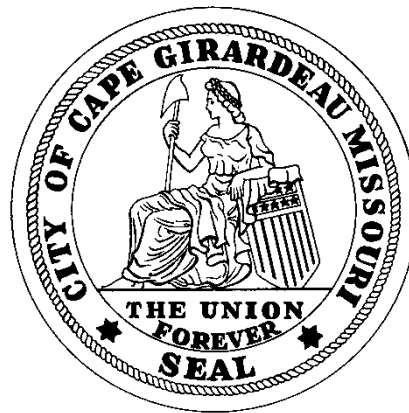


**ADOPTED  
ANNUAL BUDGET  
2018-2019**



**MAYOR**  
Bob Fox

**CITY COUNCIL**  
Daniel Presson  
Shelly Moore  
Victor R. Gunn  
Robbie Guard  
Ryan Essex  
Stacy Kinder

The seal of the City of Cape Girardeau, Missouri, is a circular emblem. It features a central figure of a woman holding a staff and a shield, with a banner below her that reads "THE UNION FOREVER". The outer ring of the seal contains the text "CITY OF CAPE GIRARDEAU MISSOURI" and "SEAL" at the bottom. The seal is rendered in a light gray color.

# City of Cape Girardeau **mission statement**

The City of Cape Girardeau, the regional hub of Southeast Missouri, will actively promote a safe, innovative climate through city services that enhances the quality of life for its citizens and our region.

**2018-2019 ANNUAL BUDGET  
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# **BUDGET MESSAGE**

*Office of the City Manager*

## **INTRODUCTION**

In accordance with Article VI of the City Charter, the City Council adopted the following budget for the City of Cape Girardeau, Missouri, for the period from July 1, 2018 to June 30, 2019. The recommended adopted budget is balanced within the total of estimated income plus unencumbered fund balances.

The budget provides the financial plan for the various City departments to deliver services to the citizens of the City and provide infrastructure for future City development. The various departments funded under this budget are organized by department as set out in the administration ordinance of the City. These departments include Administrative Services, Development Services, Parks and Recreation, Public Safety, and Public Works. Outside of these Departments are the following budget categories: Debt Service and Capital Improvement Program (governmental fund types only) and Contingency. Internal Service Funds (funds that provide and charge for service to other city programs) are not included in the above categories to avoid reporting costs twice. A summary of the City's Budget by department is included on page 3 of this Budget.

The Administrative Services Department administers the fiscal affairs and personnel policies, and provides legal counsel and representation. The Municipal Court is also reported in this department. This budget authorizes 28 full time and 30.00 full time equivalent employees (FTE) for this department. Its operating budget is \$6,085,566.

The Development Service Department coordinates activities pertaining to community and economic development. This budget authorizes 40 full time and 44.47 (FTE) for this department. Its operating budget is \$5,932,032

The Parks and Recreation Department is responsible for the care and upkeep of the 26 city parks totaling around 665 acres, maintaining recreation facilities and buildings, and supervising a city recreation program. This budget authorizes 58 full time and 129.52 (FTE) for this department. Its operating budget is \$6,871,434.

The Public Safety Department is responsible for protecting life and property through the enforcement of state and city ordinances, fire and crime prevention activities, and emergency response. Its service area is approximately 28.4 square miles and is responsible for protecting approximately 40,000 citizens and a total day-time population of approximately 100,000 people. This budget authorizes 183 full time and 184.94 (FTE) for this department. Its operating budget is \$14,717,484.

## **INTRODUCTION (Cont.)**

The Public Works Department is responsible for the care and maintenance of the city streets and sidewalks, the operation and maintenance of the city's water and sewer systems, the operation of city's solid waste disposal service, and maintenance of the city's storm water systems. This department currently maintains 223 linear miles of streets, 256 linear miles of water lines, and 225 linear miles of sanitary sewer lines. This budget authorizes 88 full time and 88.94 (FTE) for this department. Its operating budget is \$24,818,113.

The total budget authorizes 410 full time and 494.47 (FTE) with a total operating budget of \$62,617,914. This budget also authorizes an additional \$7,972,839 in capital outlays.

### **Budget Hearing Requirements**

The City Council, in accordance with Article VI of the City Charter held a public hearing regarding this budget on Monday, June 4, 2018 and approved a budget ordinance at its meetings on June 4 and June 18, 2018.

Another public hearing will be required in conjunction with the adoption of the tax levy. The state law requires the County Clerk to certify to the City, by July 1 of each year, the assessment information on which the City can calculate its actual tax levy. Once this information has been provided to the City, the City Council must hold a public hearing after adequate notice has been published, and at that time (normally first meeting in August), the City Council formally adopts the tax levy for the City of Cape Girardeau.

## **BUDGETARY ACCOUNTING BASIS**

All financial data included in this budget reflect the modified accrual method of accounting. Under the modified accrual method capital purchases, bond issuance costs, and bond principal repayments are reflected as expenses when made and bond proceeds, grants for capital projects, special tax assessments, and sewer connections fees are treated as revenue when received.

## **PROGRAM BUDGETS**

A summary of the program budgets is included on page 3 of this budget. A more detailed breakdown of the programs by departments is included in pages 4 – 9. Total operating expenditures for all programs excluding Internal Service Funds is \$62,617,914. This is a total increase of \$2,424,591 or 4.03% more than the prior year's original adopted budget. This change is made up of increases in operating expenditures which increased \$4,714,333 or 17.66% over the prior year's budget and decreases in personnel and debt service costs which decreased \$28,877 or 0.11% and \$2,260,865 or 36.44% from the prior year's budget.

## **PROGRAM BUDGETS (Cont.)**

This budget allows \$31,405,924 for non-personnel operating expenditures. This was \$4,714,333 or 17.66% more than the previous budget. Included in this budget is \$3,825,533 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan. Excluding this payment non-personnel expenditures would have increased \$888,800 or 3.33%.

Proprietary funds' debt service payments are treated as operating expenditures in the program budget summaries and increased \$439,723 or 5.72% in this budget. Excluding these payments and the one-time payment to the employees' retirement plan, non-personnel operating expenditures allowed in this budget were \$449,077 or 2.36% more than the previous budget.

The following are notable changes in non-personnel operating expenditures included in this budget:

This budget includes \$3,230,674 or 425.4% more for non-personnel administrative operating expenditures than the previous year. Included in this budget is \$3,211,342 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

This budget includes \$623,023 or 23.6% more for non-personnel development service operating expenditures than the previous year. This budget includes \$300,000 for a "Blue Angels" airshow, \$152,010 of grant funded neighborhood housing rehab expenditures in the Housing Development Grant Fund, \$21,445 for equipment purchases, and \$84,193 for estimated required payments to a developer of a development in the Downtown Tax Increment Financing District. The previous budget included nothing for these items.

This budget includes \$117,920 or 5.1% less for non-personnel parks and recreation operating expenditures than the previous year. The previous year's budget included \$24,376 for an intra-fund debt payment in the Sporting Complexes Fund and \$48,500 for small equipment purchases in several park divisions. Nothing was included in the current year's budget for these items.

This budget includes \$174,477 or 7.5% more for public safety non-personnel operating expenditures than the previous year. The police, fire, and health divisions' budgets are to increase (decrease) \$156,916 or 11.4%, \$44,587 or 8.2%, and (\$67,026) or 16.1%, respectively over the previous year.

The police division includes an additional \$47,042 for building insurance and utility costs related to relocating to the new police headquarters, an additional \$37,915 for costs of vehicle and liability insurance, an additional \$23,110 for grant funded expenditures.

The fire division includes an additional \$7,220 or (27.1%), \$7,500 or (300.0%), \$6,810 or (14.4%) for vehicle insurance, training and testing supplies and electricity, respectively over the previous year's budget. This budget also includes \$11,100 for various small equipment purchases. Nothing was provided for this in the previous budget.



## **PROGRAM BUDGETS (Cont.)**

This budget includes \$143,430 for the demolition of dangerous buildings from the Health Fund. This was a decrease of \$91,049 or 38.8% from the previous budget. Also included in this budget is \$18,034 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

This budget includes \$814,997 or 4.2% more for public works non-personnel operating expenses than the previous year. The street division's budget and sewer, water, and solid waste funds' budgets are proposed to increase (decrease) \$16,417 or 1.1%, 1,002,401 or 11.3%, \$141,577 or 2.4%, and \$(345,398) or 10.6%, respectively over the previous year in this budget.

Significant increases included in the sewer fund's budget were debt service costs totaling \$6,904,514 which was \$668,824 or 10.7% more than the previous year and \$339,738 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

The water fund's budget included \$53,844 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

This budget includes \$1,377,610 for contract disposal costs in the solid waste fund. The contract disposal cost is \$376,107 or 27.3% less than the previous budget and reflects less anticipated activity at the transfer station. This budget also includes \$202,433 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan. The previous budget included \$203,375 in debt service costs on bonds that were paid off during that year.

This budget allows \$27,268,705 for personnel operating expenditures. This was \$28,877 or 0.11% less than the previous budget. This budget includes no across the board wage increases.

The following are notable changes in personnel operating expenditures included in this budget:

LAGERS (the employees' retirement system) decreased rates that it planned to begin charging the City on July 1, 2018 as a result of its February 28, 2017 actuarial valuation. This budget assumes an upgrade to LAGERS from its LT-8 (65) to its LT-14 (65) plan effective September 1, 2018. The higher rates resulting by this upgrade were partially offset by the rate reduction effective July 1, 2018. Net cost of upgrading the retirement plan is approximately \$90,000 in this budget.

The cost of employee health coverage included in this budget was \$124,943 or 4.3% less than the cost included in the previous budget. This reflects the last five years of actual claims experience.

## **PROGRAM BUDGETS (Cont.)**

This budget continues the assistant finance director position that was added in the previous budget as part of succession planning for the finance director position. The \$107,114 total cost of this position is funded by one-time revenue sources in this budget.

This budget eliminates a transportation and land use planner position. This results in a savings of \$47,283.

The previous budget added 1,040 hours for a part-time clerk position at a cost of \$16,816 to assist in the scanning and destruction of old court records required by the relocation of Municipal Court in the new police headquarters. This position was eliminated in this budget.

This budget includes \$75,332 for two new jailer positions, \$4,864 for police equity adjustments, and \$53,389 for a new patrolman. The patrolman position was added during the current year with financial support of the Southeast Missouri Regional Task Force.

This budget includes \$4,963 for fire equity adjustments.

The previous budget included 2,700 hours for a temporary part-time administrative pool to be shared by all city departments as needed. In this budget the number of hours allowed for this pool is reduced to 1,248 hours resulting in a savings of \$20,201. The total cost of this pool is funded by one-time revenue sources in this budget.

This budget increases total part-time hours related to the pool by 1,007 hours to reflect current activity at the pool and increases all lifeguard salaries to \$9.00 per hour. These changes are projected to increase costs by \$36,007 in this budget.

This budget also includes the addition of an administrative secretary position to be shared by the aquatic center and the Osage Park Community Center. The cost to this position is \$35,644.

This budget includes \$29,709 to add an equipment operator position in the City's water operations.

This budget includes the addition of two full-time transfer station operators at a cost of \$68,376. Costs related to overtime at the transfer station were reduced by \$21,036 as a result of the addition of the two new employees in this budget.

This budget proposes several less significant changes to overtime and part-time hours allocated to various divisions throughout the City to more accurately reflect actual trends from previous years.

A contingent expenditure totaling \$120,000 to cover potential extra police and fire personnel costs are to be continued in this budget from one-time revenue sources.

## **PROGRAM BUDGETS (Cont.)**

This budget allows \$3,943,285 for non-proprietary fund debt service. This was \$2,260,865 or 36.44% less than the previous budget. The previous budget included \$1,453,897 in debt service on bonds that were paid off during that year. This budget includes \$831,600 less for debt service on the 2009 leasehold revenue bonds. These bonds will be paid off during the year.

Total capital expenditures for all programs excluding Internal Service Funds are \$7,972,839. This is a total decrease of \$7,282,258 or 47.7% from the previous year's budget.

## **GENERAL FUND REVENUES**

The General Fund is almost totally supported by general taxes and accounts for the basic municipal functions of police, fire, street maintenance, parks maintenance, etc. In addition, this fund is used to finance temporary cash flow shortfalls in other funds, to provide a contingency account, to provide operating transfers to the parks and recreation, airport, and softball complex funds, and to meet special project needs for economic development and other purposes approved by the City Council.

The revenue for this fund excluding pass through transfers projected for this budget are as follows:

<b><u>SOURCE</u></b>	<b><u>AMOUNT</u></b>	<b><u>% OF TOTAL FUND</u></b>	<b><u>% CHANGE</u></b>
Property Taxes	\$2,069,400	7.9%	7.2%
Sales Tax	10,690,000	40.7%	0.0%
Franchise Tax	4,937,350	18.9%	-0.1%
Cigarette Tax	150,000	0.6%	-5.0%
Licenses & Permits	1,715,150	6.6%	3.5%
Intergovernmental	605,781	2.3%	-5.2%
Service Charges	316,925	1.2%	32.3%
Fines & Forfeitures	720,500	2.8%	-1.6%
Interest	99,200	0.4%	2.5%
Miscellaneous	362,648	1.4%	-10.4%
Internal Service Charges	1,156,523	4.4%	-2.0%
Motor Fuel Tax Transfer Public Safety Trust	1,456,279	5.6%	8.3%
Transfer (Sales Tax)	1,293,500	4.9%	0.0%
Other Transfers	595,460	2.3%	-54.2%
<b>TOTAL</b>	<b>\$26,168,716</b>	<b>100.0%</b>	<b>-1.7%</b>

## **GENERAL FUND REVENUES (Cont.)**

Sales Tax represents 45.6% of the total General Fund budget; therefore, the assumptions of growth in this revenue can have a significant impact on the amount of funds projected to be available for payroll, equipment, and capital improvement projects. Each 1% change in the sales tax receipts equals approximately \$120,000 in revenue. For this budget, sales tax is projected to be 4.16% above the actual revenue for the fiscal year ending June 30, 2017. Sales tax is currently projected to grow 2.62% during the current year.

Franchise Taxes represent 18.9% of the total General Fund budget. Each 1% change in franchise tax receipts equals approximately \$49,000 in revenue. Franchise Taxes projected for this budget are \$6,500 or 0.1% less than those projected in the prior year's budget. Franchise taxes from the City's natural gas and electricity provider is projected to only increase \$3,000 or 0.1% over the previous year and was based on the average usage for the three years ending February 2018 and rates that were in effect May 2018. Franchise Taxes from the remaining providers are projected to be \$9,500 or 0.7% less than the prior year in this budget.

The property tax, which is the next most important revenue source, only represents 7.9% of the General Fund. Each 1% change in the assessed valuations of property will equal approximately \$20,000 in revenue. Each \$0.01 change in the property tax levy will equal approximately \$65,000 in revenue. Assessed valuation is assumed to grow 1.5% and 2.0% for real estate and personal property taxes, respectively. No tax levy increase is assumed in this budget. Payments in lieu of taxes from the Downtown Tax Increment Financing District totaling \$95,000 are projected as general fund property taxes in this budget. This is the first year that these revenues have been projected in the budget.

## **USER CHARGES**

Projected sewer and solid waste revenues included in this budget are based on activity from the year ending June 30, 2018 and projected rates for the fiscal year ending June 30, 2019. Projected water revenues included in this budget are based on average activity from two years ending June 30, 2018 and projected rates for the fiscal year ending June 30, 2019. Residential and commercial charges are to increase 2% for water with the first billing in July. Monthly residential solid waste and recycling collection charges are to increase to \$20.75 from \$20.15 with the first billing in July. The tipping fee at the transfer station is to increase to \$62.00 per ton from \$60.25 per ton on July 1. No rate increases are projected for sewer.

This budget also includes changes to the City's Inspection Service Fee Schedule. The proposed fee schedule is shown on pages 378 – 381. The budget also includes changes to various park and recreations fees. These changes are shown on pages 382-388. As new activities arise during the year, user fees may be charged to offset operating costs.

## **PAYROLL**

A summary of the number of authorized positions by department by year is included in pages 358 - 359 of the appendices. The total payroll for all operations, including all fringe benefits, is \$27,268,705. This is 43.6% of the total proposed operating expenditures and reflects a 0.11% decrease from the current budget. In the current year payroll represents 45.4% of the total operating budget. This budget assumes an upgrade to the employees' defined benefit retirement plan from LT-8 (65) to LT-14 (65) effective September 1, 2018 and no city-wide salary increase for its employees.

## **DEBT SERVICE**

A summary of the city's outstanding bonded debt and its anticipated sources of repayment are included along with detailed schedules of debt service requirements in pages 365 – 377 of the appendices. Total debt service payments during the coming fiscal year will be \$12,073,746. Debt service is paid from specific revenue sources designated for that purpose in this budget.

## **CAPITAL IMPROVEMENTS**

A complete list of capital improvement program appropriations proposed is included in pages 355 - 357 of the appendices of this budget document. These expenditures total \$6,846,160 and will result in the accomplishment of all but a few of the projects (or phases of projects) as set out in the transportation and environment sections for the first year of the current Five Year Capital Improvement Program recently adopted by the City Council. With the exception of the Control Tower Phase II Red Iron project, no airport projects have been included. They will be appropriated as the related grants are awarded or other funding sources are identified.

A parks / storm water sales tax was passed in April 2008 and will provide funding for the parks and storm water projects included in the Five Year Capital Improvement Program. However, these projects have not been included in this budget but are included in project length budgets.

## **CONCLUSION**

In preparing the annual operating budget, the City Staff has had the opportunity to review and revise current services with the goal of achieving greater efficiency and effectiveness in the delivery of municipal services. A number of key decisions relative to revenue assumptions, fees, equipment, capital improvement, and payroll are represented in the adoption of the City Budget. We feel this annual financial plan will provide the citizens of this community a quality level of municipal services that is within available revenues.

Since 2004 the Fire Sales Tax has allowed the City to make great strides in equipping the Fire and Police Departments. This tax was renewed in November 2014 and will not expire until December 2035. This renewal allowed the City to address the most pressing facility needs of the Fire and Police Departments and will allow the City to continue to make progress in equipping the Fire and Police Departments.

## CONCLUSION (cont.)

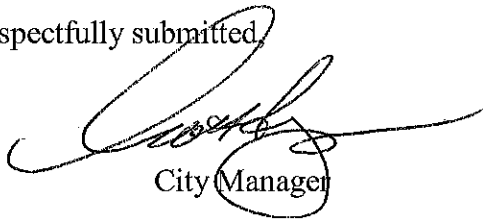
In April 2008, the citizens passed a Parks / Storm Water Sales Tax. This has allowed the City to make progress in equipping and providing personnel for the various park divisions and complete significant park and storm water projects that had been unfunded for several years. The expiring portion of this tax was extended by 15 years in April 2018.

However, after funding required contributions to emergency reserves, the general fund still produces little to no operating margins to fund the rest of its equipment, personnel, and capital projects needs. During the current year there was no general fund operating margin available for equipment and other capital expenditures. The lack of operating margin in the general fund also reduces our ability to withstand future economic downturns.

Projected General Fund results for the next five years are shown on page 27. These projections include operating expenses growing at the rate of inflation and no annual expenditures for capital outlays. During the five year projection period sales tax revenue must grow at 1.00% above the rate of inflation to maintain a constant unreserved fund balance. During the past ten years City's sales tax revenue has averaged growing 1.71% annually while annual inflation has averaged 1.76%. The growth of sales tax revenue was 1.0% above inflation in only 4 of the past 10 years. The City will be challenged to meet its operating and capital equipment needs in the future with its current revenue and expense structure.

It is projected that the City's general fund unreserved fund balance will decline during the 2017-2018 year to around \$2,473,143 or approximately 8.0% of 2018 - 2019 proposed operating expenditures of funds traditionally supported by the general fund. This budget estimates that general fund unreserved fund balance will decline during the 2018 - 2019 to around \$1,928,173 or approximately 6.2% of 2018 - 2019 proposed operating expenditures of funds traditionally supported by the general fund. Hopefully, an improving economy may allow the City to meet some of its future capital needs and rebuild the unreserved fund balance.

Respectfully submitted,



City Manager



John Racklowsky  
Finance Director

SAM:JRR:bt

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**SUMMARY  
OF  
PROGRAMS  
BY  
DEPARTMENT**

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SUMMARY BY PROGRAM \*

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$2,862,224	\$6,085,566	112.62%	\$1,209,788
DEVELOPMENT SERVICES	5,365,444	5,932,032	10.56%	2,144,800
PARKS AND RECREATION	6,971,351	6,871,434	-1.43%	3,068,457
PUBLIC SAFETY	14,572,003	14,717,484	1.00%	996,356
PUBLIC WORKS	23,968,151	24,818,113	3.55%	18,754,207
CAPITAL IMPROVEMENTS	-	-	0.00%	
DEBT SERVICE	6,204,150	3,943,285	-36.44%	
CONTINGENCY	250,000	250,000	0.00%	
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$60,193,323</b>	<b>\$62,617,914</b>	<b>4.03%</b>	<b>\$26,173,608</b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>
ADMINISTRATIVE SERVICES	\$ -	\$ -	0.00%
DEVELOPMENT SERVICES	-	2,900	100.00%
PARKS AND RECREATION	519,600	233,500	-55.06%
PUBLIC SAFETY	166,752	280,311	68.10%
PUBLIC WORKS	4,175,778	3,685,968	-11.73%
CAPITAL IMPROVEMENTS	10,392,967	3,770,160	-63.72%
DEBT SERVICE	-	-	0.00%
CONTINGENCY	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 15,255,097</b>	<b>\$7,972,839</b>	<b>-47.74%</b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$2,862,224	\$6,085,566	112.62%	\$1,209,788
DEVELOPMENT SERVICES	5,365,444	5,934,932	10.61%	2,144,800
PARKS AND RECREATION	7,490,951	7,104,934	-5.15%	3,068,457
PUBLIC SAFETY	14,738,755	14,997,795	1.76%	996,356
PUBLIC WORKS	28,143,929	28,504,081	1.28%	18,754,207
CAPITAL IMPROVEMENTS	10,392,967	3,770,160	-63.72%	
DEBT SERVICE	6,204,150	3,943,285	-36.44%	
CONTINGENCY	250,000	250,000	0.00%	
<b>GRAND TOTAL</b>	<b>\$75,448,420</b>	<b>\$70,590,753</b>	<b>-6.44%</b>	<b>\$26,173,608</b>

\* Excludes Internal Service Funds.

ADMINISTRATIVE SERVICES

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	\$49,397	\$75,602	53.05%	
CITY MANAGER	481,114	493,333	2.54%	
CITY ATTORNEY	314,253	308,877	-1.71%	
HUMAN RESOURCES	340,595	355,143	4.27%	
FINANCE	726,948	747,124	2.78%	
MUNICIPAL COURT	351,617	329,776	-6.21%	77,000
FACILITY MAINTENANCE	223,171	219,678	-1.57%	
PUBLIC AWARENESS	183,379	185,936	1.39%	
INTERDEPARTMENTAL	191,750	3,370,097	1657.55%	1,132,788
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$2,862,224</b>	<b>\$6,085,566</b>	<b>112.62%</b>	<b>\$1,209,788</b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>
CITY COUNCIL	\$ -	\$ -	0.00%
CITY MANAGER	-	-	0.00%
CITY ATTORNEY	-	-	0.00%
HUMAN RESOURCES	-	-	0.00%
FINANCE	-	-	0.00%
MUNICIPAL COURT	-	-	0.00%
FACILITY MAINTENANCE	-	-	0.00%
PUBLIC AWARENESS	-	-	0.00%
INTERDEPARTMENTAL	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	33	\$49,397	\$75,602	53.05%	
CITY MANAGER	35	481,114	493,333	2.54%	
CITY ATTORNEY	39	314,253	308,877	-1.71%	
HUMAN RESOURCES	41	340,595	355,143	4.27%	
FINANCE	43	726,948	747,124	2.78%	
MUNICIPAL COURT	45	351,617	329,776	-6.21%	77,000
FACILITY MAINTENANCE	47	223,171	219,678	-1.57%	
PUBLIC AWARENESS	37	183,379	185,936	1.39%	
INTERDEPARTMENTAL	64	191,750	3,370,097	1657.55%	1,132,788
<b>GRAND TOTAL</b>		<b>\$2,862,224</b>	<b>\$6,085,566</b>	<b>112.62%</b>	<b>\$1,209,788</b>

**DEVELOPMENT SERVICES**

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	\$427,502	\$368,503	-13.80%	12,750
INSPECTION	559,661	570,235	1.89%	343,725
ENGINEERING	1,185,302	1,202,969	1.49%	30,000
AIRPORT				
OPERATIONS	938,811	1,285,712	36.95%	1,286,567
FBO OPERATION	435,078	432,963	-0.49%	435,008
TOTAL AIRPORT	<u>\$1,373,889</u>	<u>\$1,718,675</u>	<u>25.10%</u>	
C/V BUREAU	724,400	\$744,732	2.81%	
DOWNTOWN BUS DISTRICT	128,190	86,750	-32.33%	36,750
COMMUNITY DEVELOPMENT	5,000	157,010	3040.20%	
ECONOMIC DEVELOPMENT	849,000	970,658	14.33%	
UNITED WAY	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	110,000	110,000	0.00%	
<b>TOTAL OPERATING EXPENDITURES</b>	<u><b>\$5,365,444</b></u>	<u><b>\$5,932,032</b></u>	<u><b>10.56%</b></u>	<u><b>\$2,144,800</b></u>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>
PLANNING	\$ -	\$ -	0.00%
INSPECTION	-	-	0.00%
ENGINEERING	-	-	0.00%
AIRPORT			
OPERATIONS	-	2,900	100.00%
FBO OPERATIONS	-	-	0.00%
TOTAL AIRPORT	<u>\$ -</u>	<u>\$ 2,900</u>	<u>100.00%</u>
C/V BUREAU	-	-	0.00%
DOWNTOWN BUS DISTRICT	-	-	0.00%
COMMUNITY DEVELOPMENT	-	-	0.00%
ECONOMIC DEVELOPMENT	-	-	0.00%
UNITED WAY	-	-	0.00%
PUBLIC TRANSPORTATION	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<u><b>\$ -</b></u>	<u><b>\$ 2,900</b></u>	<u><b>100.00%</b></u>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	49	\$427,502	\$368,503	-13.80%	\$12,750
INSPECTION	51	559,661	570,235	1.89%	343,725
ENGINEERING	53	1,185,302	1,202,969	1.49%	30,000
AIRPORT					
OPERATIONS	77	938,811	1,288,612	37.26%	
FBO OPERATIONS	78	435,078	432,963	-0.49%	
TOTAL AIRPORT		<u>1,373,889</u>	<u>1,721,575</u>	<u>25.31%</u>	
C/V BUREAU	109	724,400	744,732	2.81%	
DOWNTOWN BUS DISTRICT	115	128,190	86,750	-32.33%	36,750
COMMUNITY DEVELOPMENT	64	5,000	157,010	3040.20%	
ECONOMIC DEVELOPMENT	64	849,000	970,658	14.33%	
UNITED WAY	64	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	64	110,000	110,000	0.00%	
<b>GRAND TOTAL</b>		<u><b>\$5,365,444</b></u>	<u><b>\$5,934,932</b></u>	<u><b>10.61%</b></u>	<u><b>\$423,225</b></u>

**PARKS AND RECREATION**

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	\$1,539,722	\$1,521,541	-1.18%	\$16,500
CEMETERY	216,341	199,654	-7.71%	33,500
ARENA BUILDING MTNCE	264,093	259,666	-1.68%	65,000
OSAGE PARK COMMUNITY CENTER	611,526	619,639	1.33%	318,000
SHAWNEE PARK COMMUNITY CENTER	183,262	172,149	-6.06%	52,100
CENTRAL POOL	369,236	389,163	5.40%	125,534
FAMILY AQUATIC CENTER	568,192	586,184	3.17%	600,000
RECREATION	634,096	688,476	8.58%	403,775
CULTURAL EVENTS	51,925	47,920	-7.71%	
GOLF COURSE	602,526	587,959	-2.42%	538,122
INDOOR SPORTS COMPLEX	846,125	750,734	-11.27%	525,485
SPORTS COMPLEXES	1,084,307	1,048,349	-3.32%	390,441
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$6,971,351</b>	<b>\$6,871,434</b>	<b>-1.43%</b>	<b>\$3,068,457</b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>
PARK MAINTENANCE	\$ -	\$ -	0.00%
CEMETERY	-	-	0.00%
ARENA BUILDING MTNCE	26,500	-	-100.00%
OSAGE PARK COMMUNITY CENTER	5,000	-	-100.00%
SHAWNEE PARK COMMUNITY CENTER	-	-	0.00%
CENTRAL POOL	-	-	0.00%
FAMILY AQUATIC CENTER	-	-	0.00%
RECREATION	-	-	0.00%
CULTURAL EVENTS	-	-	0.00%
GOLF COURSE	-	-	0.00%
INDOOR SPORTS COMPLEX	-	-	0.00%
SPORTS COMPLEXES	-	-	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 31,500</b>	<b>\$ -</b>	<b>-100.00%</b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	61	\$1,539,722	\$1,521,541	-1.18%	\$16,500
CEMETERY	63	216,341	199,654	-7.71%	33,500
ARENA BUILDING MTNCE	88	290,593	259,666	-10.64%	65,000
OSAGE PARK COMM CENTER	89	616,526	619,639	0.50%	318,000
SHAWNEE PARK COMM CTR	90	183,262	172,149	-6.06%	52,100
CENTRAL POOL	91	369,236	389,163	5.40%	125,534
FAMILY AQUATIC CENTER	92	568,192	586,184	3.17%	600,000
RECREATION	93	634,096	688,476	8.58%	403,775
CULTURAL EVENTS	94	51,925	47,920	-7.71%	
GOLF COURSE	297-305	602,526	587,959	-2.42%	538,122
INDOOR SPORTS COMPLEX	309-313	846,125	750,734	-11.27%	525,485
SPORTS COMPLEXES	317-321	1,084,307	1,048,349	-3.32%	390,441
<b>GRAND TOTAL</b>		<b>\$7,002,851</b>	<b>\$6,871,434</b>	<b>-1.88%</b>	<b>\$3,068,457</b>

PUBLIC SAFETY

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	\$8,454,418	8,708,886	3.01%	575,506
FIRE	5,538,615	5,501,214	-0.68%	31,500
HEALTH	578,970	507,384	-12.36%	389,350
TOTAL OPERATING EXPENDITURES	<u>\$14,572,003</u>	<u>\$14,717,484</u>	<u>1.00%</u>	<u>\$996,356</u>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>
POLICE	\$ -	\$ 45,500	100.00%
FIRE	-	12,795	100.00%
HEALTH	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ -</u>	<u>\$ 58,295</u>	<u>100.00%</u>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	55	\$8,454,418	\$8,754,386	3.55%	\$575,506
FIRE	57	5,538,615	5,514,009	-0.44%	31,500
HEALTH	101	578,970	507,384	-12.36%	389,350
GRAND TOTAL		<u>\$14,572,003</u>	<u>\$14,775,779</u>	<u>1.40%</u>	<u>\$996,356</u>

PUBLIC WORKS

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	\$2,704,315	\$2,713,646	0.35%	
SOLID WASTE:				
TRANSFER STATION	2,298,336	1,984,991	-13.63%	
RESIDENTIAL	1,411,303	1,403,138	-0.58%	
LANDFILL	3,132	3,135	0.10%	
RECYCLING	710,453	698,772	-1.64%	
TOTAL SOLID WASTE	<u>\$4,423,224</u>	<u>\$4,090,036</u>	<u>-7.53%</u>	4,251,140
WATER	6,119,651	6,293,897	2.85%	7,072,567
SEWER:				
STORMWATER	651,253	648,434	-0.43%	
MAIN STREET LEVEES	92,551	89,692	-3.09%	
SLUDGE DISPOSAL	567,010	576,973	1.76%	
PLANT OPERATIONS	8,497,737	9,517,498	12.00%	
LINE MAINTENANCE	912,410	887,937	-2.68%	
TOTAL SEWER	<u>\$10,720,961</u>	<u>\$11,720,534</u>	<u>9.32%</u>	7,430,500
TOTAL OPERATING EXPENDITURES	<u>\$23,968,151</u>	<u>\$24,818,113</u>	<u>3.55%</u>	<u>\$18,754,207</u>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>
STREET	\$ -	\$ -	0.00%
SOLID WASTE:			
TRANSFER STATION	11,900	24,650	107.14%
RESIDENTIAL	-	285,000	100.00%
LANDFILL	-	-	0.00%
RECYCLING	21,825	-	-100.00%
TOTAL SOLID WASTE	<u>\$33,725</u>	<u>\$309,650</u>	<u>818.16%</u>
WATER	3,532,330	2,641,000	-25.23%
SEWER:			
STORMWATER	-	-	0.00%
MAIN STREET LEVEES	-	-	0.00%
SLUDGE DISPOSAL	-	-	0.00%
PLANT OPERATIONS	565,923	635,318	12.26%
LINE MAINTENANCE	43,800	100,000	128.31%
TOTAL SEWER	<u>609,723</u>	<u>735,318</u>	<u>20.60%</u>
TOTAL CAPITAL OUTLAY	<u>\$ 4,175,778</u>	<u>\$ 3,685,968</u>	<u>-11.73%</u>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	59	\$2,704,315	\$2,713,646	0.35%	
SOLID WASTE:					
TRANSFER STATION	287	2,310,236	2,009,641	-13.01%	
RESIDENTIAL	289	1,411,303	1,688,138	19.62%	
LANDFILL	291	3,132	3,135	0.10%	
RECYCLING	293	732,278	698,772	-4.58%	
TOTAL SOLID WASTE		<u>\$4,456,949</u>	<u>\$4,399,686</u>	<u>-1.28%</u>	4,251,140
WATER	277	9,651,981	8,934,897	-7.43%	7,072,567
SEWER:					
STORMWATER	261	651,253	648,434	-0.43%	
MAIN STREET LEVEES	263	92,551	89,692	-3.09%	
SLUDGE DISPOSAL	265	567,010	576,973	1.76%	
PLANT OPERATIONS	267	9,063,660	10,152,816	12.02%	
LINE MAINTENANCE	269	956,210	987,937	3.32%	
TOTAL SEWER		<u>11,330,684</u>	<u>12,455,852</u>	<u>9.93%</u>	7,430,500
GRAND TOTAL		<u>\$28,143,929</u>	<u>\$28,504,081</u>	<u>1.28%</u>	<u>\$18,754,207</u>

INTERNAL SERVICE

**OPERATING EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	\$578,800	\$624,300	7.86%	\$758,500
FLEET	1,529,828	1,514,042	-1.03%	1,514,042
EMPLOYEE BENEFITS	4,220,255	4,886,523	15.79%	4,162,873
RISK MANAGEMENT	600,054	578,477	-3.60%	578,477
EQUIPMENT REPLACEMENT	-	-	0.00%	408,953
<b>TOTAL OPERATING EXPENDITURES</b>	<b><u>\$6,928,937</u></b>	<b><u>\$7,603,342</u></b>	<b><u>9.73%</u></b>	<b><u>\$7,422,845</u></b>

**CAPITAL OUTLAY**

<u>PROGRAM/SERVICE</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>
INFORMATION TECHNOLOGY	\$137,200	\$137,200	0.00%
FLEET	-	-	0.00%
EMPLOYEE BENEFITS	-	-	0.00%
RISK MANAGEMENT	-	-	0.00%
EQUIPMENT REPLACEMENT	220,800	500,000	126.45%
<b>TOTAL CAPITAL OUTLAY</b>	<b><u>\$358,000</u></b>	<b><u>\$637,200</u></b>	<b><u>77.99%</u></b>

**TOTAL EXPENDITURES**

<u>PROGRAM/SERVICE</u>	<u>PAGE NUMBER</u>	<u>2017-2018 BUDGET</u>	<u>2018-2019 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	332	\$716,000	\$761,500	6.35%	\$758,500
FLEET	338	1,529,828	1,514,042	-1.03%	1,514,042
EMPLOYEE BENEFITS	342	4,220,255	4,886,523	15.79%	4,162,873
RISK MANAGEMENT	346	600,054	578,477	-3.60%	578,477
EQUIPMENT REPLACEMENT	350	220,800	500,000	126.45%	408,953
<b>GRAND TOTAL</b>		<b><u>\$7,286,937</u></b>	<b><u>\$8,240,542</u></b>	<b><u>13.09%</u></b>	<b><u>\$7,422,845</u></b>

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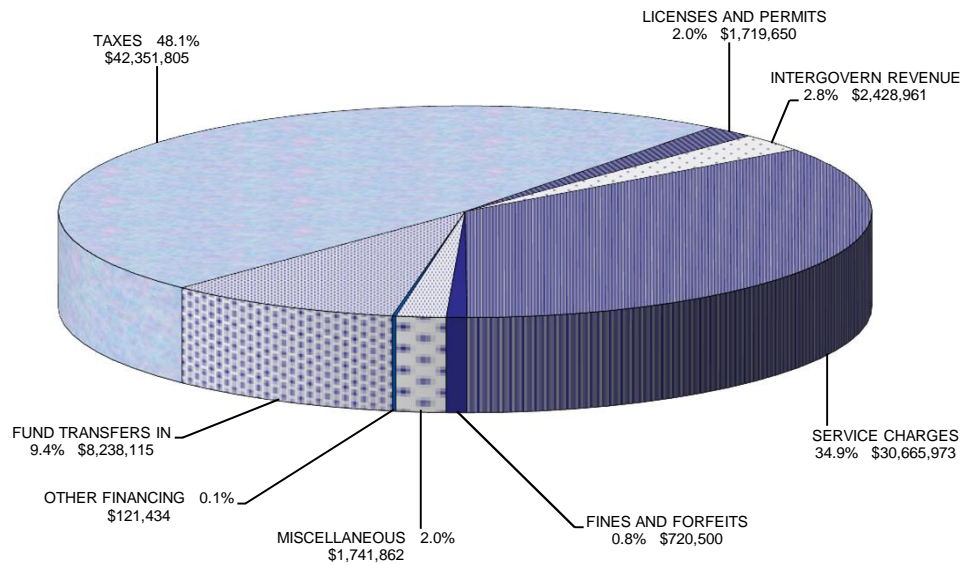
**SUMMARY OF  
REVENUE  
AND  
EXPENSES  
BY FUND  
AND  
FUND TYPES**

COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN GOVERNMENTAL FUND BALANCES  
GENERAL, SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECTS FUND TYPES  
ENTERPRISE AND INTERNAL SERVICE FUND TYPES

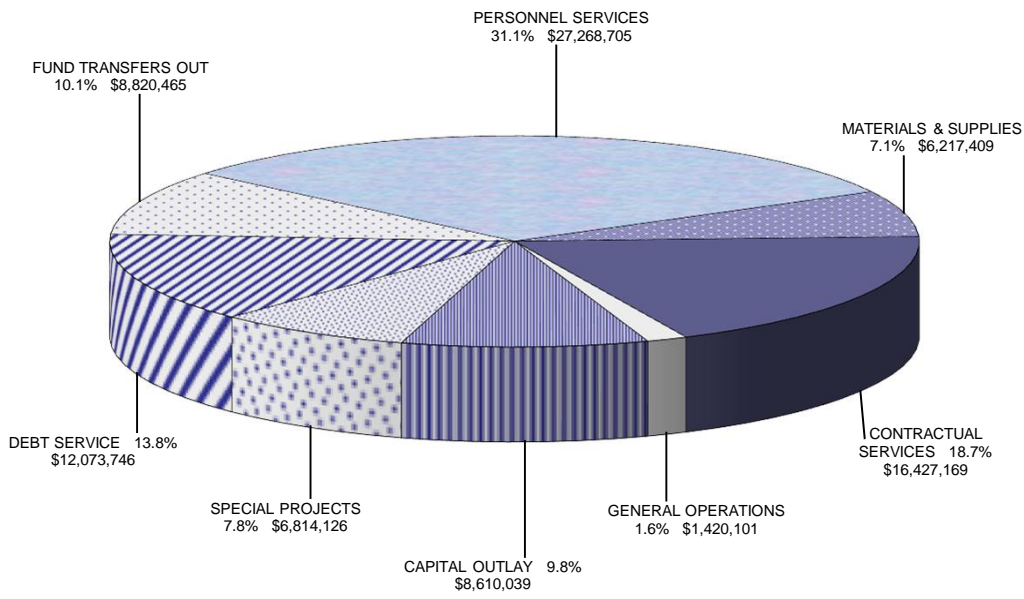
	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$41,217,347	\$40,917,644	\$42,239,029	\$42,351,805
LICENSES AND PERMITS	1,613,672	1,618,776	1,661,428	1,719,650
INTERGOVERN REVENUE	3,172,205	7,562,742	3,577,840	2,428,961
SERVICE CHARGES	27,970,538	29,232,207	30,440,050	30,665,973
FINES AND FORFEITS	695,572	719,694	732,300	720,500
MISCELLANEOUS	1,978,779	2,180,967	1,641,488	1,741,862
OTHER FINANCING	<u>45,215,117</u>	<u>8,148,583</u>	<u>188,236</u>	<u>121,434</u>
TOTAL REVENUE	\$121,867,665	\$90,399,578	\$80,480,371	\$79,750,185
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$25,204,302	\$25,849,416	\$27,297,582	\$27,268,705
MATERIALS & SUPPLIES	5,519,461	5,612,732	6,140,784	6,217,409
CONTRACTUAL SERVICES	15,100,757	15,714,961	16,730,900	16,427,169
GENERAL OPERATIONS	1,150,184	1,232,897	1,428,083	1,420,101
CAPITAL OUTLAY	38,158,835	41,809,696	15,613,097	8,610,039
SPECIAL PROJECTS	2,437,891	2,516,426	1,630,023	6,814,126
DEBT SERVICE	<u>19,677,303</u>	<u>14,285,243</u>	<u>13,894,888</u>	<u>12,073,746</u>
TOTAL EXPENSES	\$107,249,026	\$100,717,163	\$82,735,357	\$78,831,295
FUND TRANSFERS IN *	9,442,716	6,741,566	7,570,754	8,238,115
FUND TRANSFERS OUT *	10,020,509	9,442,403	8,900,654	8,820,465
PROJECTED REVENUE				
OVER(UNDER) BUDGET			9,522,166	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(18,016,229)	-
RESERVED FUND BALANCE				
DECREASE(INCREASE)			(1,137,355)	(568,818)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			447	144,771
BEGINNING UNRESERVED FUND BALANCE			36,419,471	23,203,614
ENDING UNRESERVED FUND BALANCE			<u>23,203,614</u>	<u>23,116,107</u>
EMERGENCY RESERVE FUND			<u>8,747,930</u>	<u>8,603,159</u>

\* Eliminates interfund transfers between annually budgeted governmental funds.

## TOTAL BUDGET 2018-2019 RESOURCES



## TOTAL BUDGET 2018-2019 EXPENDITURES

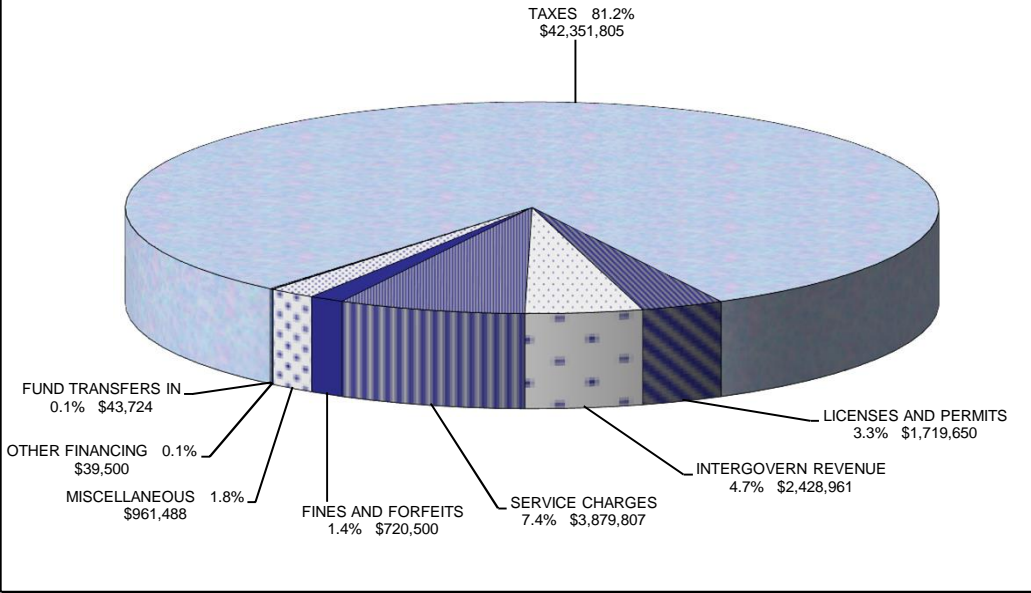


COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN GOVERNMENTAL FUND BALANCES  
GENERAL, SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECTS FUND TYPES

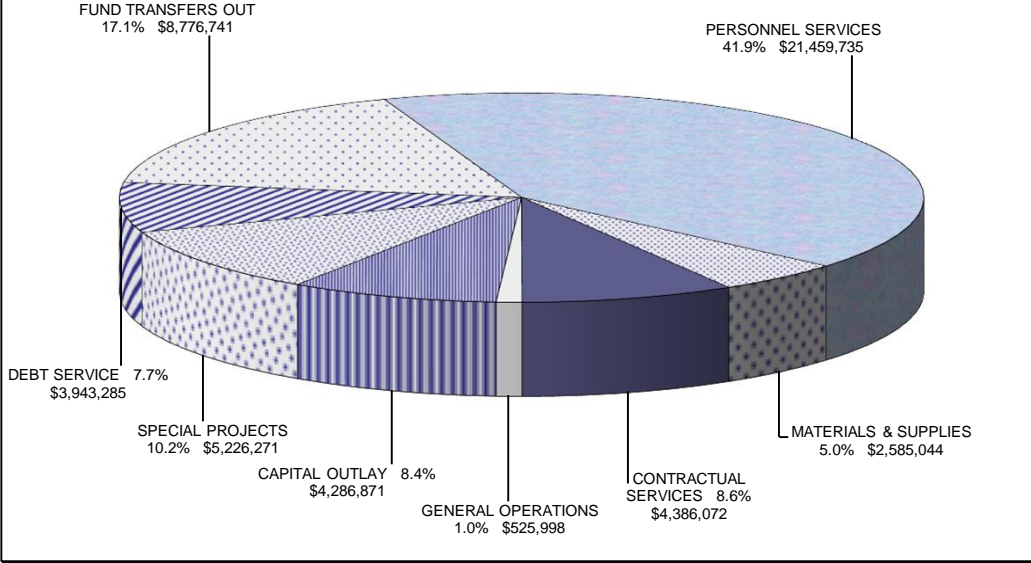
	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$41,217,347	\$40,917,644	\$42,239,029	\$42,351,805
LICENSES AND PERMITS	1,613,672	1,618,776	1,661,428	1,719,650
INTERGOVERN REVENUE	3,066,036	7,516,960	3,577,840	2,428,961
SERVICE CHARGES	3,443,208	3,512,857	3,462,434	3,879,807
FINES AND FORFEITS	695,572	719,694	732,300	720,500
MISCELLANEOUS	1,307,724	1,468,420	911,066	961,488
OTHER FINANCING	<u>36,774,772</u>	<u>5,211,053</u>	<u>118,693</u>	<u>39,500</u>
TOTAL REVENUE	\$88,118,331	\$60,984,369	\$52,702,790	\$52,101,711
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$20,185,367	\$20,706,018	\$21,466,962	\$21,459,735
MATERIALS & SUPPLIES	2,495,666	2,478,739	2,513,238	2,585,044
CONTRACTUAL SERVICES	4,009,702	4,322,343	4,260,252	4,386,072
GENERAL OPERATIONS	293,746	344,136	547,577	525,998
CAPITAL OUTLAY	25,475,371	38,558,215	11,079,319	4,286,871
SPECIAL PROJECTS	1,765,103	1,723,429	1,404,350	5,226,271
DEBT SERVICE	<u>11,333,652</u>	<u>5,665,336</u>	<u>6,204,150</u>	<u>3,943,285</u>
TOTAL EXPENSES	<u>\$65,558,900</u>	<u>\$67,494,008</u>	<u>\$ 47,475,848</u>	<u>\$ 42,413,276</u>
FUND TRANSFERS IN *	106,792	75,279	43,493	43,724
FUND TRANSFERS OUT *	9,979,166	9,295,805	8,857,161	8,776,741
PROJECTED REVENUE				
OVER(UNDER) BUDGET			9,366,071	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(18,231,988)	-
RESERVED FUND BALANCE				
DECREASE(INCREASE)			19,127	(10,807)
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	182,165
BEGINNING UNRESERVED FUND				
BALANCE			28,448,846	16,015,330
ENDING UNRESERVED FUND				
BALANCE			<u>16,015,330</u>	<u>17,142,106</u>
EMERGENCY RESERVE FUND			<u>5,558,801</u>	<u>5,376,636</u>

\* Eliminates interfund transfers between annually budgeted governmental funds.

# GOVERNMENTAL FUNDS 2018-2019 RESOURCES



# GOVERNMENTAL FUNDS 2018-2019 EXPENDITURES



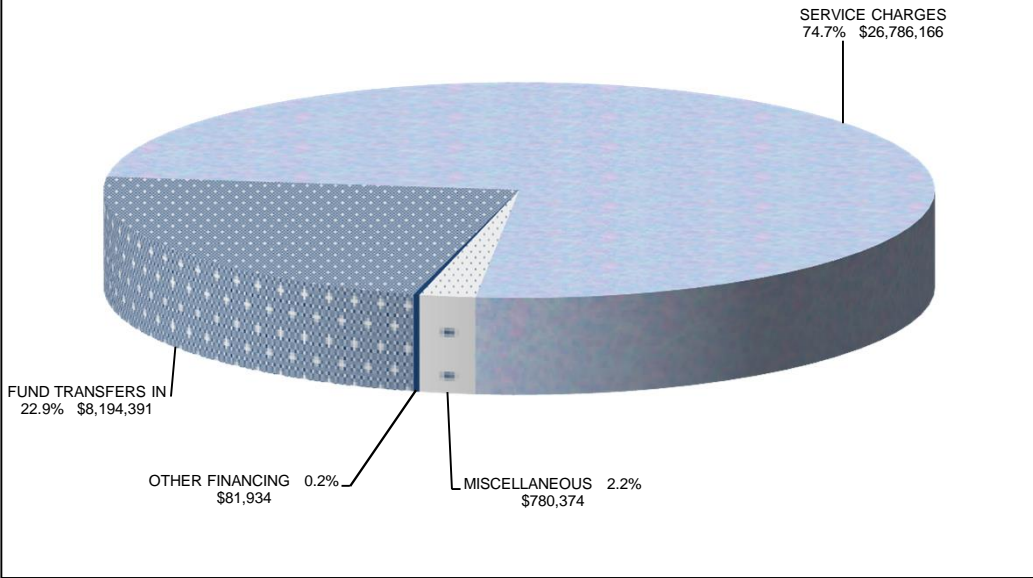
City of Cape Girardeau, Missouri  
**COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN PROPRIETARY FUND TYPES  
ENTERPRISE AND INTERNAL SERVICE FUND TYPES**

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
<b>REVENUES COLLECTED:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	106,169	45,782	-	-
SERVICE CHARGES	24,527,330	25,719,350	26,977,616	26,786,166
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	671,055	712,547	730,422	780,374
OTHER FINANCING	<u>8,440,345</u>	<u>2,937,530</u>	<u>69,543</u>	<u>81,934</u>
TOTAL REVENUE	\$33,749,334	\$29,415,209	\$27,777,581	\$27,648,474
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$5,018,935	\$5,143,398	\$5,830,620	\$5,808,970
MATERIALS & SUPPLIES	3,023,795	3,133,992	3,627,546	3,632,365
CONTRACTUAL SERVICES	11,091,055	11,392,618	12,470,648	12,041,097
GENERAL OPERATIONS	856,438	888,762	880,506	894,103
CAPITAL OUTLAY	12,683,464	3,251,481	4,533,778	4,323,168
SPECIAL PROJECTS	672,788	792,996	225,673	1,587,855
DEBT SERVICE	<u>8,343,651</u>	<u>8,619,907</u>	<u>7,690,738</u>	<u>8,130,461</u>
TOTAL EXPENSES	<u>\$41,690,126</u>	<u>\$33,223,155</u>	<u>\$35,259,509</u>	<u>\$36,418,019</u>
FUND TRANSFERS IN *	9,335,924	6,666,287	7,527,261	8,194,391
FUND TRANSFERS OUT *	41,343	146,599	43,493	43,724
PROJECTED REVENUE OVER(UNDER) BUDGET			156,095	-
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			215,759	-
RESERVED FUND BALANCE DECREASE (INCREASE)			(1,156,482)	(558,011)
EMERGENCY RESERVE FUND BALANCE DECREASE (INCREASE)			447	(37,394)
BEGINNING UNRESERVED FUND BALANCE			7,970,625	7,188,284
ENDING UNRESERVED FUND BALANCE			<u>7,188,284</u>	<u>5,974,001</u>
EMERGENCY RESERVE FUND			<u>3,189,129</u>	<u>3,226,523</u>

\* Eliminates interfund transfers between enterprise funds.

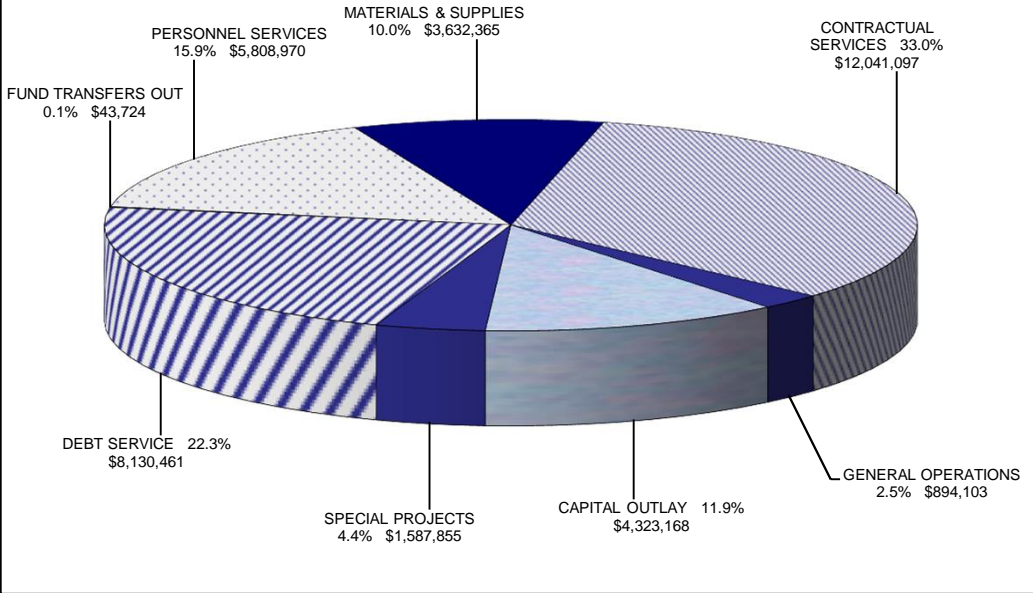
# PROPRIETARY FUNDS

## 2018-2019 RESOURCES



# PROPRIETARY FUNDS

## 2018-2019 EXPENDITURES



ALL FUNDS REVENUE

BUDGET BY FUND

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
GENERAL FUND	\$28,568,496	\$27,967,675	\$29,195,753	\$28,755,716
AIRPORT FUND	1,648,616	2,735,464	1,373,889	1,721,575
PARKS & RECREATION	2,659,426	2,677,224	2,713,830	2,763,197
HEALTH	368,382	380,682	378,970	389,350
CONVENTION/VISITORS	2,223,624	2,213,639	2,285,974	2,361,305
DOWNTOWN BUS DISTRICT	29,128	29,736	28,190	36,750
PUBLIC SAFETY TRUST FUND	41,756	10,248	12,000	-
PUBLIC SAFETY TRUST FUND II	2,563,189	3,007,549	2,932,333	2,587,000
CASINO REVENUE FUND	3,595,397	4,942,726	4,310,646	3,202,824
RIVERFRONT REGION ECONOMIC DEVI	407,999	410,037	390,000	406,625
HOUSING DEVELOPMENT GRANTS	141,663	173,957	-	151,330
MOTOR FUEL TAX	1,545,277	1,549,078	1,795,782	1,533,750
TRANSPORTATION SALES TAX	3,374	810	-	-
TRANSPORTATION SALES TAX II	39,357	26,790	-	-
TRANSPORTATION SALES TAX IV	3,138,075	84,685	-	-
TRANSPORTATION SALES TAX V	2,023,887	5,052,792	5,861,500	5,217,750
CAP IMPR SALES TAX - WATER	2,671,753	2,228,260	-	-
CAP IMPR SALES TAX - SEWER	2,645,811	2,989,843	5,355,500	5,345,000
FIRE SALES TAX FUND	2,525,971	2,492,440	2,587,000	2,587,000
PARK/STORMWATER SALES TAX - OPERATIC	1,310,163	1,295,018	1,339,250	1,341,500
PARK/STORMWATER SALES TAX - CAPITAL	10,282,968	4,019,351	4,023,750	4,048,250
GENERAL CAPITAL IMPROV	32,499,157	470,194	-	-
STREET IMPROVEMENT	1,012,152	6,406,630	-	-
PARK IMPROVEMENTS	127,723	5,457	-	-
SURFACE TRANS PROG-URBAN PROJ F	(6,724)	823,231	289,032	-
CDBG GRANTS	5,259	540	-	-
SEWER OPERATIONS	16,997,011	14,992,798	11,847,201	13,005,897
WATER OPERATIONS	9,703,645	7,314,942	8,800,537	8,758,567
SOLID WASTE	7,738,897	4,301,341	4,624,001	4,251,140
GOLF COURSE	639,675	587,092	602,526	587,959
INDOOR SPORTS COMPLEX	-	421,000	846,125	750,734
SPORTS COMPLEXES	972,052	1,065,086	1,084,307	1,048,349
INFORMATION TECHNOLOGY	687,154	705,104	716,000	758,500
FLEET MANAGEMENT	1,571,552	1,580,033	1,546,571	1,531,416
EMPLOYEE BENEFITS	3,857,656	4,043,897	4,247,005	4,162,873
RISK MANAGEMENT	543,909	558,191	600,054	578,477
EQUIPMENT REPLACEMENT	385,833	523,639	390,515	408,953
TOTAL REVENUE	\$145,169,266	\$108,087,181	\$100,178,241	\$98,291,787
LESS TRANSFERS	9,442,716	6,741,565	7,570,754	8,238,115
NET REVENUE	\$135,726,550	\$101,345,616	\$92,607,487	\$90,053,672



ALL FUNDS EXPENSE

BUDGET BY FUND

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
GENERAL FUND	\$28,469,448	\$27,961,395	\$29,176,384	\$29,242,809
AIRPORT FUND	1,604,152	2,732,118	1,373,889	1,721,575
PARKS & RECREATION	2,583,299	2,677,291	2,713,830	2,763,197
HEALTH	339,641	333,340	578,970	507,384
CONVENTION/VISITORS	2,309,053	2,351,964	1,967,261	1,855,956
DOWNTOWN BUS DISTRICT	18,223	572	128,190	86,750
PUBLIC SAFETY TRUST FUND	18,804	40,572	12,000	40,000
PUBLIC SAFETY TRUST FUND II	2,055,973	2,983,527	2,741,354	2,807,118
CASINO REVENUE FUND	4,280,648	1,780,644	2,578,967	3,255,000
RIVERFRONT REG. ECONOMIC DEVL	117,000	207,534	390,000	406,625
HOUSING DEVELOPMENT GRANTS	142,008	129,036	-	152,010
MOTOR FUEL TAX	1,349,037	1,960,997	1,804,197	1,456,279
TRANSPORTATION SALES TAX	3,375	810	-	-
TRANSPORTATION SALES TAX III	1,208,973	1,953,990	-	-
TRANSPORTATION SALES TAX IV	2,865,768	5,418,500	650,000	75,000
TRANSPORTATION SALES TAX V	293	2,344,974	8,590,000	3,660,000
CAP IMPR SALES TAX-WATER	3,273,444	987,409	3,378,459	1,749,141
CAP IMPR SALES TAX-SEWER	4,546,331	4,519,650	4,015,000	5,145,000
FIRE SALES TAX FUND	2,516,116	2,469,218	2,587,000	2,587,000
PARK/STORMWATER SALES TX-OPERATIONS	1,152,549	1,452,503	1,278,092	1,382,743
PARK/STORMWATER SALES TX -CAPITAL	9,664,930	5,628,479	4,207,500	2,933,250
GENERAL CAPITAL IMPROV	20,149,202	14,021,002	-	-
STREET IMPROVEMENT	583,752	5,117,258	-	-
PARK IMPROVEMENTS	118,379	5,250	-	-
SURFACE TRANS PROG-URBAN PROJ	10,338	833,712	289,032	-
CDBG GRANTS	4,088	(51,651)	-	-
SEWER OPERATIONS	15,717,051	13,375,108	11,330,684	12,455,852
WATER OPERATIONS	9,617,883	6,963,852	9,651,981	8,934,897
SOLID WASTE	7,386,933	4,028,234	4,456,949	4,399,686
GOLF COURSE	609,154	658,413	602,526	587,959
INDOOR SPORTS COMPLEX	-	405,256	846,125	750,734
SPORTS COMPLEXES	1,014,875	1,065,091	1,084,307	1,048,349
INFORMATION TECHNOLOGY	706,963	760,365	716,000	761,500
FLEET MANAGEMENT	1,521,865	1,527,668	1,546,571	1,531,416
EMPLOYEE BENEFITS	3,872,582	3,560,902	4,247,005	4,912,873
RISK MANAGEMENT	963,529	467,878	600,054	578,477
EQUIPMENT REPLACEMENT	332,761	568,615	220,800	500,000
TOTAL EXPENSES	\$131,128,420	\$121,241,475	\$103,763,127	\$98,288,580
LESS TRANSFERS	10,020,510	9,442,403	8,900,654	8,820,465
NET EXPENSE	\$121,107,911	\$111,799,072	\$94,862,473	\$89,468,115

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**GENERAL FUND  
BUDGET HIGHLIGHTS**

**SIGNIFICANT OPERATING CHANGES**

**Finance** – This budget continues the assistant finance director position that was added in the previous budget as part of succession planning for the finance director position. The \$107,114 total cost of this position is funded by one-time revenue sources in this budget.

**Planning** – This budget eliminates a transportation and land use planner position. This results in a savings of \$47,283.

**Inspection** – This budget adds \$14,400 for contract plan review to cover the recent increased volume of development activity. Additional revenues from this activity will cover this cost.

**Economic Development** – This budget adds \$84,193 in payments required by a development agreement with a local developer for a development within the downtown tax increment financing district. Additional revenues from this development will cover these payments.

**Municipal Court** – The previous budget added 1,040 hours for a part-time clerk position at a cost of \$16,816 to assist in the scanning and destruction of old court records required by the relocation of Municipal Court in the new police headquarters. This position was eliminated in this budget.

**Police** – This budget includes \$75,332 for two new jailer positions, \$4,864 for equity adjustments, and \$53,389 for a new patrolman. The patrolman position was added during the current year with financial support of the Southeast Missouri Regional Task Force. This budget includes one-time \$14,400 overtime and \$6,600 ammunition reductions which will provide \$24,723 toward the purchase of a prisoner van. The reductions were the result of reducing fire arms qualification from 2 times to 1 time in this budget.

The allowance for utility and insurance costs increased \$47,042 (99.7%) in this budget from the previous budget as a result the police moving to a newly constructed police headquarters.

**Fire** – This budget includes \$4,963 for equity adjustments.

**Interdepartmental Services** – The previous budget included 2,700 hours for a temporary part-time administrative pool to be shared by all city departments as needed. The \$35,000 total cost of this pool was funded by one-time revenue sources in that budget. The number of hours allowed for this pool is reduced to 1,248 hours in this budget and the \$14,799 total cost of this pool was transferred to human resources and funded by one-time revenue sources.

This budget includes \$764,484.00 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan. This payment will be funded by a reduction in the General Fund balance and a \$264,484.00 transfer from the Parks/Storm Water Sales Tax – Operations Fund.

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## **SIGNIFICANT OPERATING CHANGES (cont.)**

**Contingency**– This budget includes one-time allocations of \$120,000 to cover potential extra police and fire personnel costs during the year. It also includes \$130,000 to cover other potential costs during the year. These allowances are similar those included in the current year’s budget. The personnel costs are funded by one-time revenue sources in this budget.

## **SIGNIFICANT ONE-TIME EXPENDITURES**

The council division includes \$38,200 to cover the costs of holding a special election and purchasing mobile devices. The public information division includes \$7,000 to purchase computers and printers. The engineering division includes \$12,325 to purchase a laptop and CAD computers. The police and fire divisions include \$11,949 and \$23,895 for various small equipment purchases. The street division’s budget includes one-time expenditures totaling \$109,600 for replenishing salt supplies and purchasing a paint mixer and two vector radar cameras.

All of these expenditures plus one-time personnel costs will be covered by a \$486,279 one-time transfer from the motor fuel tax fund.

## **REVENUE/RATE INCREASES**

This budget proposes minor changes to the City’s Inspection Service’s fee schedule. No additional revenues were projected as the result of these changes. The proposed fee schedule is included in pages 378-381. As new activities arise during the year, user fees may be charged to offset operating costs.

## **REVENUE/EXPENDITURE PROJECTIONS**

The following assumptions were used for the proposed budget for the fiscal year ending June 30, 2019 and projections for the following five years.

Inflation is projected to be 2% during the entire 6-year period.

Sales tax for the fiscal year ending June 30, 2019 is projected to be 1.50% above the current projected sales tax for fiscal year ending June 30, 2018. The current year’s revenue is projected to only be 1.24% more than the actual revenue received in fiscal year ending June 30, 2016. Sales tax is projected to increase 3.00% per year thereafter.

Cable Franchise Tax for the fiscal year ending June 30, 2019 is projected to be at the current projected Cable franchise tax for fiscal year ending June 30, 2018. The current year’s revenue is projected to be 3.94% less than the actual revenue received in fiscal year ending June 30, 2017. Cable franchise tax is projected to remain flat thereafter.

Real Estate and Property Tax assessed valuations are projected to grow at 1.50% and 2.00% respectively for the fiscal year ending June 30, 2019 and 2.00% annually for the following five years. No tax levy increases are assumed in any of the years.

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## **REVENUE/EXPENDITURE PROJECTIONS (cont.)**

Franchise Tax from AmerenUE is projected for the fiscal year ending June 30, 2019 using the average electric and natural gas usage from the last 3 years ending in February of 2018 and rates currently in effect. Revenues are projected to increase 2.00% per year thereafter.

Court Revenue is projected at amounts received during the fiscal year ending June 30, 2017 and projected to grow at the rate of inflation for the remaining 5 years.

All other fees and licenses that are allowed to be adjusted without voter approval are projected to grow at the rate of inflation for the remaining 5 years. The remaining fees and licenses are maintained at current levels.

Operating expenditures, excluding personnel costs, internal equipment rent, support of the fixed bus system, and snow removal supplies are projected grow at the rate of inflation in years following fiscal year ending June 30, 2019. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years

Internal equipment rent, support of the fixed bus system, and snow removal supplies are projected to remain at June 30, 2019 levels during the following five years. Motor fuel revenues are assumed to support cost of snow removal supplies.

No capital expenditures are projected for years following fiscal year ending June 30, 2019.

No debt service is included in this budget for the fiscal year ending June 30, 2019 or any of the five years, thereafter.

Motor Fuel Fund transfers received by the General Fund for operations total \$1,456,279 for fiscal year ending June 30, 2019 and are projected to be maintained at \$1,190,000 over the following five years.

Fire Sales Tax Fund transfers received by the General Fund for operations total \$2,587,000 for fiscal year ending June 30, 2019 and are projected to grow 3.00% annually over the following five years.

Public Safety Trust Fund transfers received by the General Fund for operations total \$1,293,500 for fiscal year ending June 30, 2019 and are projected to grow 3.00% annually over the remaining five years.

Transfers to the Public Safety Trust Fund total \$2,587,000 for fiscal year ending June 30, 2019 and are projected to be equal to the Fire Sales Tax Fund transfers received by the General Fund for operations for the follow five years.

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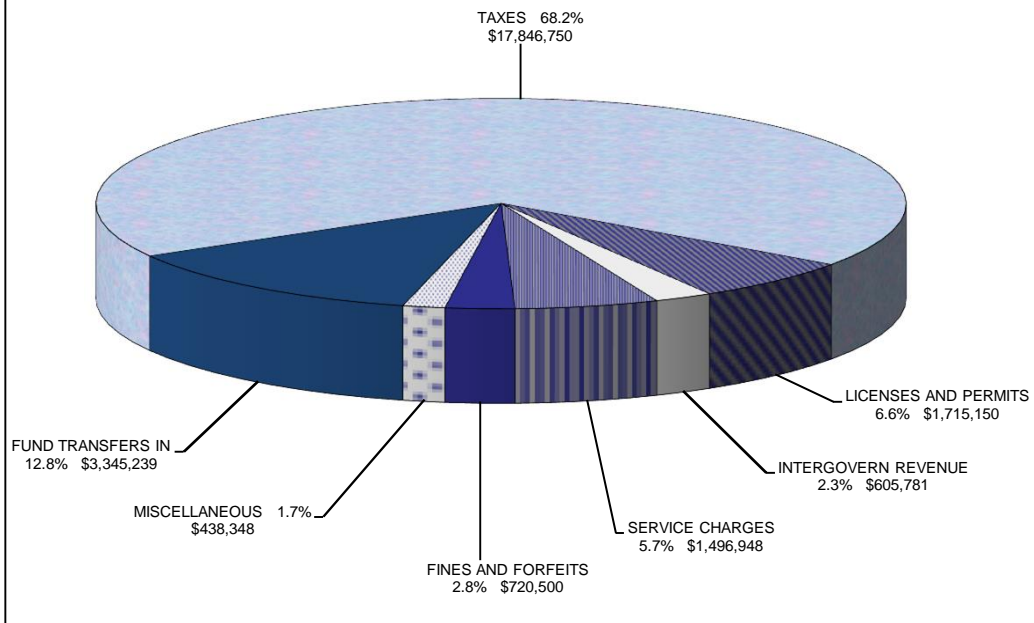
**REVENUE/EXPENDITURE PROJECTIONS (cont.)**

Transfers to Airport, Parks and Recreation, and Softball Complex funds are made at levels to enable them to have balanced budgets.

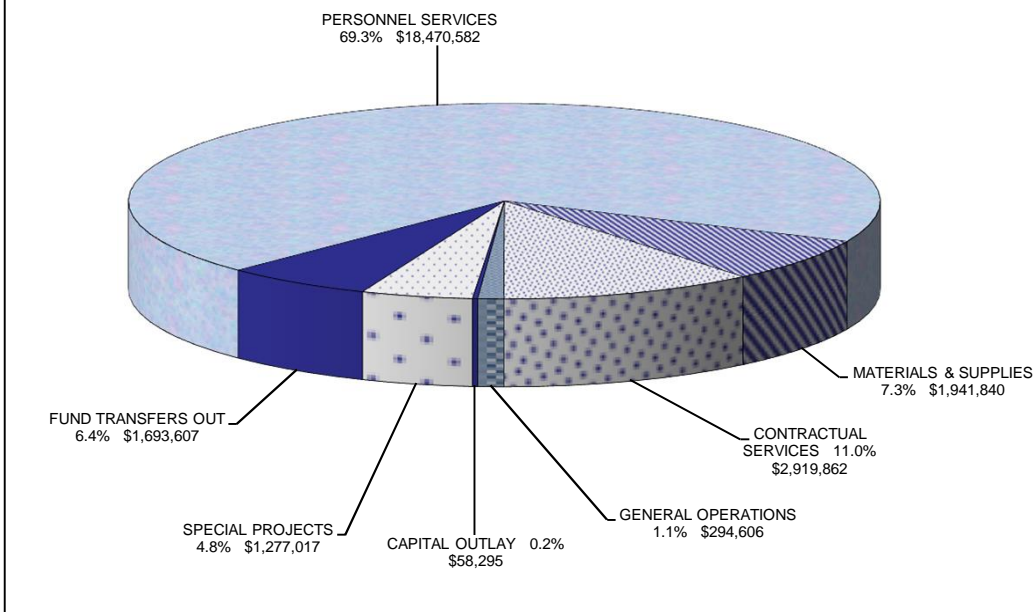
Unreserved fund balance is projected to increase from \$1,928,173 at the end of the fiscal year ending June 30, 2019 to \$2,293,419 by the end of fiscal year ending June 30, 2024.

The fund balance reserved for emergency is kept at 15% of annually budgeted operating expenses during the six year period as required by City Charter.

## GENERAL FUND 2018-2019 RESOURCES



## GENERAL FUND 2018-2019 EXPENDITURES



GENERAL FUND  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$17,232,592	\$17,193,711	\$17,721,245	\$17,846,750
LICENSES AND PERMITS	1,609,166	1,613,500	1,656,428	1,715,150
INTERGOVERN REVENUE	691,710	843,331	638,807	605,781
SERVICE CHARGES	1,384,945	1,564,867	1,443,655	1,496,948
FINES AND FORFEITS	695,572	719,694	732,300	720,500
MISCELLANEOUS	393,758	411,417	434,926	438,348
OTHER FINANCING	<u>1,167,563</u>	<u>187,709</u>	<u>42,772</u>	<u>-</u>
TOTAL REVENUE	\$23,175,306	\$22,534,229	\$22,670,133	\$22,823,477
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$17,449,418	\$17,916,942	\$18,621,304	\$18,470,582
MATERIALS & SUPPLIES	1,861,103	1,770,005	1,845,701	1,941,840
CONTRACTUAL SERVICES	2,701,351	2,735,873	2,781,586	2,919,862
GENERAL OPERATIONS	209,992	254,427	268,429	294,606
CAPITAL OUTLAY	48,972	112,215	-	58,295
SPECIAL PROJECTS	548,083	523,826	411,580	1,277,017
DEBT SERVICE	<u>1,156,463</u>	<u>20,018</u>	<u>995,200</u>	<u>-</u>
TOTAL EXPENSES	<u>\$23,975,382</u>	<u>\$23,333,306</u>	<u>\$24,923,800</u>	<u>\$24,962,202</u>
FUND TRANSFERS IN	5,393,190	5,433,446	6,525,620	5,932,239
FUND TRANSFERS OUT	4,494,066	4,628,089	4,252,584	4,280,607
PROJECTED REVENUE OVER(UNDER) BUDGET			713,980	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(983,053)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(29,273)	(10,807)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				(47,070)
BEGINNING UNRESERVED FUND BALANCE			2,752,120	2,473,143
ENDING UNRESERVED FUND BALANCE			<u>2,473,143</u>	<u>1,928,173</u>
EMERGENCY RESERVE FUND			<u>4,619,256</u>	<u>4,666,326</u>



GENERAL FUND  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$18,188,422	\$18,637,033	\$19,097,921	\$19,571,429	\$20,057,912
LICENSES AND PERMITS	1,759,328	1,804,792	1,851,578	1,899,727	1,949,278
INTERGOVERN REVENUE	508,509	521,476	534,774	548,411	562,395
SERVICE CHARGES	1,525,841	1,558,424	1,591,714	1,625,724	1,660,469
FINES AND FORFEITS	734,750	749,286	764,112	779,234	794,659
MISCELLANEOUS	436,607	442,184	449,633	459,026	470,435
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$23,153,457</b>	<b>\$23,713,195</b>	<b>\$24,289,732</b>	<b>\$24,883,551</b>	<b>\$25,495,148</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$18,784,026	\$19,191,173	\$19,611,783	\$20,046,505	\$20,495,999
MATERIALS & SUPPLIES	1,938,795	1,975,571	2,013,082	2,051,344	2,090,371
CONTRACTUAL SERVICES	2,936,204	2,988,573	3,041,990	3,096,475	3,152,050
GENERAL OPERATIONS	297,948	303,907	309,985	316,185	322,509
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	432,667	439,120	445,702	452,416	459,264
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$24,389,640</b>	<b>\$24,898,344</b>	<b>\$25,422,542</b>	<b>\$25,962,925</b>	<b>\$26,520,193</b>
FUND TRANSFERS IN	5,565,967	5,736,833	5,914,095	6,098,027	6,288,913
FUND TRANSFERS OUT	4,406,443	4,529,287	4,655,872	4,786,336	4,920,829
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	112,680	(94,792)	(96,372)	(99,877)	(102,900)
BEGINNING UNRESERVED FUND BALANCE	1,928,173	1,964,194	1,891,799	1,920,840	2,053,280
ENDING UNRESERVED FUND BALANCE	<u>1,964,194</u>	<u>1,891,799</u>	<u>1,920,840</u>	<u>2,053,280</u>	<u>2,293,419</u>
EMERGENCY RESERVE FUND	<u>4,553,646</u>	<u>4,648,438</u>	<u>4,744,810</u>	<u>4,844,687</u>	<u>4,947,587</u>

GENERAL FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Real Estate Tax	\$ 1,395,175	\$ 1,417,943	\$ 1,448,400	\$ 1,488,400
Personal Property Tax	355,691	350,948	356,000	360,350
Railroad & Utility Tax	64,133	64,437	63,750	65,750
Intangible Tax	7,455	13,394	13,395	10,700
Delinquent Real Estate Tax	23,867	50,188	22,000	23,100
Delinquent Personal Prop Tax	13,285	19,855	14,500	14,600
PILOT real property-current	-	-	-	95,000
Public Utility Franchise Tax	2,788,949	2,741,703	2,811,000	2,828,500
Natural Gas Franchise Tax	596,758	569,042	664,500	650,000
Local Telephone Franchise Tax	298,628	420,754	330,100	346,050
Cable T.V. Franchise Tax	434,191	424,740	444,000	408,000
P.I.L.O.T. - Franchise Tax Sewer	678,590	695,309	358,250	359,100
P.I.L.O.T. - Franchise Tax Water	-	-	336,000	345,700
General Sales Tax	10,402,914	10,263,032	10,690,000	10,690,000
Cigarette Tax	161,351	151,113	157,850	150,000
Penalty on Delinquent R.E. Tax	6,941	6,482	6,500	6,500
Penalty on Delinquent P.P. Tax	4,664	4,772	5,000	5,000
	<u>17,232,592</u>	<u>17,193,711</u>	<u>17,721,245</u>	<u>17,846,750</u>
Gen Business License-Flat fee	24,378	25,926	26,000	25,500
Gen Business Lic-Gross receipts	1,297,640	1,258,352	1,309,350	1,333,000
Liquor Licenses	69,857	75,591	72,800	73,800
Trade Licenses	23,710	23,579	23,750	23,700
Residential Rental Licenses	48,850	49,802	51,000	49,800
Security Guard Licenses	5,520	2,265	4,800	3,000
Business License-penalty	9,032	6,639	7,500	6,800
Residential license penalty	-	765	-	350
Building Permits	65,791	99,743	80,728	105,000
Plumbing & Sewer Permits	19,519	13,109	22,500	19,500
Electrical Permits	20,416	21,850	23,500	33,500
Mechanical Permits	-	-	-	21,600
Other Permits	24,453	35,880	34,500	19,600
	<u>1,609,166</u>	<u>1,613,500</u>	<u>1,656,428</u>	<u>1,715,150</u>
Fed Indirect Operating -Interior	30,500	-	-	-
Fed Indirect Operating-FEMA	7,881	8,466	-	-
Fed Indirect Operating-HUD	141,836	154,359	-	-
SEMA Grant	1,473	1,073	-	-
County Business Surtax	49,075	51,229	49,550	51,275
Police Grants	399,224	435,260	589,257	554,506
Police Dept of Justice Capital Grants	-	129,908	-	-
Fed Direct Capital-Police	25,342	23,039	-	-
Police Capital Grants	5,641	-	-	-
Fed indirect op-FEMA	-	30,523	-	-
SEMO Reg Planning Comm. Grant	17,483	99	-	-
SEMO Reg Planning	13,257	9,375	-	-
	<u>691,710</u>	<u>843,331</u>	<u>638,807</u>	<u>605,781</u>
Misc. Fees-Grave Openings	24,600	26,350	23,500	23,500
Cemetery Plot Sales	11,800	8,990	11,340	10,000
Municipal Court Summons	30	-	-	-
Engineering Fees	6,490	30,027	11,000	30,000
Engineering Fees	(6,781)	-	-	-
Plan Review Fees	77,864	47,681	82,000	70,675
Rental Inspection Fees	-	195	-	-
Training fees	3,000	-	-	-
Plannning Fees	4,050	5,859	5,250	6,250
Planning Services Fees	5,387	5,455	6,000	6,500
Police services-reimbursements	-	15,869	-	50,000
Extra Patrol Fees	4,865	22,939	-	21,000

GENERAL FUND REVENUE

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
Fire Training Fees	4,984	14,150	6,000	9,500
Weed Abatements	27,653	17,420	18,000	14,000
Demolition Assessment	6,119	472	-	-
Outside Fire Protection	22,000	22,000	22,000	22,000
Special Event Fees	1,125	1,950	-	-
Court Costs	66,299	73,824	75,000	74,000
DWI Recoupment Fee	4,050	2,900	3,500	3,000
	<u>263,534</u>	<u>296,080</u>	<u>263,590</u>	<u>340,425</u>
Municipal Court Fines	544,609	564,179	558,500	564,000
Non Traffic Fines	117,709	116,814	129,500	117,000
Parking Tickets	25,679	31,276	37,000	31,500
Returned Check Charge	7,575	7,426	7,300	8,000
	<u>695,572</u>	<u>719,694</u>	<u>732,300</u>	<u>720,500</u>
Interest on Overnight Investments	65,837	67,144	81,000	94,500
Interest paid by State	-	-	-	3,000
Interest on Interfund Advances	7,845	7,436	14,428	-
Interest on Taxes from County	29	48	-	-
Interest on Special Assessment	1,101	1,501	1,350	1,700
Office Space Rental	201,851	205,885	210,007	214,195
Railroad Lease	40,715	39,063	42,141	40,953
Inspections Operating Contributions	1,500	-	-	-
Police Operating Contributions	-	1,638	-	-
Accounts Payable Rebates	33,789	48,586	42,000	44,000
General Miscellaneous	40,638	40,553	44,000	40,000
Cash Overages & Shortages	452	(438)	-	-
	<u>393,758</u>	<u>411,417</u>	<u>434,926</u>	<u>438,348</u>
Proceeds from Sale of Assets	94,829	111,601	-	-
Compensation for Damages	9,230	5,018	-	-
Compensation for damages	-	12,816	-	-
Advance Repayments	55,466	58,274	42,772	-
Refunding bond proceeds	985,000	-	-	-
Bond premium	23,039	-	-	-
	<u>1,167,563</u>	<u>187,709</u>	<u>42,772</u>	<u>-</u>
Project Personnel Costs	996,128	1,133,884	1,068,287	1,048,088
Project Overhead Costs	97,768	107,446	83,550	79,500
Project Equipment Costs	5,200	5,200	5,200	5,200
Tax Collection Fees	22,316	22,257	23,028	23,735
	<u>1,121,411</u>	<u>1,268,787</u>	<u>1,180,065</u>	<u>1,156,523</u>
Transfer-Motor Fuel Fund	1,295,849	1,445,000	1,345,000	1,456,279
Transfer-Fleet Maintenance	16,181	-	16,743	17,374
Transfer-Employee Benefit Fd	25,162	-	26,750	26,350
Transfer-Fire Sales Tax	2,516,116	2,469,218	2,587,000	2,587,000
Transfer-Public Safety Trust	567	-	1,293,500	1,293,500
Transfer-Public Safety Trust II	1,257,494	1,234,609	-	-
Transfer-Water Project ST	-	-	975,000	-
Transfer-PARKS/STORMWATER-OPER	281,821	284,620	281,627	551,736
	<u>5,393,190</u>	<u>5,433,446</u>	<u>6,525,620</u>	<u>5,932,239</u>
	<u>\$28,568,496</u>	<u>\$27,967,676</u>	<u>\$29,195,753</u>	<u>\$28,755,716</u>

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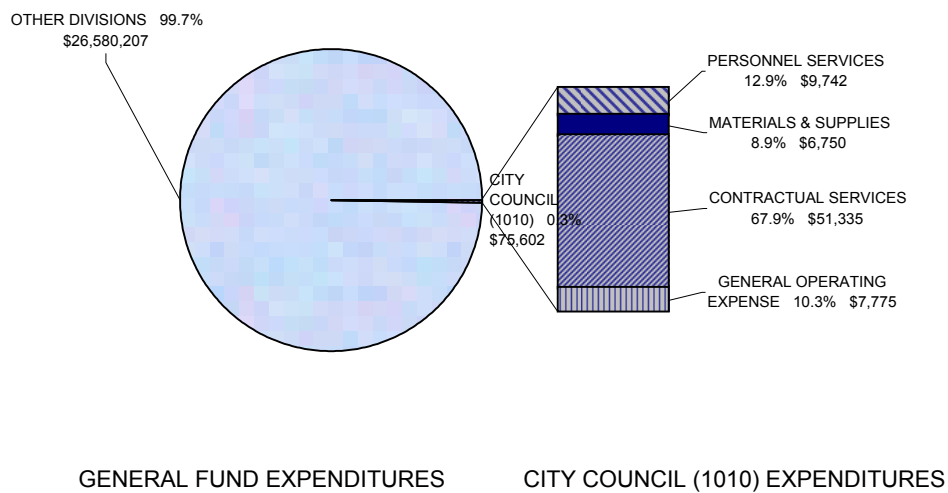
GENERAL FUND  
EXPENDITURES BY DIVISION

	2015-2016 <u>ACTUAL</u>	2016-2017 <u>ACTUAL</u>	2017-2018 <u>BUDGET</u>	2018-2019 <u>BUDGET</u>
CITY COUNCIL	\$64,395	\$28,188	\$49,397	\$75,602
CITY MANAGER	459,543	471,941	481,114	493,333
PUBLIC AWARENESS	143,569	165,517	183,379	185,936
CITY ATTORNEY	317,202	305,090	314,253	308,877
HUMAN RESOURCES	343,240	357,846	340,595	355,143
FINANCE	599,743	613,772	726,948	747,124
MUNICIPAL COURT	310,059	319,346	351,617	329,776
FACILITY MAINTENANCE	206,361	220,254	223,171	219,678
PLANNING SERVICES	573,706	564,207	427,502	368,503
INSPECTION SERVICES	492,359	541,570	559,661	570,235
ENGINEERING	1,124,154	1,136,188	1,185,302	1,202,969
POLICE	8,016,180	8,358,295	8,454,418	8,714,386
FIRE	5,378,294	5,473,344	5,538,615	5,514,009
STREET	3,884,075	2,568,698	3,699,515	2,713,646
PARK MAINTENANCE	1,513,133	1,522,926	1,539,722	1,521,541
CEMETERY	186,648	204,826	216,341	199,654
INTERDEPARTMENTAL SERV	4,856,766	5,109,387	4,634,834	5,472,397
CONTINGENCY	<u>20</u>	<u>-</u>	<u>250,000</u>	<u>250,000</u>
TOTAL EXPENDITURES	28,469,447	27,961,395	29,176,384	29,242,809
LESS TRANSFERS	<u>4,494,066</u>	<u>4,628,089</u>	<u>4,252,584</u>	<u>4,280,607</u>
NET EXPENDITURES	<u>\$23,975,381</u>	<u>\$23,333,306</u>	<u>\$24,923,800</u>	<u>\$24,962,202</u>

## City Council

The City Council is the elected legislative authority of the City government. It passes all ordinances, policy documents and other measures conducive to the welfare of the City. The City Council is directly accountable to the citizenry for the conduct of municipal affairs.

## 2018-2019 Proposed Budget General Fund



CITY COUNCIL (1010)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$9,704	\$9,701	\$9,706	\$9,742
MATERIALS AND SUPPLIES	3,282	3,705	3,550	6,750
CONTRACTUAL SERVICES	45,900	5,444	28,491	51,335
GENERAL OPERATIONS	5,509	9,337	7,650	7,775
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$64,395</u>	<u>\$28,188</u>	<u>\$49,397</u>	<u>\$75,602</u>

TOTAL PERSONNEL SERVICE BY POSITION  
CITY COUNCIL

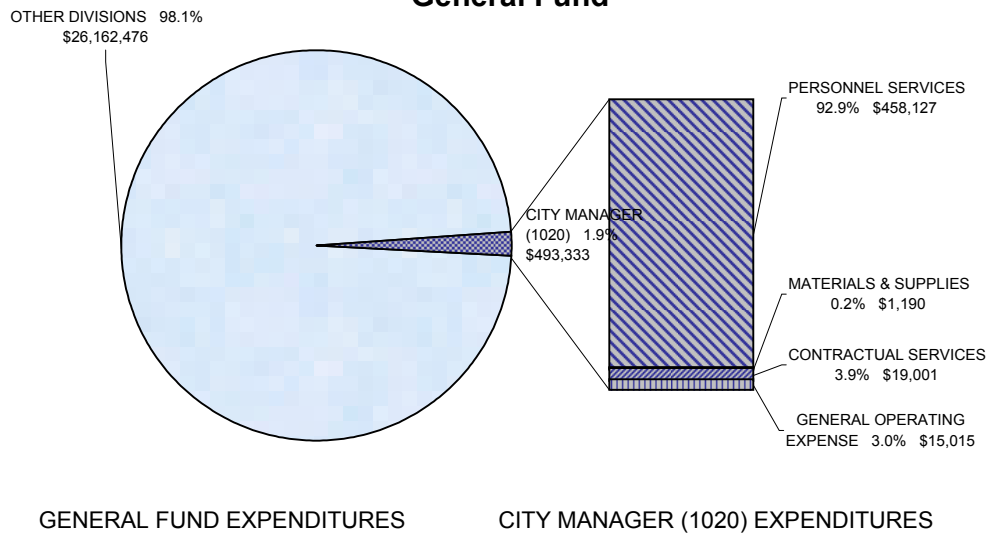
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Mayor	Grade	N/A	1	1
City Council	Grade	N/A	<u>6</u>	<u>6</u>
TOTAL			7	7

## City Manager

The City Manager is the administrative head of the City government. Under the direction of the City Council, he supervises all City departments, appoints all City employees, achieves goals and objectives established by the City Council, sees that laws ordinances and provisions of the Charter are enforced, enforces terms of public utility franchises, prepares and submits the annual and capital program budgets, advises the City Council of financial affairs, makes appropriate recommendations to the City Council and performs such other duties as prescribed by law and the City Council.

## 2018-2019 Proposed Budget

### General Fund





CITY MANAGER (1020)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$429,085	\$441,339	\$445,719	\$458,127
MATERIALS AND SUPPLIES	2,208	967	1,190	1,190
CONTRACTUAL SERVICES	15,691	16,811	17,105	19,001
GENERAL OPERATIONS	12,559	12,824	17,100	15,015
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$459,543</u>	<u>\$471,941</u>	<u>\$481,114</u>	<u>\$493,333</u>

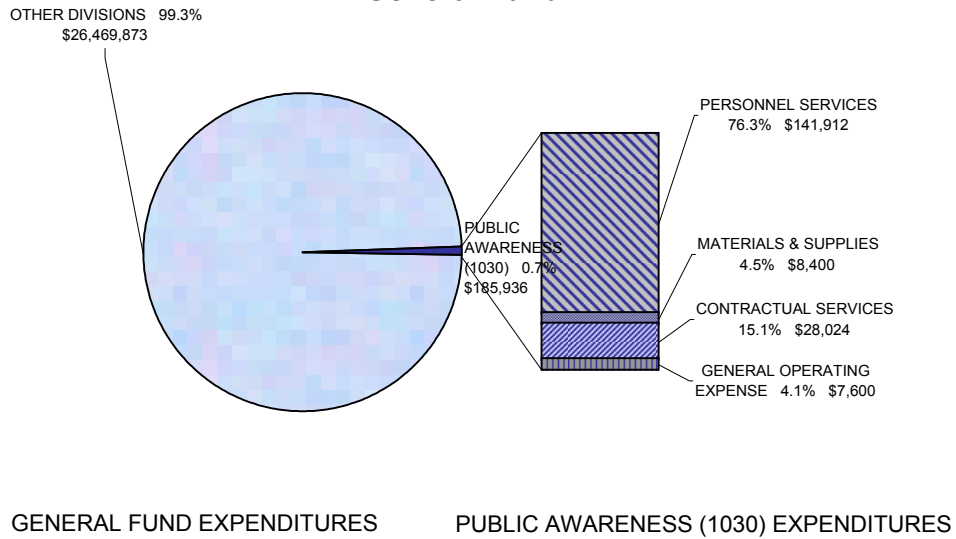
TOTAL PERSONNEL SERVICE BY POSITION  
CITY MANAGER

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
City Manager	Grade N/A	1	1
Deputy City Manager	Grade X	1	1
Director of Citizens Services	Grade U	0.40	0.40
Deputy City Clerk	Grade M	1	1
Administrative Secretary	Grade E	<u>1</u>	<u>1</u>
TOTAL		4.40	4.40

## Public Awareness

The overall goal is to increase citizen knowledge, awareness and confidence in the programs, projects, services, and activities provided by the City. Activities involve interfacing with media sources concerning City issues; handling public information for City departments, coordinating activities with other departments; developing internal and external publications and coordinating Cable Access Channel 993.

### 2018-2019 Proposed Budget General Fund



PUBLIC AWARENESS (1030)

BUDGET BY MAJOR OBJECT

	2015-2016 <u>ACTUAL</u>	2016-2017 <u>ACTUAL</u>	2017-2018 <u>BUDGET</u>	2018-2019 <u>PROPOSED</u>
PERSONNEL COSTS	\$127,302	\$138,721	\$141,936	\$141,912
MATERIALS AND SUPPLIES	1,364	1,537	1,550	8,400
CONTRACTUAL SERVICES	12,718	18,796	32,938	28,024
GENERAL OPERATIONS	2,185	6,463	6,955	7,600
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$143,569</u>	<u>\$165,517</u>	<u>\$183,379</u>	<u>\$185,936</u>

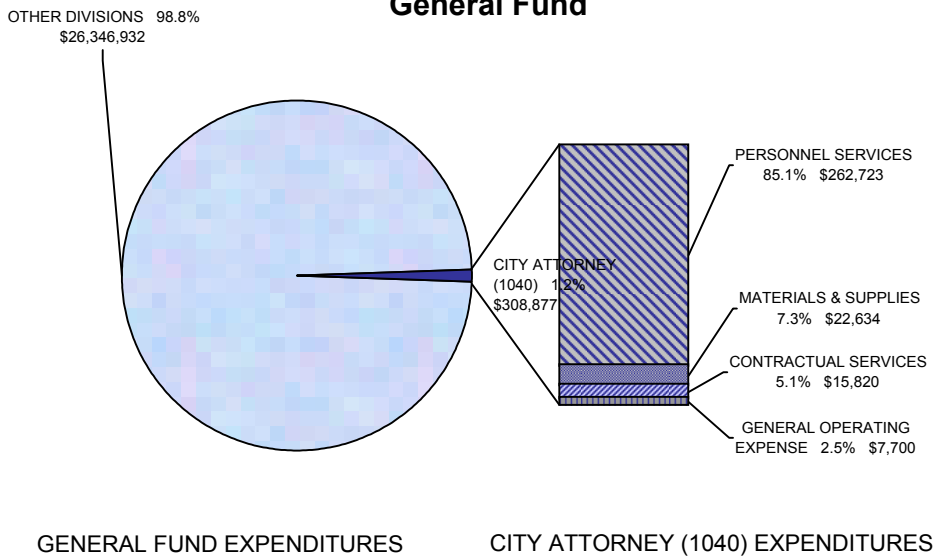
TOTAL PERSONNEL SERVICE BY POSITION  
PUBLIC AWARENESS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Director of Citizen Services	Grade U	0.15	0.15
Public Information Manager	Grade R	1	1
Public Information Specialist	Grade L	<u>1</u>	<u>1</u>
TOTAL		2.15	2.15

## City Attorney

The City Attorney performs all necessary legal services for and on behalf of the City. Major assignments are to advise the City Council and other City officials of legal matters, to institute and prosecute actions in the Municipal Court as provided by law or ordinances, to prepare ordinances and other legal documents relating to the City affairs and to represent the City's legal interest as required.

## 2018-2019 Proposed Budget General Fund



CITY ATTORNEY (1040)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$266,549	\$264,712	\$266,529	\$262,723
MATERIALS AND SUPPLIES	20,525	24,303	21,600	22,634
CONTRACTUAL SERVICES	26,438	12,341	20,924	15,820
GENERAL OPERATIONS	3,691	3,734	5,200	7,700
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$317,202</u>	<u>\$305,090</u>	<u>\$314,253</u>	<u>\$308,877</u>

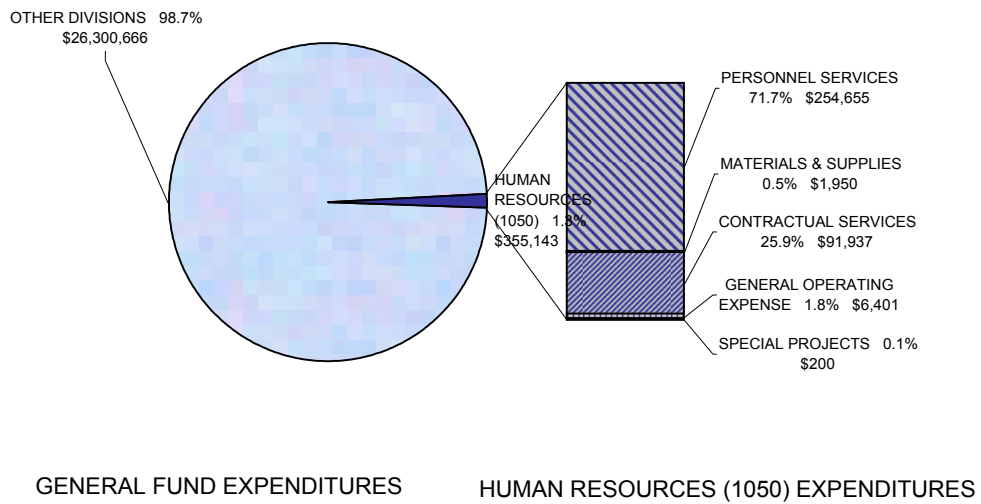
TOTAL PERSONNEL SERVICE BY POSITION  
CITY ATTORNEY

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
City Attorney	Grade	V	1	1
Assistant City Attorney	Grade	S	1	1
Legal Secretary	Grade	J	1	1
Administrative Clerk	Grade	D	<u>0.50</u>	<u>0.50</u>
TOTAL			3.50	3.50

## Human Resources Management

This is a division of the City Manager's office responsible for all human resources development and management of the City's efforts to cover, reduce, and/or eliminate all employee safety risks and all City liability/casualty exposures.

## 2018-2019 Proposed Budget General Fund



HUMAN RESOURCES (1050)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$224,467	\$266,406	\$236,613	\$254,655
MATERIALS AND SUPPLIES	1,314	1,614	1,950	1,950
CONTRACTUAL SERVICES	105,704	83,556	94,909	91,937
GENERAL OPERATIONS	11,755	6,070	6,923	6,401
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	200	200	200
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$343,240</u>	<u>\$357,846</u>	<u>\$340,595</u>	<u>\$355,143</u>

TOTAL PERSONNEL SERVICE BY POSITION  
HUMAN RESOURCES

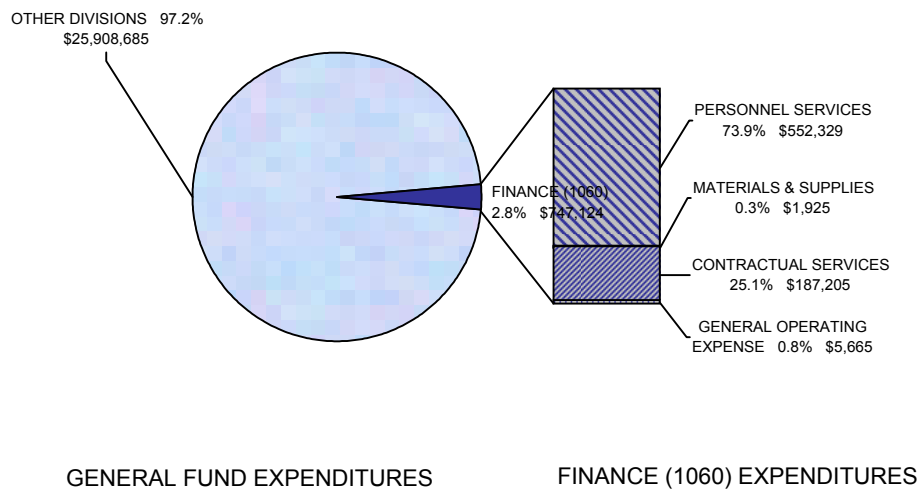
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Human Resources Manager	Grade	T	1	1
HR Specialist	Grade	N	1	1
Fitness Wellness Coordinator	Grade	M	0.5	0.5
HR Generalist	Grade	L	<u>1</u>	<u>1</u>
TOTAL			3.50	3.50

# Finance

This department is responsible for all accounting and financial functions of the City government including records management, utility billing, revenue collection, licensing, purchasing, disbursements, investments, data processing, budget analysis, and financial reporting.

## 2018-2019 Proposed Budget

### General Fund





FINANCE (1060)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$425,390	\$433,637	\$534,287	\$552,329
MATERIALS AND SUPPLIES	1,132	1,790	1,700	1,925
CONTRACTUAL SERVICES	171,562	175,055	185,821	187,205
GENERAL OPERATIONS	1,659	3,289	5,140	5,665
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$599,743</u>	<u>\$613,772</u>	<u>\$726,948</u>	<u>\$747,124</u>

TOTAL PERSONNEL SERVICE BY POSITION  
FINANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Finance Director/Treasurer	Grade V	1	1
Deputy Finance Director	Grade U	1	1
Accounting Manager	Grade P	1	1
Customer Service Manager	Grade P	0.25	0.25
Accountant	Grade M	2	2
Accounts Payable Coordinator	Grade G	1	1
Customer Service Rep.	Grade F	0.50	0.50
Administrative Clerk	Grade D	<u>0.50</u>	<u>0.50</u>
TOTAL		7.25	7.25

Part-Time Employees

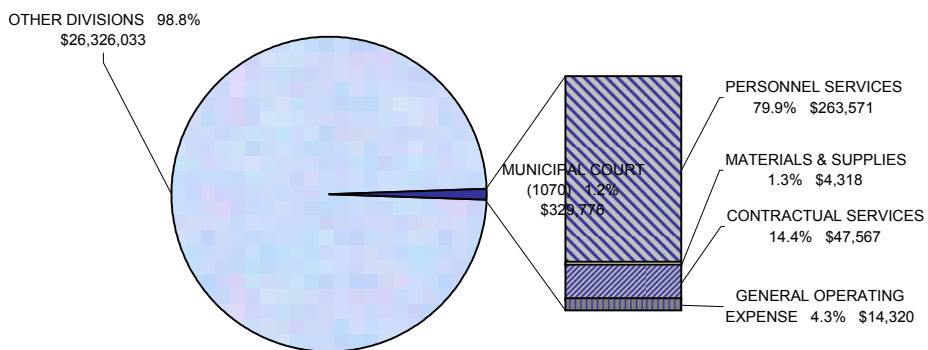
	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Purchasing Coordinator	1250	0.60	1250	0.60

## Municipal Court

The Municipal Court has exclusive original jurisdiction to hear and rule on all complaints under city ordinances. It is empowered to imprison and/or fine any person violating City ordinances.

## 2018-2019 Proposed Budget

### General Fund



GENERAL FUND EXPENDITURES

MUNICIPAL COURT (1070) EXPENDITURES

MUNICIPAL COURT (1070)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$249,755	\$253,907	\$280,666	\$263,571
MATERIALS AND SUPPLIES	4,735	4,910	5,249	4,318
CONTRACTUAL SERVICES	43,849	46,665	50,271	47,567
GENERAL OPERATIONS	11,720	13,864	15,431	14,320
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$310,059</u>	<u>\$319,346</u>	<u>\$351,617</u>	<u>\$329,776</u>

TOTAL PERSONNEL SERVICE BY POSITION  
MUNICIPAL COURT

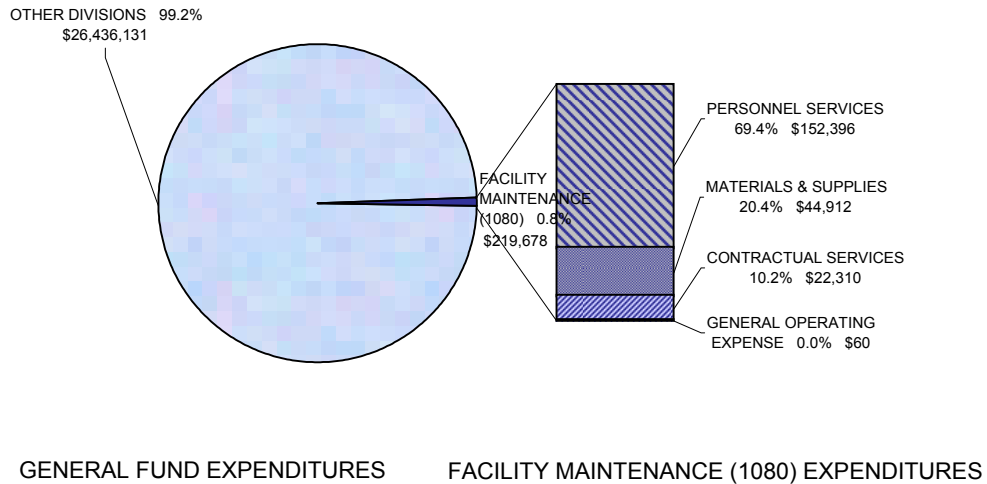
CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Municipal Judge	EXEMPT	1	1
Chief Court Clerk	Grade M	1	1
Court Clerk	Grade I	1	1
Violations Clerk	Grade F	1	1
Administrative Clerk	Grade D	<u>1</u>	<u>1</u>
TOTAL		5	5
Part-Time Employees			
		2017-2018	2018-2019
		Actual <u>Hours</u>	Full-Time <u>Equivalent</u>
		Actual <u>Hours</u>	Full-Time <u>Equivalent</u>
Office Worker		1040	0.50
		0	0.00

## Facility Maintenance

This division accounts for the costs of maintaining the City Hall, Police Station, and certain areas of all city facilities.

### 2018-2019 Proposed Budget

#### General Fund



FACILITY MAINTENANCE (1080)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$141,245	\$150,133	\$152,331	\$152,396
MATERIALS AND SUPPLIES	41,124	44,253	46,526	44,912
CONTRACTUAL SERVICES	23,992	25,868	24,254	22,310
GENERAL OPERATIONS	-	-	60	60
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$206,361</u>	<u>\$220,254</u>	<u>\$223,171</u>	<u>\$219,678</u>

TOTAL PERSONNEL SERVICE BY POSITION  
FACILITY MAINTENANCE

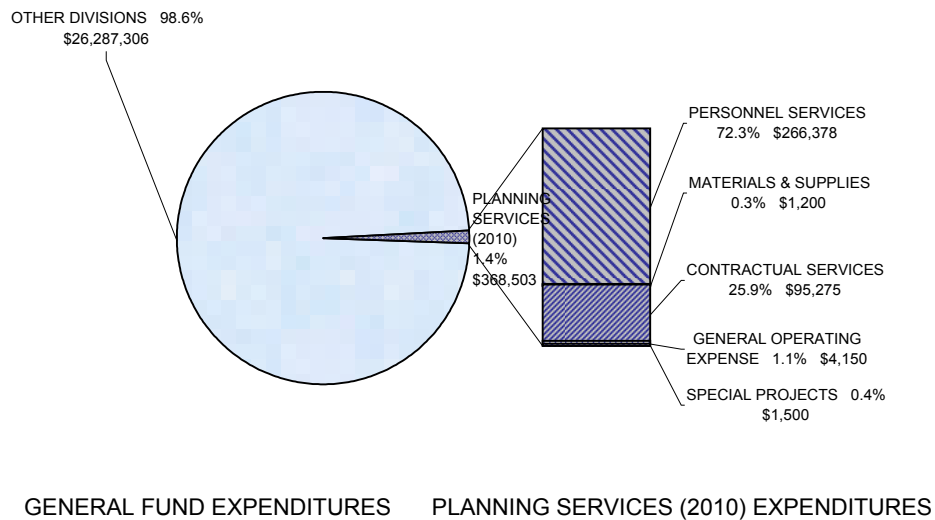
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Facility Maintenance Coord.	Grade	M	1	1
Maintenance Worker II	Grade	G	1	1
Maintenance Worker	Grade	E	<u>1</u>	<u>1</u>
TOTAL			3	3

## Planning Services

This division is responsible for all City planning, zoning and subdivision development. It is also responsible for coordinating economic development activities, the Community Development Block Grant program, and other activities associated with community development.

## 2018-2019 Proposed Budget

### General Fund



PLANNING SERVICES (2010)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$259,819	\$257,714	\$327,710	\$266,378
MATERIALS AND SUPPLIES	1,052	1,310	1,245	1,200
CONTRACTUAL SERVICES	132,753	141,529	92,847	95,275
GENERAL OPERATIONS	3,786	2,667	4,600	4,150
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	176,296	160,987	1,100	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$573,706</u>	<u>\$564,207</u>	<u>\$427,502</u>	<u>\$368,503</u>

TOTAL PERSONNEL SERVICE BY POSITION  
PLANNING SERVICES

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Director of Development Services	Grade	V	0.33	0.33
City Planner	Grade	R	1	1
Housing Asst. Coord.	Grade	M	1	1
Transportation & Land Use Planner	Grade	L	1	0
Planning Technician	Grade	K	<u>1</u>	<u>1</u>
TOTAL			4.33	3.33

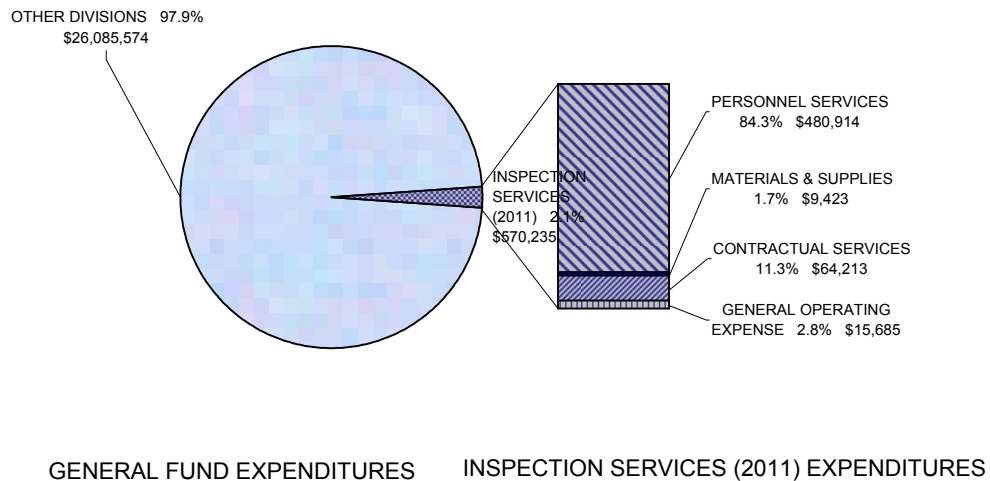
Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Prop Acquisition & Land Specialist	1456	0.70	1400	0.67

## Inspection Services

This division is responsible for all inspections, interpretation, and enforcement activities required by the International Code Council family of codes adopted by the City.

## 2018-2019 Proposed Budget General Fund





INSPECTION SERVICES (2011)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$415,463	\$465,078	\$493,624	\$480,914
MATERIALS AND SUPPLIES	10,282	10,550	8,872	9,423
CONTRACTUAL SERVICES	53,905	47,141	45,415	64,213
GENERAL OPERATIONS	7,206	18,802	11,750	15,685
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	5,502	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$492,359</u>	<u>\$541,570</u>	<u>\$559,661</u>	<u>\$570,235</u>

TOTAL PERSONNEL SERVICE BY POSITION  
INSPECTION SERVICES

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Director Development Services	Grade V	0.33	0.33
Building and Code Enforcement Mgr	Grade R	1	1
Plan Reviewer and Site Inspector	Grade Q	1	1
Senior Code Inspector	Grade O	1	1
Code Inspector	Grade L	1	1
Property Mntc/Rental Inspector	Grade L	1	1
Property Mntc/Zoning Inspector	Grade L	1	1
Permit Technician	Grade F	1	1
Temporary Administrative Clerk	Grade D	1	1
		<u>8.33</u>	<u>8.33</u>
TOTAL		8.33	8.33

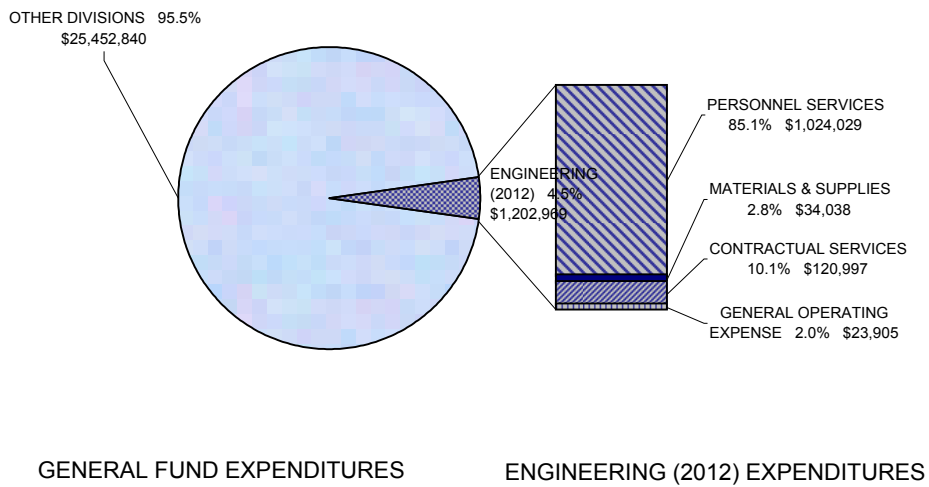
	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Plan Reviewer	120	0.06	0	0.00
Intern	150	0.07	150	0.07
Office Worker	160	0.08	0	0.00
Site Inspector	120	0.06	0	0.00
	<u>550</u>	<u>0.26</u>	<u>150</u>	<u>0.07</u>

# Engineering

This division provides engineering design services for some City construction projects, reviews private development designs and construction in accordance with ordinances and other policy statements by the City Council, keeps the necessary records, and performs other such engineering assignments and duties as required.

## 2018-2019 Proposed Budget

### General Fund



ENGINEERING (2012)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$985,017	\$1,002,475	\$1,030,065	\$1,024,029
MATERIALS AND SUPPLIES	22,289	21,947	22,913	34,038
CONTRACTUAL SERVICES	105,869	100,067	111,424	120,997
GENERAL OPERATIONS	10,979	11,699	20,900	23,905
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,124,154</u>	<u>\$1,136,188</u>	<u>\$1,185,302</u>	<u>\$1,202,969</u>

TOTAL PERSONNEL SERVICE BY POSITION  
ENGINEERING

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Director Development Services	Grade V	0.33	0.33
City Engineer	Grade T	1	1
Civil Engineer II	Grade R	1	1
Assistant City Engineer	Grade Q	1	1
Civil Engineer I	Grade P	1	1
Chief Construction Inspector	Grade P	1	1
Survey Crew Chief	Grade N	1	1
Sr. Construction Inspector	Grade N	2	2
Construction Inspector	Grade M	2	2
Engineering Technician	Grade L	2	2
Project Specialist	Grade J	2	2
Administrative Coordinator	Grade J	1	1
TOTAL		<u>15.33</u>	<u>15.33</u>

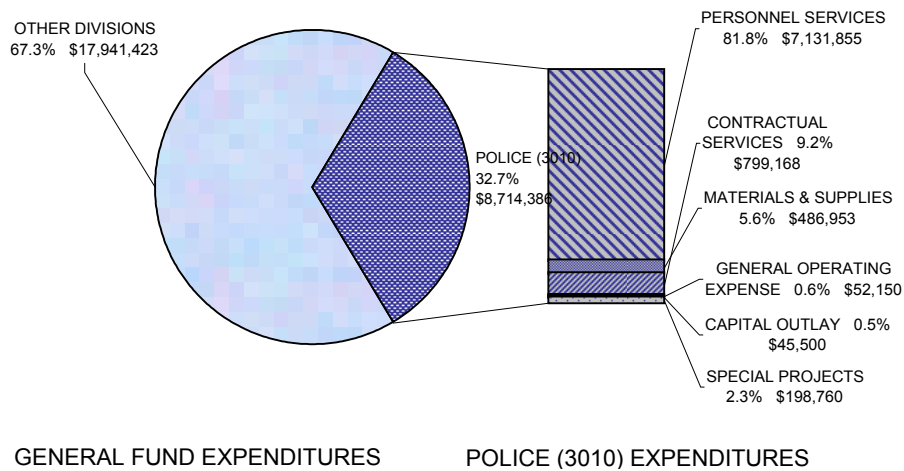
Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Engineering Technician	0	0.00	0	0.00
Constr. Inspector	1,500	0.72	1,500	0.72
Property Acquisition Agent	0	0.00	0	0.00
	<u>1,500</u>	<u>0.72</u>	<u>1,500</u>	<u>0.72</u>

## Police

The Police Department maintains the public peace, suppresses crime, enforces traffic and other City ordinances, executes warrants and other processes issued by the Municipal Court and City Attorney, and performs related duties. The Crime Prevention Program is a major effort of the department.

## 2018-2019 Proposed Budget General Fund



POLICE (3010)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$6,767,434	\$7,011,002	\$7,074,303	\$7,131,855
MATERIALS AND SUPPLIES	414,673	444,116	461,387	486,953
CONTRACTUAL SERVICES	657,427	683,796	702,828	799,168
GENERAL OPERATIONS	49,161	52,066	40,250	52,150
CAPITAL EXPENDITURES	4,455	15,483	-	45,500
SPECIAL PROJECTS	123,031	151,831	175,650	198,760
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$8,016,180</u>	<u>\$8,358,295</u>	<u>\$8,454,418</u>	<u>\$8,714,386</u>

TOTAL PERSONNEL SERVICE BY POSITION  
POLICE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Police Chief	Grade LL	1	1
Assistant Police Chief	Grade KK	2	2
Lieutenant	Grade II	5	5
Sergeant	Grade FF	8	8
Corporal	Grade EE	10	10
Patrolman	Grade CC	52	53
Bailiff	Grade CC	1	1
Communications Supervisor	Grade M	1	1
Records Supervisor	Grade L	1	1
Property Evidence Tech	Grade J	1	1
Administrative Coordinator	Grade J	1	1
Lead Communications Officer	Grade I	4	4
Station Commander	Grade H	2	2
Communications Officer	Grade G	9	9
Jailer	Grade G	6	8
Administrative Assistant	Grade F	1	1
Nuisance Abatement Officer	Grade F	1	1
Records Clerk	Grade D	4	4
CTSP Co -Coordinators	Grade N/A	2	2
TOTAL		112	115

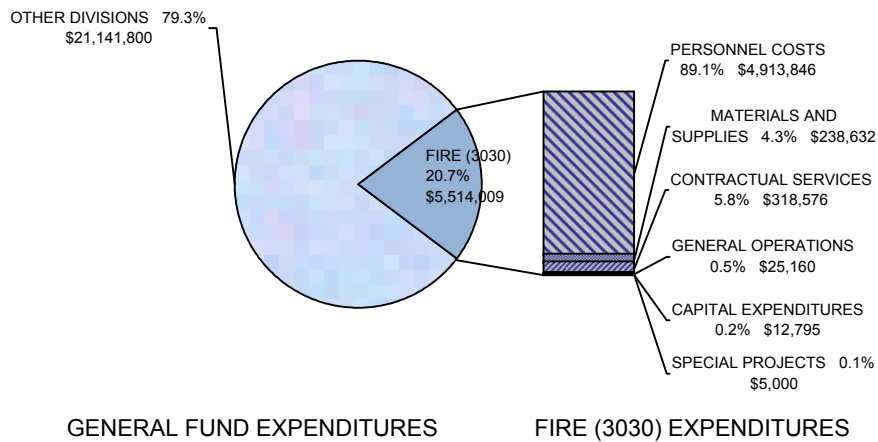
Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
CTSP Co -Coordinator	1000	0.48	1000	0.48
Communicators	2000	0.96	2000	0.96
	3000	1.44	3000	1.44

# Fire

The major emphasis of this department will continue to be fire prevention and enforcement of the fire code, suppressing fires, together with providing first response emergency medical service, and performance of related duties.

## 2018-2019 Proposed Budget General Fund



FIRE (3030)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$4,832,668	\$4,849,083	\$4,995,834	\$4,913,846
MATERIALS AND SUPPLIES	205,077	232,839	206,459	238,632
CONTRACTUAL SERVICES	298,347	303,218	302,272	318,576
GENERAL OPERATIONS	20,421	39,282	28,050	25,160
CAPITAL EXPENDITURES	-	26,246	-	12,795
SPECIAL PROJECTS	21,781	22,676	6,000	5,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$5,378,294</u>	<u>\$5,473,344</u>	<u>\$5,538,615</u>	<u>\$5,514,009</u>

TOTAL PERSONNEL SERVICE BY POSITION  
FIRE

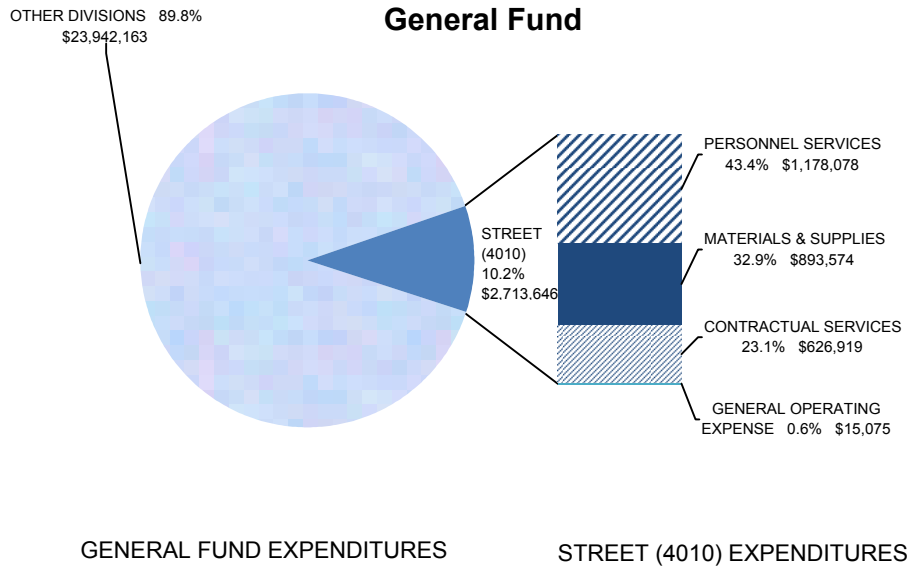
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Fire Chief	Grade	LL	1	1
Assistant Chief/Emergency Mgmt Coord.	Grade	KK	1	1
Battalion Chief	Grade	II	5	5
Captain	Grade	FF	15	15
Captain FSI	Grade	FF	1	1
Master Firefighter	Grade	EE	12	12
Firefighter	Grade	CC	27	27
Mechanic/Maintenance Officer	Grade	L	1	1
Administrative Coordinator	Grade	J	1	1
Administrative Secretary	Grade	E	1	1
TOTAL			<u>65</u>	<u>65</u>

## Street

This division maintains some 200 miles of public streets and right-of-ways. The division installs and maintains traffic markings, signs and signals, works with storm water drainage on public right-of-ways and performs construction and other duties related to street maintenance.

## 2018-2019 Proposed Budget

### General Fund





STREET (4010)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,118,225	\$1,126,325	\$1,185,164	\$1,178,078
MATERIALS AND SUPPLIES	950,077	789,613	864,938	893,574
CONTRACTUAL SERVICES	606,575	595,633	643,938	626,919
GENERAL OPERATIONS	31,144	28,425	10,275	15,075
CAPITAL EXPENDITURES	19,110	8,023	-	-
SPECIAL PROJECTS	2,481	662	-	-
DEBT PAYMENTS	1,156,463	20,018	995,200	-
TRANSFERS	-	-	-	-
	<u>\$3,884,075</u>	<u>\$2,568,698</u>	<u>\$3,699,515</u>	<u>\$2,713,646</u>

TOTAL PERSONNEL SERVICE BY POSITION  
STREET

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Traffic Operations Manager	Grade	R	1	1
Special Projects Coord.	Grade	N	1	1
Street Maintenance Supervisor	Grade	M	1	1
Street Maintenance Crew LI	Grade	L	2	2
PW System/GIS Analyst	Grade	L	0.125	0.125
Traffic Control Technician	Grade	I	1	1
Equipment Operator	Grade	I	4	4
Street Maintenance Technician	Grade	J	1	1
Street Maintenance Worker II	Grade	G	8	8
Street/Stormwater Inspector	Grade	K	0.5	0.5
Street Maintenance Worker	Grade	E	<u>2</u>	<u>2</u>
TOTAL			21.825	21.825

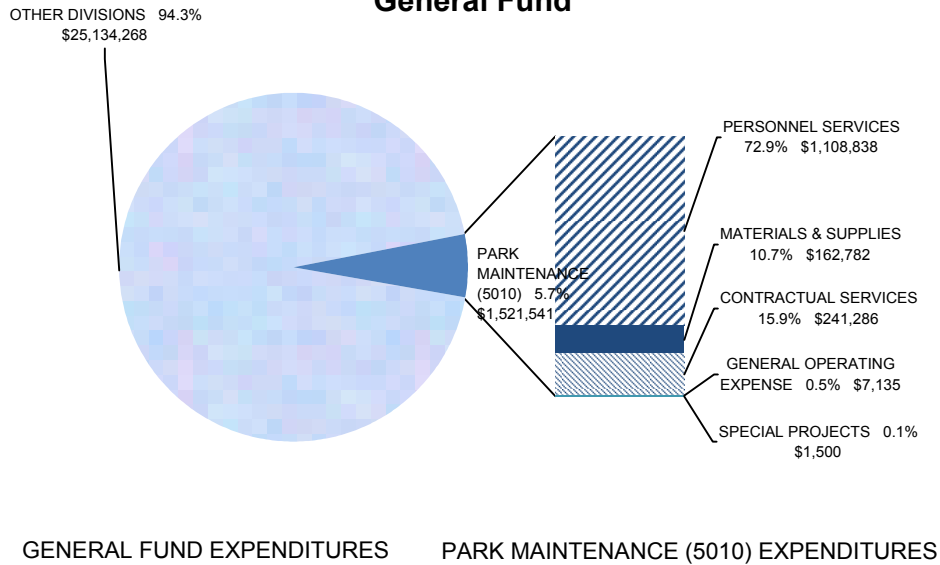
Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>2,280</u>	<u>1.10</u>	<u>2,280</u>	<u>1.10</u>
	2,280	1.10	2,280	1.10

## Park Maintenance

This division maintains and operates all public parks, buildings, medians, and areas around other public buildings and recreational facilities.

## 2018-2019 Proposed Budget General Fund



PARK MAINTENANCE (5010)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,048,268	\$1,101,238	\$1,118,147	\$1,108,838
MATERIALS AND SUPPLIES	157,570	161,242	170,600	162,782
CONTRACTUAL SERVICES	272,994	246,541	242,490	241,286
GENERAL OPERATIONS	7,895	10,984	6,985	7,135
CAPITAL EXPENDITURES	25,407	1,280	-	-
SPECIAL PROJECTS	1,000	1,640	1,500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,513,133</u>	<u>\$1,522,926</u>	<u>\$1,539,722</u>	<u>\$1,521,541</u>

TOTAL PERSONNEL SERVICE BY POSITION  
PARK MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Director of Parks & Recreation	Grade	V	1	1
Parks Division Manager	Grade	S	1	1
Parks Supervisor	Grade	O	1	1
Parks Crew Leader	Grade	L	2	2
Administrative Coordinator	Grade	J	1	1
Sr. Maintenance Worker	Grade	I	5	5
Maintenance Worker II	Grade	G	5	4
Maintenance Worker	Grade	E	1	2
Administrative Secretary	Grade	E	1	1
TOTAL			18	18

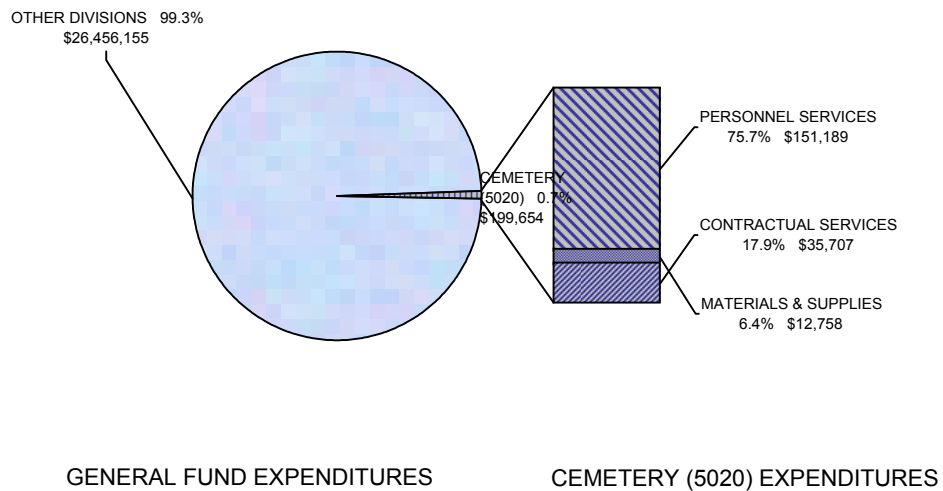
Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Park Keepers	9,600	4.62	8,680	4.17
Office Worker	3,408	1.64	4,150	2.00
	13,008	6.25	12,830	6.17

## Cemetery

This division operates and maintains three cemetery facilities within the community.

### 2018-2019 Proposed Budget General Fund



CEMETERY (5020)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$149,028	\$145,470	\$173,670	\$151,189
MATERIALS AND SUPPLIES	13,317	15,063	15,022	12,758
CONTRACTUAL SERVICES	24,303	44,293	27,649	35,707
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$186,648</u>	<u>\$204,826</u>	<u>\$216,341</u>	<u>\$199,654</u>

TOTAL PERSONNEL SERVICE BY POSITION  
CEMETERY

CLASSIFICATION	SALARY RANGE (Details in Appendices)		2017-2018	2018-2019
			FISCAL YEAR	FISCAL YEAR
Regular Employees				
Sexton	Grade	N	1	1
Maintenance Worker II	Grade	G	<u>1</u>	<u>1</u>
TOTAL			2	2
Part-Time Employees				
			2017-2018	2018-2019
	<u>Actual</u>	<u>Full-Time</u>	<u>Actual</u>	<u>Full-Time</u>
	<u>Hours</u>	<u>Equivalent</u>	<u>Hours</u>	<u>Equivalent</u>
Seasonal Worker	<u>4,120</u>	<u>1.98</u>	<u>3,800</u>	<u>1.83</u>
	4,120	1.98	3,800	1.83

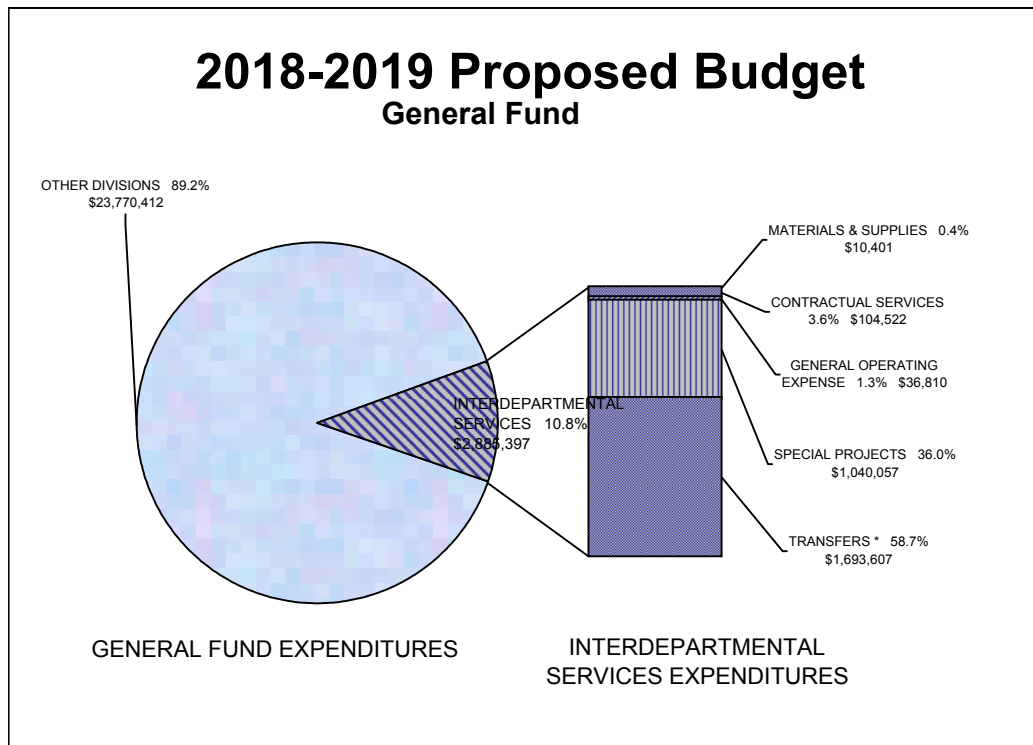
INTERDEPARTMENTAL SERVICES

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 35,000	\$ -
MATERIALS AND SUPPLIES	11,083	10,244	10,950	10,401
CONTRACTUAL SERVICES	103,325	189,118	108,010	104,522
GENERAL OPERATIONS	30,301	34,922	31,160	36,810
CAPITAL EXPENDITURES	-	61,183	-	-
SPECIAL PROJECTS	217,991	185,831	197,130	1,040,057
DEBT PAYMENTS	-	-	-	-
TRANSFERS	4,494,066	4,628,089	4,252,584	4,280,607
	<u>\$4,856,766</u>	<u>\$5,109,387</u>	<u>\$4,634,834</u>	<u>\$5,472,397</u>

Part-Time Employees

	2017-2018		2018-2019	
	Actual <u>Hours</u>	Full-Time <u>Equivalent</u>	Actual <u>Hours</u>	Full-Time <u>Equivalent</u>
Floating Administrative Clerks	<u>2,700</u>	<u>1.30</u>	<u>0</u>	<u>0.00</u>
	2,700	1.30	0	0.00



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CONTINGENCY (8000)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 120,000	\$ 120,000
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	50,000	50,000
GENERAL OPERATIONS	20	-	50,000	50,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	30,000	30,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>\$20</u>	<u>\$ -</u>	<u>\$250,000</u>	<u>\$250,000</u>

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**SPECIAL REVENUE FUNDS**  
**BUDGET HIGHLIGHTS**

Special Revenue Funds account for receipts from revenue sources that have been earmarked for specific purposes. Revenue funds are administered by various City departments and including the following funds.

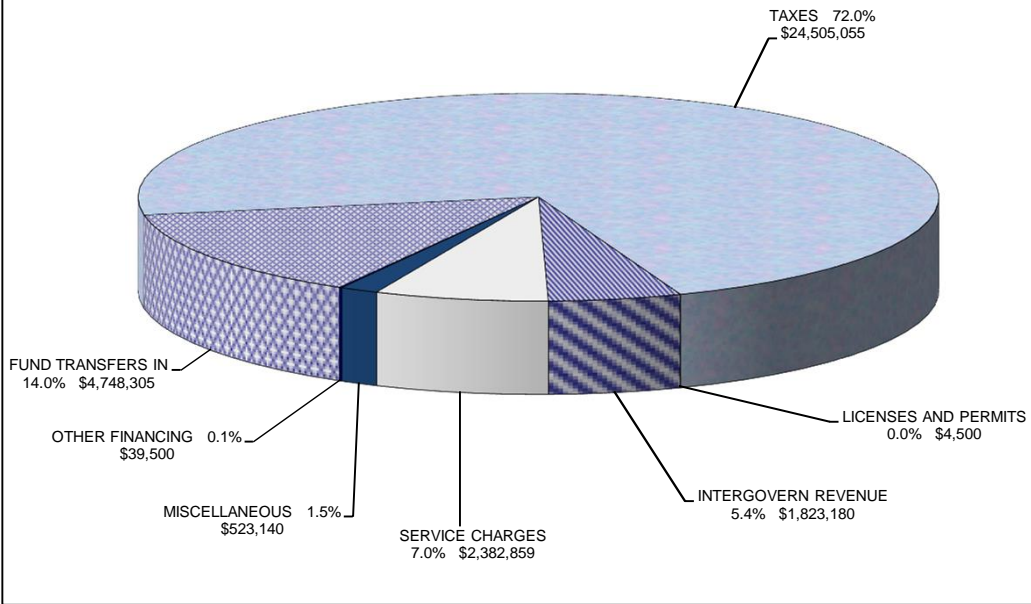
- Airport Fund
- Parks and Recreation Fund
  - Arena Maintenance
  - Osage Park
  - Shawnee Park Community Center
  - Central Pool
  - Family Aquatic Center
  - Recreation
  - Cultural Events
- Health Fund
- Convention and Tourism Fund
- Downtown Business District Fund
- Public Safety Trust Fund
- Public Safety Trust Fund II
- Casino Revenue Fund
- Riverfront Region Economic Development
- Housing Development Grants
- Motor Fuel Tax Fund
- Transportation Sales Tax Trust Fund
- Transportation Sales Tax Trust Fund III
- Transportation Sales Tax Trust Fund IV
- Transportation Sales Tax Trust Fund V
- Capital Improvement Sales Tax Fund - Water Projects
- Capital Improvement Sales Tax Fund - Sewer System Improvements
- Fire Sales Tax Fund
- Park/Stormwater Sales Tax-Capital
- Park/Stormwater Sales Tax-Operating

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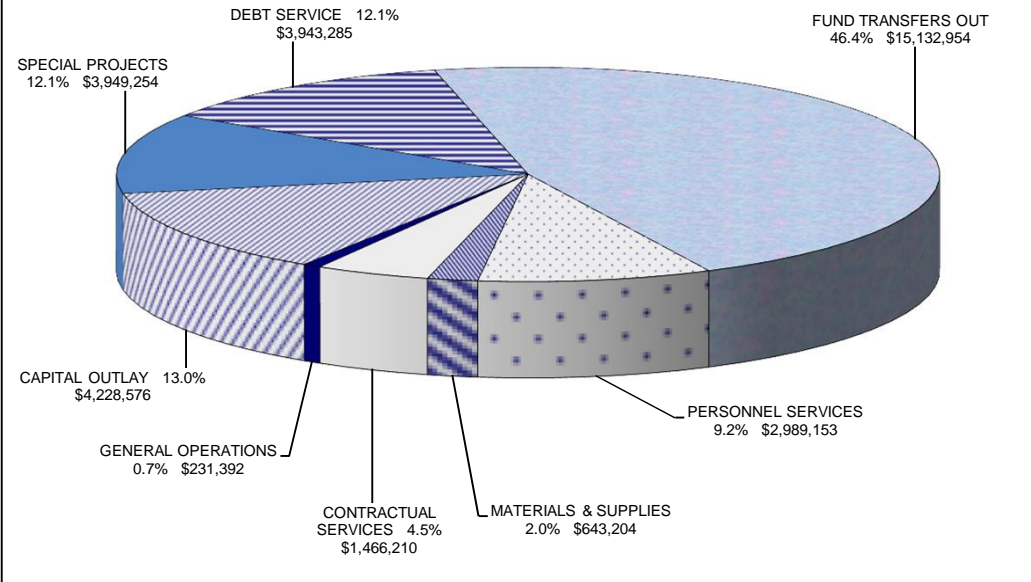
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## SPECIAL REVENUE FUNDS 2018-2019 RESOURCES



## SPECIAL REVENUE FUNDS 2018-2019 EXPENDITURES



City of Cape Girardeau, Missouri  
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
 AND CHANGES IN FUND BALANCES - SPECIAL REVENUE FUNDS  
 AIRPORT, PARK/REC, HEALTH, CONV/TOURISM, DOWNTOWN BUS. DIST.,  
 PUBLIC SAFETY TRUST, PUBLIC SAFETY TRUST II, CASINO REVENUE FUND,  
 RIVERFRONT REGION ECONOMIC DEVL FUND, HOUSING DEVELOPMENT GRANTS, MOTOR FUEL,  
 TRANSP SALES TAX, TRANSP SALES TAX II, TRANSP SALES TAX III, TRANSP SALES TAX IV,  
 CAP IMP SALES TAX-WATER PROJECTS, CAP IMP SALES TAX-SEWER SYSTEM IMPR, FIRE SALES TAX  
 PARK/STORMWATER SALES TAX-CAPITAL & PARK/STORMWATER SALES TAX-OPERATIONS

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$23,984,755	\$23,723,933	\$24,517,784	\$24,505,055
LICENSES AND PERMITS	4,506	5,276	5,000	4,500
INTERGOVERN REVENUE	1,984,615	2,953,611	2,650,001	1,823,180
SERVICE CHARGES	2,058,263	1,947,990	2,018,779	2,382,859
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	815,011	798,287	476,140	523,140
OTHER FINANCING	<u>6,590,004</u>	<u>1,758,244</u>	<u>75,921</u>	<u>39,500</u>
TOTAL REVENUE	\$ 35,437,154	\$ 31,206,306	\$ 29,743,625	\$ 29,278,234
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 2,735,949	\$ 2,789,076	\$ 2,845,658	\$ 2,989,153
MATERIALS & SUPPLIES	634,563	697,834	667,537	643,204
CONTRACTUAL SERVICES	1,308,351	1,586,470	1,478,666	1,466,210
GENERAL OPERATIONS	83,754	89,709	279,148	231,392
CAPITAL OUTLAY	4,873,073	18,491,021	11,079,319	4,228,576
SPECIAL PROJECTS	1,212,933	1,251,254	992,770	3,949,254
DEBT SERVICE	<u>9,868,843</u>	<u>5,642,486</u>	<u>5,208,950</u>	<u>3,943,285</u>
TOTAL EXPENSES	\$ 20,717,759	\$ 24,243,642	\$ 22,552,048	\$ 17,451,074
FUND TRANSFERS IN	4,428,664	5,114,024	5,644,989	4,748,305
FUND TRANSFERS OUT	19,331,860	15,729,485	16,442,661	15,132,954
PROJECTED REVENUE				
OVER(UNDER) BUDGET			5,733,843	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(14,083,530)	-
RESERVED FUND BALANCE				
DECREASE(INCREASE)			48,400	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	229,235
BEGINNING UNRESERVED FUND				
BALANCE			25,416,636	13,509,254
ENDING UNRESERVED FUND				
BALANCE			<u>13,509,254</u>	<u>15,181,000</u>
EMERGENCY RESERVE FUND			<u>939,545</u>	<u>710,310</u>

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**AIRPORT**

**FUND**

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**AIRPORT FUND  
BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Airport Fund accounts for the operation and maintenance of the municipal airport facility in accordance with Federal Aviation Administration regulations. The airport provides a service facility for passenger traffic, private and commercial aircraft, and related business activities. Additionally, the City operates the Airport's fueling operations.

**SIGNIFICANT OPERATING CHANGES**

Net margin from Airport's FBO fuel sales and other service charge revenues are projected to increase \$49,500 (13.6%) and \$11,800 (15.2%) from the previous year's budget. This reflects projected activity for the fiscal year ending June 30, 2018, and a 20% fuel flowage fee increase to 6 cents per gallon included in this budget.

The overtime allowance for the airport operations included in this budget was \$10,000 or 377.8% more than included in the current budget with a total increased cost of \$12,181. This budget also included \$300,000 to cover the cost of a Blue Angels airshow. This budget estimates \$300,000 in air show revenue to cover these costs.

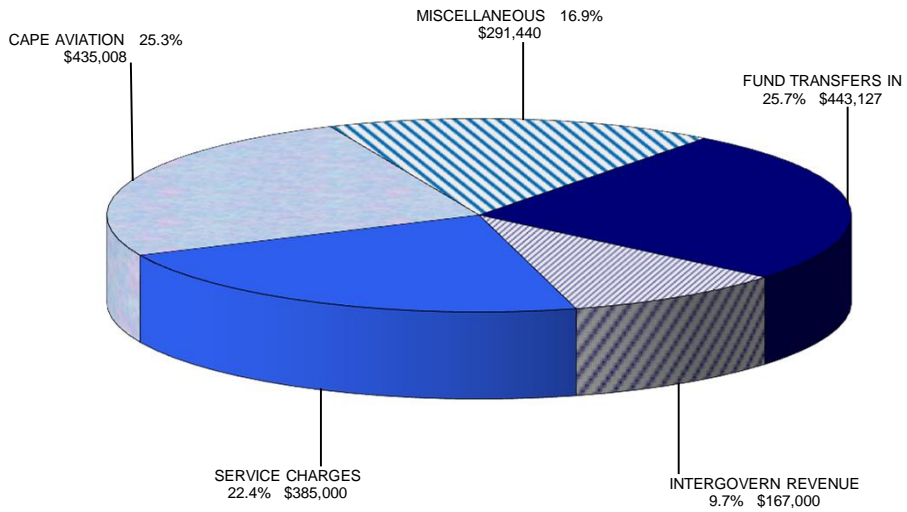
**SIGNIFICANT ONE-TIME EXPENDITURES**

This budget includes \$4,595 for a debris sweeper for the airfield and \$2,900 for a tower radio for one of its tractors.

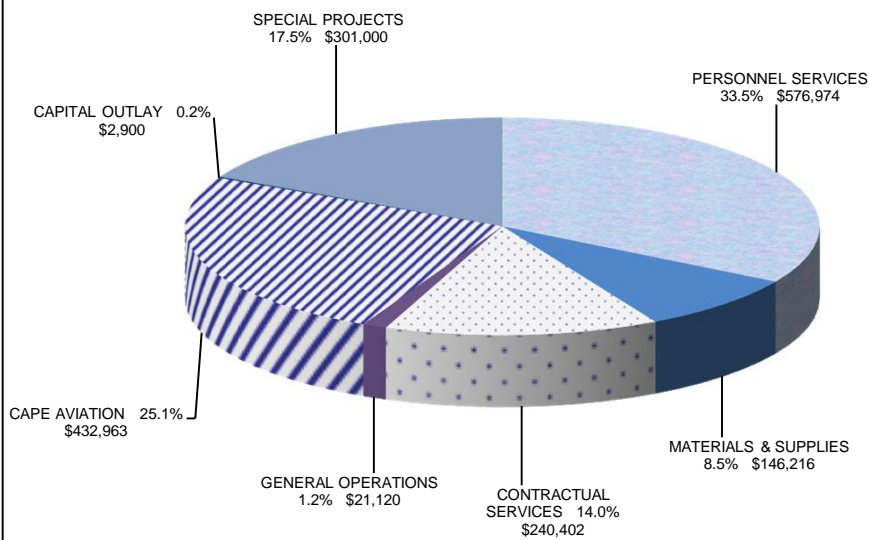
**REVENUE/EXPENDITURE PROJECTIONS**

Revenues, excluding interest, grant revenue, and FBO sales, are projected to increase at 2% over the 5-year period. Net profit margin from FBO sales are maintained at year ending June 30, 2019 levels over the remaining five years. Operating expenses, excluding personnel expenses are projected to grow at the rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since General Fund transfers would support any capital outlays.

## AIRPORT FUND 2018-2019 RESOURCES



## AIRPORT FUND 2018-2019 EXPENDITURES



AIRPORT FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	277,117	1,247,942	167,000	167,000
SERVICE CHARGES	475,353	411,744	440,650	801,950
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	304,557	313,003	294,998	309,498
OTHER FINANCING	-	-	-	-
	\$ 1,057,027	\$ 1,972,689	\$ 902,648	\$ 1,278,448
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$826,245	\$844,009	\$853,930	\$873,573
MATERIALS & SUPPLIES	148,298	155,030	158,786	175,150
CONTRACTUAL SERVICES	378,136	449,151	336,293	338,332
GENERAL OPERATIONS	20,624	30,926	23,880	30,620
CAPITAL OUTLAY	128,870	1,236,639	-	2,900
SPECIAL PROJECTS	101,980	448	1,000	301,000
DEBT SERVICE	-	15	-	-
	\$1,604,152	\$2,716,218	\$1,373,889	\$1,721,575
FUND TRANSFERS IN	591,589	762,775	471,241	443,127
FUND TRANSFERS OUT	-	15,900	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			998,584	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,123,648)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			165,280	40,216
ENDING UNRESERVED FUND BALANCE			40,216	40,216
EMERGENCY RESERVE FUND			-	-



AIRPORT FUND  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	167,000	167,000	167,000	167,000	167,000
SERVICE CHARGES	503,683	505,451	507,254	509,093	510,969
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	315,681	321,988	328,421	334,982	341,675
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$986,364</b>	<b>\$994,439</b>	<b>\$1,002,675</b>	<b>\$1,011,075</b>	<b>\$1,019,644</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 894,227	\$ 912,894	\$ 932,140	\$ 951,996	\$ 972,485
MATERIALS & SUPPLIES	173,966	177,445	180,994	184,614	188,306
CONTRACTUAL SERVICES	344,803	351,404	358,136	365,003	372,008
GENERAL OPERATIONS	31,232	31,857	32,494	33,144	33,807
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	1,020	1,040	1,061	1,082	1,104
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$1,445,248</b>	<b>\$1,474,640</b>	<b>\$1,504,825</b>	<b>\$1,535,839</b>	<b>\$1,567,710</b>
FUND TRANSFERS IN	458,884	480,201	502,150	524,764	548,066
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	40,216	40,216	40,216	40,216	40,216
ENDING UNRESERVED FUND BALANCE	<u>40,216</u>	<u>40,216</u>	<u>40,216</u>	<u>40,216</u>	<u>40,216</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

AIRPORT FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
DOT-FAA Control Tower	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000
Other Federal Grants	76,731	1,021,257	-	-
Other State Grants	<u>33,386</u>	<u>59,685</u>	<u>-</u>	<u>-</u>
	277,117	1,247,942	167,000	167,000
Special Event Fees	62,214	25,000	-	300,000
Fuel Flowage Fees	6,598	7,137	17,500	22,500
Miscellaneous Usage Fees	10,423	72,480	53,000	62,500
Airport Sales-Jet A Fuel Sales	665,835	628,277	643,000	747,500
Airport Sales-100 LL Fuel Sales	311,301	346,151	313,000	375,000
Airport Sales-Oil Sales	11,538	11,006	11,500	11,000
Airport Sales-Deicing	49	-	50	-
Airport Sales-Catering	524	329	600	300
Airport Sales-Aircraft Washing	390	519	700	500
Airport Sales-Misc Retail Sales	6,532	4,174	5,000	3,500
Ramp / parking fees	87	-	-	-
Airport Sales-Miscellaneous Fees	3,646	1,296	1,500	1,300
Airport Sales-Emerg Call Out Fees	1,100	704	800	850
Cost of Items Resold-Jet A Fuel Sales	(395,746)	(403,172)	(381,500)	(446,000)
Cost of Items Resold-100 LL Fuel Sale	(194,801)	(264,970)	(211,500)	(264,000)
Cost of Items Resold-Oil Sales	(7,700)	(9,094)	(8,500)	(9,500)
Cost of Items Resold-Misc Retail Sale	<u>(6,636)</u>	<u>(8,093)</u>	<u>(4,500)</u>	<u>(3,500)</u>
	475,353	411,744	440,650	801,950
Interest on Overnight Inv.	714	319	300	350
Office Space Lease	14,542	14,542	14,538	20,943
Crop Lease	49,158	47,970	49,158	46,779
Building Lease	12,663	12,663	12,660	12,663
Land Lease	27,071	27,071	27,071	27,071
Aviation Rental	14,614	18,830	17,708	18,058
Restaurant Rental	9,000	9,000	9,000	9,000
Retail Space Lease	8,190	4,388	8,000	-
Sign Rentals	3,049	3,252	2,904	3,252
T-Hanger Rental	153,403	154,101	152,859	170,682
Cash Over and Short	(406)	(170)	-	-
General Miscellaneous	7,264	711	800	700
Proceeds from Sale of Assets	5,296	10,054	-	-
Compensation for damages	<u>-</u>	<u>10,272</u>	<u>-</u>	<u>-</u>
	304,557	313,003	294,998	309,498
Transfer from General Fund	<u>591,589</u>	<u>762,775</u>	<u>471,241</u>	<u>443,127</u>
	591,589	762,775	471,241	443,127
	<u>\$1,648,617</u>	<u>\$2,735,465</u>	<u>\$1,373,889</u>	<u>\$1,721,575</u>

AIRPORT OPERATIONS (2020)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$546,672	\$563,813	\$566,353	\$576,974
MATERIALS AND SUPPLIES	105,923	127,341	114,953	146,216
CONTRACTUAL SERVICES	293,295	349,069	242,585	240,402
GENERAL OPERATIONS	13,306	21,622	13,920	21,120
CAPITAL EXPENDITURES	128,870	1,236,639	-	2,900
SPECIAL PROJECTS	101,980	448	1,000	301,000
DEBT PAYMENTS	-	15	-	-
TRANSFERS	-	15,900	-	-
	<u>\$1,190,046</u>	<u>\$2,314,847</u>	<u>\$938,811</u>	<u>\$1,288,612</u>

TOTAL PERSONNEL SERVICE BY POSITION  
AIRPORT OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Airport Manager	Grade S	1	1
Control Tower Chief	Grade R	1	1
Air Traffic Controllers	Grade Q	2	2
Deputy Airport Manager	Grade Q	1	1
Airport Project Specialist	Grade L	0	0
Airport Operation Specialist	Grade I	1	1
Maintenance Crew Leader	Grade H	0	0
Maintenance Worker II	Grade G	1	1
Maintenance Worker I	Grade E	1	1
TOTAL		8.00	8.00

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Worker	716	0.34	716	0.34
Administrative Clerk	1,400	0.67	1,400	0.67
	2,116	1.02	2,116	1.02

AIRPORT FBO OPERATIONS (2022)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 279,572	\$ 280,196	\$ 287,577	\$ 296,599
MATERIALS AND SUPPLIES	42,375	27,690	43,833	28,934
CONTRACTUAL SERVICES	84,841	100,081	93,708	97,930
GENERAL OPERATIONS	7,318	9,304	9,960	9,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 414,107</u>	<u>\$ 417,271</u>	<u>\$ 435,078</u>	<u>\$ 432,963</u>

TOTAL PERSONNEL SERVICE BY POSITION  
AIRPORT FBO OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Flight Line Supervisor	Grade M	1	1
Lead Flight Line Technician	Grade H	1	1
Administrative Clerk	Grade D	1	1
Flight Line Technician II	Grade D	0	1
Flight Line Technician	Grade C	<u>2</u>	<u>1</u>
TOTAL		5	5

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Administrative Clerk	1,664	0.80	1,664	0.80
Lineman	<u>2,480</u>	<u>1.19</u>	<u>2,480</u>	<u>1.19</u>
	4,144	1.99	4,144	1.99

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**PARKS  
AND  
RECREATION  
FUND**

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**PARKS AND RECREATION FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Parks and Recreation Fund is established to separate the revenue sources and expenditures used to operate the parks and recreation activities. The following activities are included in this fund:

**Arena Maintenance** - This division is responsible for the operations and maintenance of the A.C. Brase building in Arena Park.

**Osage Park Community Center** - This division is responsible for the operations and maintenance of the multi-purpose building at Osage Park.

**Shawnee Park Community Center** - This division is responsible for the operations and maintenance of the multi-purpose building at Shawnee Park.

**Central Pool** - This division operates an indoor/outdoor facility in conjunction with the Public School District.

**Family Aquatic Center** - This division is responsible for the operations and maintenance of an outdoor family aquatic center adjacent to the Osage Park Community Center.

**Recreation** - This division operates a year-round public program for all age groups, including a multitude of programs, and coordinates use of all facilities by organized groups.

**Municipal Band** - The Municipal Band provides open-air concerts at the band shell in Capaha Park and additional concerts in other areas within the community.

**SIGNIFICANT OPERATING CHANGES**

**Osage Park Community Center** – This budget includes the addition of an administrative secretary position to be shared by the center and the Family Aquatic Center. The cost to this division is \$17,822.

**Shawnee Park Community Center** – This budget decreases total part-time hours by 668 hours to reflect current activity at the center. This reduction should produce a savings of \$8,040.

**Central Pool** – This budget increases total part-time hours by 1,007 hours to reflect current activity at the pool and increases lifeguard salaries to \$9.00 per hour. These changes are projected to increase costs of part-time employees by \$21,370.

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**Family Aquatic Center** – This budget increases lifeguard salaries to \$9.00 per hour. Total costs of part-time salaries are projected to increase by \$14,637 in this budget. This budget also includes the addition of an administrative secretary position to be shared by the aquatic center and the Osage Park Community Center. The cost to this division is \$17,822.

Revenues at the center are projected to be \$48,250 (6.5%) less in this budget compared to the previous budget. This reflects decreased activity of the past season.

**Recreation** ó This budget increases total part-time hours by 2,328 hours as result of transferring some of the league activity to recreation from the SportsPlex fund. This increase should produce additional costs of \$32,866. The current budget assumed that a full-time recreation coordinator position would be shared by the SportsPlex Fund and the Sports Complexes Fund at a cost to this fund of \$25,331. This budget assumes this position is shared by the this division and the Sports Complexes Fund.

Recreation revenues are projected to be \$53,930 (21.4%) greater in this budget compared to the previous budget.

### **SIGNIFICANT ONE-TIME EXPENDITURES**

This budget includes no one-time expenditure. However, \$80,000 has been allocated in the Parks / Stormwater Sales Tax ó Operations Fund for one-time expenditures to be made during the year.

### **REVENUE/RATE INCREASES**

This budget includes fee increases for Shawnee Park Community Center, Central Pool, Cape Splash, and some of the City's recreation programs. These increases are detailed in pages 382 - 388 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

### **REVENUE/EXPENDITURE PROJECTIONS**

Service charge revenue is projected to grow 2% annually over fiscal year ending June 30, 2019 levels. Operating expenses, excluding personnel expenses, are projected to grow at a 2% annual inflation rate. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since any capital outlays would be supported by General Fund transfers.

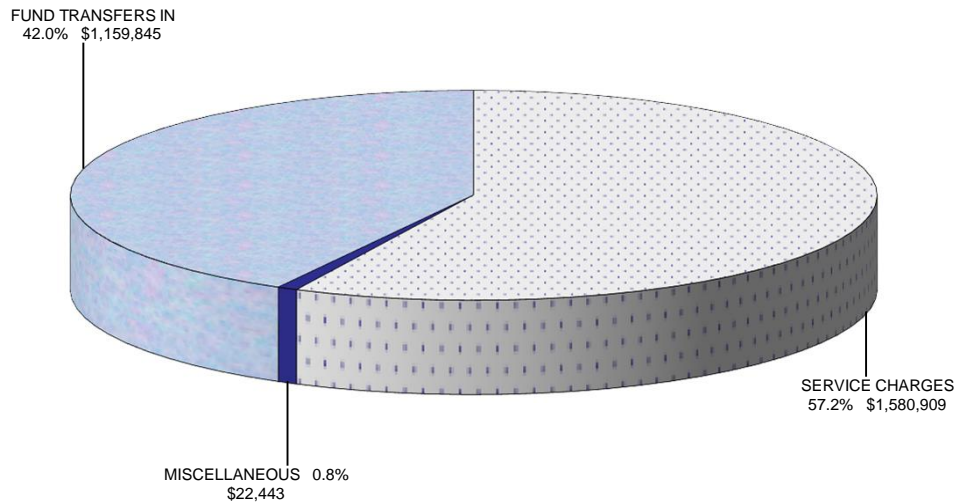
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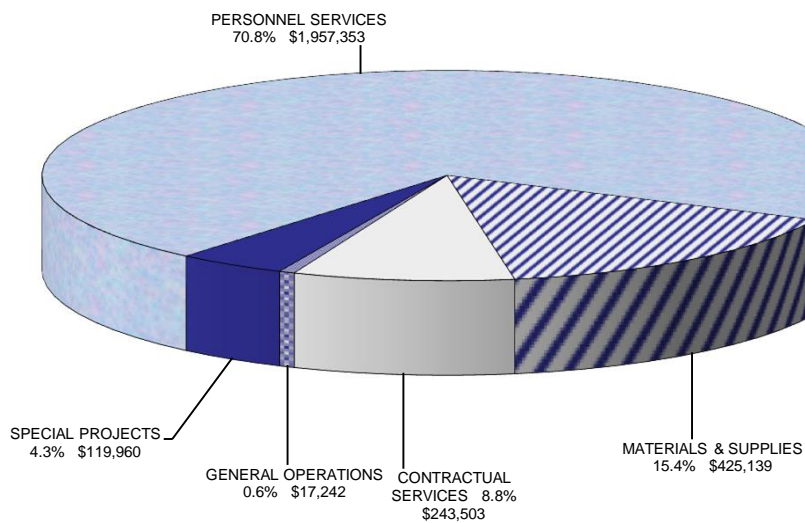
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## PARKS & RECREATION FUND 2018-2019 RESOURCES



## PARKS & RECREATION FUND 2018-2019 EXPENDITURES



PARKS & RECREATION FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	732	999	-	-
SERVICE CHARGES	1,582,910	1,536,246	1,578,129	1,580,909
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	28,841	27,999	28,318	22,443
OTHER FINANCING	<u>3,006</u>	<u>12</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,615,489	\$ 1,565,256	\$ 1,606,447	\$ 1,603,352
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,759,809	\$1,792,285	\$1,828,941	\$1,957,353
MATERIALS & SUPPLIES	452,418	466,193	465,614	425,139
CONTRACTUAL SERVICES	233,599	235,780	237,766	243,503
GENERAL OPERATIONS	15,604	22,340	20,689	17,242
CAPITAL OUTLAY	-	40,725	31,500	-
SPECIAL PROJECTS	121,870	119,968	129,320	119,960
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$2,583,299</u>	<u>\$2,677,291</u>	<u>\$2,713,830</u>	<u>\$2,763,197</u>
FUND TRANSFERS IN	1,043,937	1,111,968	1,107,383	1,159,845
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			1,194,449	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,212,849)	
RESERVED FUND BALANCE DECREASE(INCREASE)			18,400	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			2,592	2,592
ENDING UNRESERVED FUND BALANCE			<u>2,592</u>	<u>2,592</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>
OPERATIONS AND REPAIR FUND		<u>503,972</u>	<u>485,572</u>	<u>485,572</u>

PARKS & RECREATION FUND  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	1,612,527	1,644,778	1,677,674	1,711,227	1,745,452
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	22,443	22,443	22,443	22,443	22,443
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$1,634,970	\$1,667,221	\$1,700,117	\$1,733,670	\$1,767,895
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,997,545	\$ 2,037,445	\$ 2,078,431	\$ 2,120,546	#####
MATERIALS & SUPPLIES	433,642	442,315	451,161	460,184	469,388
CONTRACTUAL SERVICES	248,373	253,340	258,407	263,575	268,847
GENERAL OPERATIONS	17,587	17,939	18,298	18,664	19,037
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	122,359	124,806	127,302	129,848	132,445
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$2,819,506	\$2,875,845	\$2,933,599	\$2,992,817	\$3,053,557
FUND TRANSFERS IN	1,184,536	1,208,624	1,233,482	1,259,147	1,285,662
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	2,592	2,592	2,592	2,592	2,592
ENDING UNRESERVED FUND BALANCE	2,592	2,592	2,592	2,592	2,592
EMERGENCY RESERVE FUND	-	-	-	-	-
OPERATIONS AND REPAIR FUNG	485,572	485,572	485,572	485,572	485,572

PARKS & RECREATION FUND REVENUE

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
Fed Indirect Operating-FEMA	224	-	-	-
SEMA Grant	45	-	-	-
Fed Indirect Operating-Health	464	999	-	-
	732	999	-	-
Arena Building Usage Fees	39,817	70,014	60,000	65,000
Park Shelter Fees	7,705	15,706	14,250	16,500
Miscellaneous Usage Fees	9,335	3,220	5,750	1,500
City Central Pool Fees	97,488	100,750	105,000	100,000
Aquatic Center Annual Passes	33,284	37,695	35,000	35,000
Recreation Special Event Fees	117,426	122,694	130,580	140,230
Parks Miscellaneous Retail Sales	(108)	93	100	100
Central Vending Machines	3,389	4,513	4,500	4,500
Central Pool Concessions	897	1,497	1,500	1,500
Cost of Items Resold	(3,999)	(3,248)	(4,500)	(4,500)
Aquatic Center-Concessions	204,772	181,003	200,000	200,000
Aquatic Miscellaneous Retail Sales	3,270	2,921	2,500	3,000
Cost of Items Resold	(119,799)	(115,909)	(125,000)	(120,000)
League Fees	113,363	114,244	83,550	115,925
Special Events Concessions	1,523	6,619	6,200	6,500
Recreation Vending Machines	2,273	2,086	2,300	2,000
Cost of Items Resold	(2,610)	(6,823)	(8,000)	(6,500)
Osage-Misc Retail Items	(405)	(111)	-	-
Osage Repair & Replacement	14,628	12,970	14,500	9,500
Osage Building Usage	243,807	243,171	247,000	247,500
Cost of Items Resold	(20,276)	(19,490)	(21,500)	(10,000)
Shawnee Park Ctr Bldg Usage Fees	39,904	47,751	42,200	47,000
Shawnee Park Program Fees	5,305	2,814	3,200	2,700
Shawnee Pk Ctr-Concs-Non-Alcoholic	1,873	2,112	2,200	2,000
Shawnee Pk Ctr Vending Machines	4,491	4,362	4,400	4,400
Cost of Items Resold	(5,105)	(4,821)	(4,000)	(4,000)
Recreation Program Fees	38,652	57,913	42,865	61,020
Aquatics Program Fees-Central	20,056	32,595	20,000	24,000
Miscellaneous Pool Revenue	34	36	34	34
Aquatics Program Fees-Splash	34,587	23,884	46,000	35,000
Family Aquatic Ctr Pool Usage	591,652	501,161	570,000	520,000
Miscellaneous Fees	11,221	8,924	10,000	10,000
Osage Building Concessions	20,940	19,665	24,500	8,500
Osage Vending	10,644	9,828	11,000	5,500
Osage Program Fees	62,877	56,408	52,000	57,000
	1,582,910	1,536,246	1,578,129	1,580,909

PARKS & RECREATION FUND REVENUE

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
Interest on Overnight Investments	7,360	6,426	6,750	7,875
Operating Contributions	7,667	7,500	7,500	-
Property Rental	13,143	13,068	13,068	13,068
General Miscellaneous	1,181	1,348	1,000	1,500
Cash Overages & Shortages	<u>(509)</u>	<u>(343)</u>	<u>-</u>	<u>-</u>
	28,841	27,999	28,318	22,443
Proceeds from Sale of Assets	<u>3,006</u>	<u>12</u>	<u>-</u>	<u>-</u>
	3,006	12	-	-
Transfer-General Fund	730,844	685,657	379,240	419,996
Transfer-CVB	-	-	333,333	333,333
Transfer-Park/Stormwtr-Operatin	<u>313,093</u>	<u>426,312</u>	<u>394,810</u>	<u>406,516</u>
	1,043,937	1,111,968	1,107,383	1,159,845
	<u>\$ 2,659,427</u>	<u>\$ 2,677,224</u>	<u>\$ 2,713,830</u>	<u>\$ 2,763,197</u>

ARENA MAINTENANCE (5032)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$165,459	\$161,353	\$167,481	\$165,833
MATERIALS AND SUPPLIES	69,225	69,064	72,937	69,745
CONTRACTUAL SERVICES	20,764	20,409	22,624	22,937
GENERAL OPERATIONS	994	1,008	1,051	1,151
CAPITAL EXPENDITURES	-	23,258	26,500	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$256,442</u>	<u>\$275,093</u>	<u>\$290,593</u>	<u>\$259,666</u>

TOTAL PERSONNEL SERVICE BY POSITION  
ARENA MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Maintenance Worker II	Grade	G	<u>3</u>	<u>3</u>
TOTAL			3	3
Part-Time Employees				
	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Workers	1869	0.90	1869	0.90

OSAGE PARK COMMUNITY CENTER (5034)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$403,988	\$418,675	\$433,232	\$449,819
MATERIALS AND SUPPLIES	142,901	128,980	127,088	114,654
CONTRACTUAL SERVICES	47,364	61,655	49,406	53,366
GENERAL OPERATIONS	1,008	2,618	1,800	1,800
CAPITAL EXPENDITURES	-	11,876	5,000	-
SPECIAL PROJECTS	415	967	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$595,676</u>	<u>\$624,771</u>	<u>\$616,526</u>	<u>\$619,639</u>

TOTAL PERSONNEL SERVICE BY POSITION  
OSAGE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Recreation Supervisor	Grade	O	1	1
Facility Maintenance Coordinator	Grade	M	0.50	0.50
Maintenance Worker II	Grade	G	2	2
Administrative Assistant	Grade	F	1	1
Administrative Secretary	Grade	E	<u>0</u>	<u>0.50</u>
TOTAL			4.50	5.00

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Morning Manager	2,904	1.40	3,465	1.67
Evening Manager	1,311	0.63	1,075	0.52
Personal Trainer	1,511	0.73	2,075	1.00
Office Worker	190	0.09	416	0.20
Administrative Clerk	1,053	0.51	416	0.20
Maintenance Workers	1,750	0.84	1,700	0.82
Concessions Worker	450	0.22	300	0.14
Facility Attendants	<u>7,825</u>	<u>3.76</u>	<u>7,685</u>	<u>3.69</u>
	16,994	8.17	17,132	8.24

SHAWNEE PARK COMMUNITY CENTER (5036)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 115,720	\$ 109,614	\$ 117,130	\$112,953
MATERIALS AND SUPPLIES	33,492	35,819	42,259	36,160
CONTRACTUAL SERVICES	19,858	19,879	21,160	20,420
GENERAL OPERATIONS	2,542	1,249	2,213	2,116
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	438	52	500	500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 172,050</u>	<u>\$ 166,613</u>	<u>\$ 183,262</u>	<u>\$172,149</u>

TOTAL PERSONNEL SERVICE BY POSITION  
SHAWNEE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Recreation Specialist	Grade	M	<u>0.50</u>	<u>0.50</u>
TOTAL			0.50	0.50

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	3,450	1.66	3,600	1.73
Gym Supervisor	1,220	0.59	0	0.00
Fitness Room Supervisor	3,088	1.48	3,380	1.63
Program/Party planners	0	0.00	0	0.00
Concessions Workers	125	0.06	125	0.06
Maintenance Workers	50	0.02	50	0.02
Assistant Maintenance Worker	900	0.43	950	0.46
Administrative Clerk	520	0.25	520	0.25
Security Officer	0	0.00	60	0.03
	<u>9,353</u>	<u>4.50</u>	<u>8,685</u>	<u>4.18</u>



CENTRAL POOL (5040)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$205,205	\$228,853	\$227,967	\$250,191
MATERIALS AND SUPPLIES	98,185	106,306	112,796	109,750
CONTRACTUAL SERVICES	32,767	23,012	25,398	26,147
GENERAL OPERATIONS	1,586	3,385	1,575	1,575
CAPITAL EXPENDITURES	-	5,591	-	-
SPECIAL PROJECTS	768	114	1,500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$338,511</u>	<u>\$367,261</u>	<u>\$369,236</u>	<u>\$389,163</u>

TOTAL PERSONNEL SERVICE BY POSITION  
CENTRAL POOL

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Recreation Coordinator	Grade L	1	1
Senior Maintenance Worker	Grade I	<u>1</u>	<u>1</u>
TOTAL		2	2

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	2,610	1.25	3,700	1.78
Instructor	1,914	0.92	1,646	0.79
Lifeguards, Cashiers, Other	8,565	4.12	8,750	4.21
Maintenance	<u>200</u>	<u>0.10</u>	<u>200</u>	<u>0.10</u>
	13,289	6.39	14,296	6.88

FAMILY AQUATIC CENTER (5042)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 391,225	399,423	414,663	\$ 451,377
MATERIALS AND SUPPLIES	98,120	116,010	100,834	85,130
CONTRACTUAL SERVICES	43,345	42,960	48,295	46,777
GENERAL OPERATIONS	1,836	1,970	3,000	1,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	1,005	727	1,400	1,400
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 535,531</u>	<u>\$ 561,090</u>	<u>\$568,192</u>	<u>\$586,184</u>

TOTAL PERSONNEL SERVICE BY POSITION  
FAMILY AQUATIC CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Recreation Supervisor	Grade O	1	1
Facility Maintenance Coordinator	Grade M	0.50	0.50
Administrative Secretary	Grade E	0	0.50
TOTAL		<u>1.50</u>	<u>2.00</u>

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Lifeguard Managers	1,034	0.50	0	0.00
Concessions Managers	1,134	0.55	0	0.00
Assistant Facility Supervisor	0	0.00	60	0.03
Concessions Workers	4,465	2.15	1,250	0.60
Admissions Worker	1,133	0.54	1,200	0.58
Customer Safety Manager	0	0.00	1,100	0.53
Customer Service Manager	0	0.00	1,400	0.67
Customer Service	1,316	0.63	3,900	1.88
Instructors	1,261	0.61	1,245	0.60
Head Lifeguards	1,646	0.79	1,700	0.82
Lifeguards	14,660	7.05	12,096	5.82
Slide Attendants	4,747	2.28	7,050	3.39
Maintenance	1,636	0.79	2,050	0.99
Other/training	560	0.27	560	0.27
	<u>33,592</u>	<u>16.15</u>	<u>33,611</u>	<u>16.18</u>

RECREATION (5050)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$478,212	\$474,366	\$468,468	\$527,180
MATERIALS AND SUPPLIES	9,915	8,658	7,950	7,950
CONTRACTUAL SERVICES	42,598	44,597	43,958	46,936
GENERAL OPERATIONS	7,638	11,609	10,800	8,850
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	96,633	97,145	102,920	97,560
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$634,996</u>	<u>\$636,376</u>	<u>\$634,096</u>	<u>\$688,476</u>

TOTAL PERSONNEL SERVICE BY POSITION  
RECREATION

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Recreation Division Manager	Grade S	2	2
Recreation Specialist	Grade M	1	1
Fitness/Wellness Specialist	Grade M	0.50	0.50
Recreation Coordinator I	Grade L	2.5	2.5
Administrative Secretary	Grade E	<u>1</u>	<u>1</u>
TOTAL		7.00	7.00

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Activity Coordinators	2681	1.29	3865	1.86
Sports Officials	1864	0.90	2629	1.27
Instructors	510	0.25	975	0.47
Assistant Recreation Programers	195	0.09	110	0.05
Interns	480	0.23	0	0.00
Concessions Managers	12	0.01	0	0.00
Concessions Workers	200	0.10	150	0.07
Maintenance	20	0.01	0	0.00
Gym Supervisor	8	0.00	0	0.00
Scorekeepers	664	0.32	1253	0.60
Office Worker	<u>20</u>	<u>0.01</u>	<u>0</u>	<u>0.00</u>
	6,654	3.20	8,982	4.32

CULTURAL EVENTS (5060)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	580	1,356	1,750	1,750
CONTRACTUAL SERVICES	26,903	23,268	26,925	26,920
GENERAL OPERATIONS	-	500	250	250
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	22,611	20,963	23,000	19,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$50,094</u>	<u>\$46,087</u>	<u>\$51,925</u>	<u>\$47,920</u>

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**HEALTH**

**FUND**

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**HEALTH FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Health Fund provides limited funding for enforcement of health ordinances. Three animal control officers are funded through a special property tax in this fund. Weed abatement activities and demolitions of condemned structures are also funded here, along with contractual payments to the County Health Department and Humane Society.

**SIGNIFICANT OPERATING CHANGES**

This budget provides a \$143,430 allocation that may be spent on demolishing dangerous buildings. During the previous budget this allocation was \$234,479 but it is currently estimated that only about \$124,329 of this allocation will be spent.

**SIGNIFICANT ONE-TIME EXPENDITURES**

This budget includes an additional \$100,000 that may be spent on demolishing dangerous buildings.

**REVENUE/RATE INCREASES**

No tax levy increase is proposed in this budget.

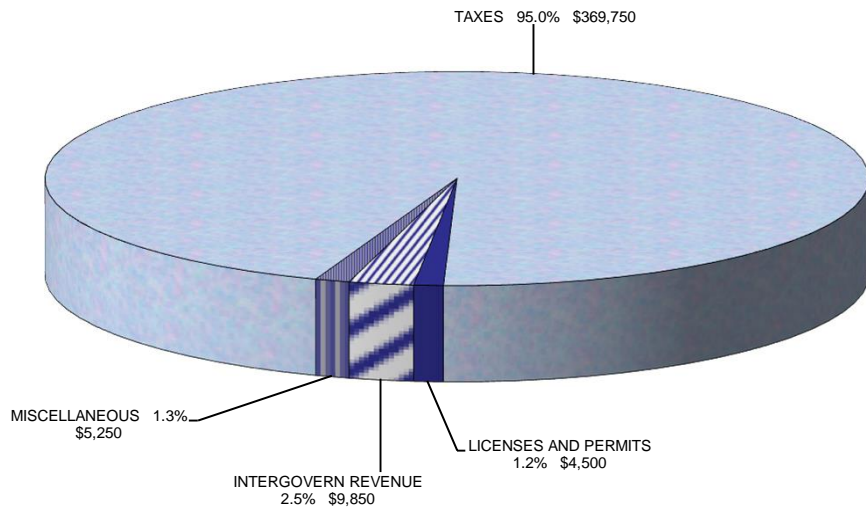
**REVENUE/EXPENDITURE PROJECTIONS**

Real Estate and Property Tax assessed valuations are projected to grow at 1.5% and 2.0% respectively for the fiscal year ending June 30, 2019 and 2.0% annually for the following five years. No tax levy increases are assumed in any of the years. All other fees and licenses are maintained at current levels.

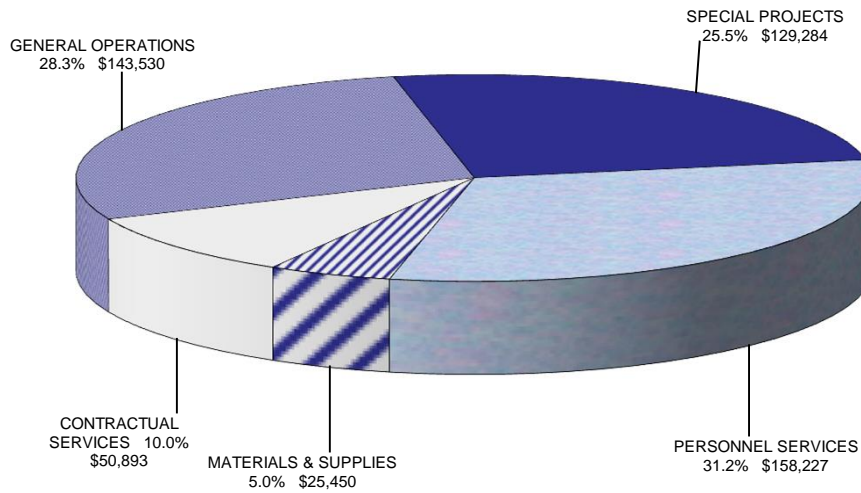
Operating expenses, excluding personnel expenses, allocations to demolish dangerous buildings, and annual payment to Cape County Health Department are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. Allocations to demolish dangerous buildings and payments to Cape County Health Department are projected to be \$40,000 and \$21,150 respectively during these years.

No provisions are made for capital expenditures during these years.

## HEALTH FUND 2018-2019 RESOURCES



## HEALTH FUND 2018-2019 EXPENDITURES



HEALTH FUND  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$350,498	\$361,211	\$361,370	\$369,750
LICENSES AND PERMITS	4,506	5,276	5,000	4,500
INTERGOVERN REVENUE	9,192	9,598	9,600	9,850
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	4,186	4,597	3,000	5,250
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$368,382	\$380,682	\$378,970	\$389,350
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$149,896	\$152,782	\$162,787	\$158,227
MATERIALS & SUPPLIES	11,920	12,324	26,137	25,450
CONTRACTUAL SERVICES	44,627	42,811	46,017	50,893
GENERAL OPERATIONS	26,655	18,705	234,579	143,530
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	106,544	106,719	109,450	129,284
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$339,641	\$333,340	\$578,970	\$507,384
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			2,546	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			112,473	
RESERVED FUND BALANCE DECREASE(INCREASE)				10,738
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				10,738
BEGINNING UNRESERVED FUND BALANCE			319,131	234,150
ENDING UNRESERVED FUND BALANCE			<u>234,150</u>	<u>126,854</u>
EMERGENCY RESERVE FUND			<u>86,846</u>	<u>76,108</u>



HEALTH FUND  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$377,145	\$384,688	\$392,382	\$400,230	\$408,235
LICENSES AND PERMITS	4,500	4,500	4,500	4,500	4,500
INTERGOVERN REVENUE	9,850	9,850	9,850	9,850	9,850
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	3,509	3,571	3,650	3,746	3,857
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	<u>\$395,004</u>	<u>\$402,609</u>	<u>\$410,382</u>	<u>\$418,326</u>	<u>\$426,442</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 161,094	\$ 164,577	\$ 168,176	\$ 171,892	\$ 175,733
MATERIALS & SUPPLIES	25,959	26,478	27,008	27,548	28,099
CONTRACTUAL SERVICES	51,679	52,481	53,299	54,133	54,984
GENERAL OPERATIONS	40,102	40,104	40,106	40,108	40,110
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	113,052	114,890	116,765	118,677	120,628
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	<u>\$391,886</u>	<u>\$398,530</u>	<u>\$405,354</u>	<u>\$412,358</u>	<u>\$419,554</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	17,325	(997)	(1,023)	(1,051)	(1,079)
BEGINNING UNRESERVED FUND BALANCE	126,854	147,297	150,379	154,384	159,301
ENDING UNRESERVED FUND BALANCE	<u>147,297</u>	<u>150,379</u>	<u>154,384</u>	<u>159,301</u>	<u>165,110</u>
EMERGENCY RESERVE FUND	<u>58,783</u>	<u>59,780</u>	<u>60,803</u>	<u>61,854</u>	<u>62,933</u>

HEALTH FUND REVENUE

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
Real Estate Tax	\$ 261,336	\$ 265,660	\$ 271,360	\$ 278,800
Personal Property Tax	66,626	65,752	66,625	67,450
Railroad & Utility Tax	12,006	12,063	11,950	12,300
Intangible Tax	1,396	2,508	2,510	2,000
Delinquent Real Estate Tax	4,471	9,401	4,100	4,300
Delinquent Personal Prop Tax	2,488	3,719	2,675	2,750
Penalty on Delinquent R.E. Tax	1,300	1,214	1,200	1,200
Penalty on Delinquent P.P. Tax	874	894	950	950
	<u>350,498</u>	<u>361,211</u>	<u>361,370</u>	<u>369,750</u>
Animal Licenses	<u>4,506</u>	<u>5,276</u>	<u>5,000</u>	<u>4,500</u>
	4,506	5,276	5,000	4,500
County Business Surtax	<u>9,192</u>	<u>9,598</u>	<u>9,600</u>	<u>9,850</u>
	9,192	9,598	9,600	9,850
Interest on Overnight Investments	4,181	4,588	3,000	5,250
Interest on Taxes from County	<u>6</u>	<u>9</u>	<u>-</u>	<u>-</u>
	4,186	4,597	3,000	5,250
	<u><u>\$368,382</u></u>	<u><u>\$380,683</u></u>	<u><u>\$378,970</u></u>	<u><u>\$389,350</u></u>

HEALTH

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$149,896	\$152,782	\$162,787	\$158,227
MATERIALS AND SUPPLIES	11,920	12,324	26,137	25,450
CONTRACTUAL SERVICES	44,627	42,811	46,017	50,893
GENERAL OPERATIONS	26,655	18,705	234,579	143,530
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	106,544	106,719	109,450	129,284
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$339,641</u>	<u>\$333,340</u>	<u>\$578,970</u>	<u>\$507,384</u>

TOTAL PERSONNEL SERVICE BY POSITION  
HEALTH

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018	2018-2019
			FISCAL YEAR	FISCAL YEAR
Regular Employees				
Nuisance Abatement Supervisor	Grade	CC	1	1
Nuisance Abatement Officer	Grade	F	<u>2</u>	<u>2</u>
TOTAL			3	3
Part-Time Employees				
	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Nuisance Abatement Officer	<u>1040</u>	<u>0.50</u>	<u>1040</u>	<u>0.50</u>
	1040	0.50	1040	0.50

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**CONVENTION  
AND  
VISITOR'S  
BUREAU  
FUND**

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## **CONVENTION AND VISITOR'S FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Convention and Visitor's Fund provides for the receipt and disbursement of all funds in conjunction with the hotel/motel/restaurant tax. This is a gross receipt tax that provides for a rate of 4% on hotel/motel rooms and 1% on restaurants. The funds may be used for conventions and tourism purposes, as well as other uses authorized by the ordinance and law.

### **REVENUE/RATE INCREASES**

There is no tax increase within the proposed 2018 -2019 Convention and Visitor's Fund.

### **REVENUE/EXPENDITURE PROJECTIONS**

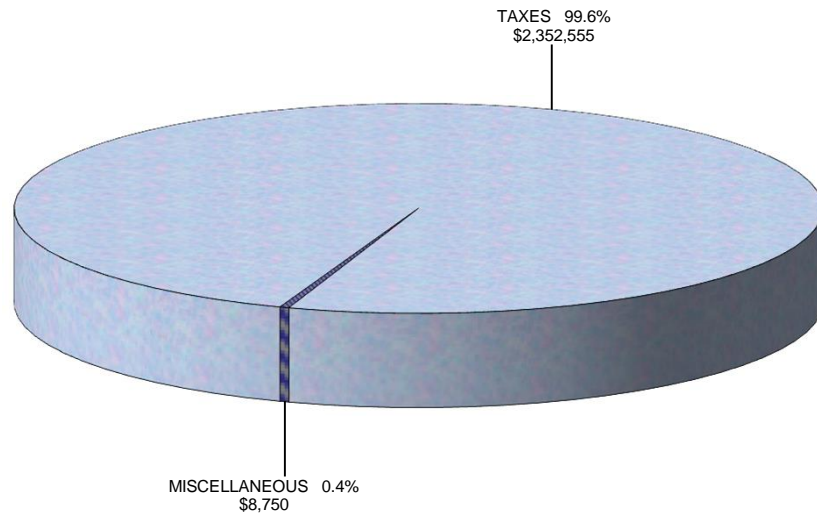
Hotel and motel gross receipt taxes are projected at 12.3% above fiscal year ending June 30, 2017 actual levels. Restaurant gross receipt taxes are projected at 3.9% above fiscal year ending June 30, 2017 actual levels. These taxes are projected to grow 2% annually in the future.

Future expenditures from this fund are controlled by an agreement between the City and MidAmerican Hotels Corporation. This budget includes payments to the Cape Chamber of Commerce for operation of the Convention and Visitors Bureau, debt payments on bonds issued to fund the construction of a new indoor sports complex, and transfers to cover operations of the parks and recreation and indoor sports complex funds.

Cost of operating the Convention and Visitors Bureau is projected to grow 3% annually after the fiscal year ending June 30, 2019. Amounts shown as capital outlays during the projection period represent excess hotel and motel gross receipts that can be used for improvements to Cape Splash. Transfers of \$333,333 during the projection period subsidize operations of the parks and recreation fund. Remaining transfers during the projection period subsidizes operations of the indoor sports complex funds. All of these transactions are allowed by the previous agreement.

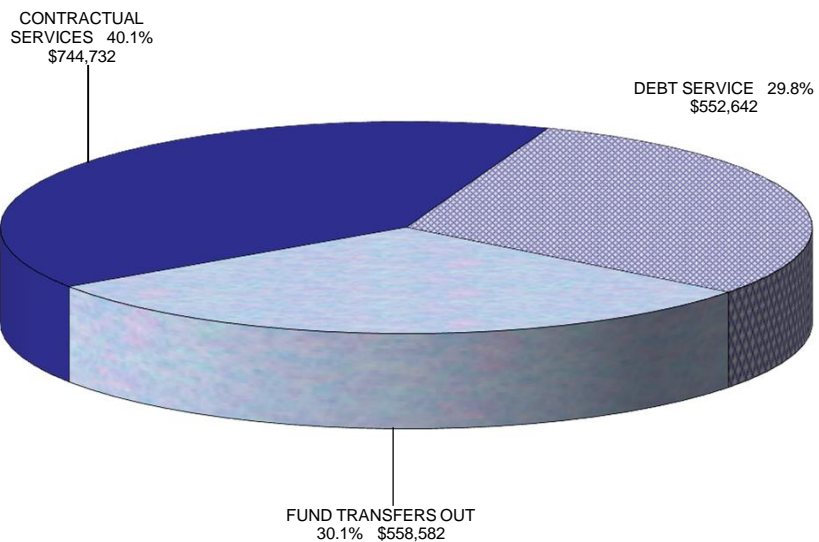
# CONVENTION VISITORS FUND

## 2018-2019 RESOURCES



# CONVENTION VISITORS FUND

## 2018-2019 EXPENDITURES



CONVENTION VISITORS FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,211,932	\$2,205,776	\$2,282,224	\$2,352,555
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	11,692	7,863	3,750	8,750
OTHER FINANCING	-	-	-	-
	\$2,223,624	\$2,213,639	\$2,285,974	\$2,361,305
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	18,388	-	-	-
CONTRACTUAL SERVICES	614,705	703,641	724,400	744,732
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	35,075	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	40,786	982,493	537,992	552,642
	\$708,954	\$1,686,134	\$1,262,392	\$1,297,374
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	1,600,099	665,830	704,869	558,582
PROJECTED REVENUE				
OVER(UNDER) BUDGET			2,406	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			29,467	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			30,000	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				94,977
BEGINNING UNRESERVED FUND				
BALANCE			(96,604)	283,982
ENDING UNRESERVED FUND				
BALANCE			283,982	884,308
EMERGENCY RESERVE FUND			289,583	194,606



CONVENTION VISITORS FUND  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$2,399,606	\$2,447,598	\$ 2,496,550	\$ 2,546,481	\$ 2,597,411
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	21,563	26,263	29,347	31,419	33,300
OTHER FINANCING	-	-	-	-	-
	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>
TOTAL REVENUE	\$2,421,169	\$ 2,473,861	\$ 2,525,897	\$ 2,577,900	\$ 2,630,711
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	765,574	787,041	809,152	831,927	855,385
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	68,723	63,942	58,850	53,435	47,685
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	701,890	853,015	960,890	1,041,340	1,054,890
	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>
TOTAL EXPENSES	\$1,536,187	\$ 1,703,998	\$ 1,828,892	\$ 1,926,702	\$ 1,957,960
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	556,915	556,101	555,179	554,145	552,993
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(35,822)	(25,172)	(18,734)	(14,671)	(4,689)
BEGINNING UNRESERVED FUND BALANCE	884,308	1,176,553	1,365,144	1,488,235	1,570,617
ENDING UNRESERVED FUND BALANCE	<u>1,176,553</u>	<u>1,365,144</u>	<u>1,488,235</u>	<u>1,570,617</u>	<u>1,685,686</u>
EMERGENCY RESERVE FUND	<u>230,428</u>	<u>255,600</u>	<u>274,334</u>	<u>289,005</u>	<u>293,694</u>

CONVENTION/VISITOR BUREAU FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Hotel / Motel Tax	\$ 740,925	\$ 728,421	\$ 767,044	\$ 817,938
Restaurant Tax	1,468,364	1,475,025	1,512,680	1,531,867
Osage Caterer Fee	<u>2,643</u>	<u>2,329</u>	<u>2,500</u>	<u>2,750</u>
	2,211,932	2,205,776	2,282,224	2,352,555
Interest on Overnight Invt	<u>11,692</u>	<u>7,863</u>	<u>3,750</u>	<u>8,750</u>
	11,692	7,863	3,750	8,750
	<u><u>\$2,223,624</u></u>	<u><u>\$2,213,639</u></u>	<u><u>\$2,285,974</u></u>	<u><u>\$2,361,305</u></u>

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CONVENTION & VISITORS BUREAU

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	18,388	-	-	-
CONTRACTUAL SERVICES	614,705	703,641	724,400	744,732
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	35,075	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	40,786	982,493	537,992	552,642
TRANSFERS	<u>1,600,099</u>	<u>665,830</u>	<u>704,869</u>	<u>558,582</u>
	<u>\$2,309,053</u>	<u>\$2,351,964</u>	<u>\$1,967,261</u>	<u>\$1,855,956</u>

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# **DOWNTOWN BUSINESS DISTRICT FUND**

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**DOWNTOWN BUSINESS DISTRICT FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Downtown Business District Fund is financed by a separate tax levy, and a City Council appointed board make recommendations for the expenditures for the revenues within this district.

**PROGRAM/SERVICE ADJUSTMENTS**

Provides for a one-year contract with Redevelopment Corporation for certain improvements to the Downtown area.

**REVENUE/RATE INCREASES**

There is no tax increase within the proposed 2018-2019 Downtown Business District Fund.

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$27,946	\$28,269	\$28,190	\$36,750
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,182	1,467	-	-
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$29,128	\$29,736	\$28,190	\$36,750
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	3,500	-	-	-
CONTRACTUAL SERVICES	14,723	572	128,190	86,750
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
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TOTAL EXPENSES	\$ 18,223	\$ 572	\$ 128,190	\$ 86,750
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			16,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			23,507	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND				
BALANCE			133,224	72,731
ENDING UNRESERVED FUND				
BALANCE			<u>72,731</u>	<u>22,731</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

DOWNTOWN BUSINESS DISTRICT FUND

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Real Estate Tax	\$ 24,871	\$ 23,753	\$ 24,600	\$ 33,500
Intangible Tax	2,645	3,591	3,590	2,750
Delinquent Real Estate Tax	256	658	-	-
Penalty on Delinquent R.E. Tax	<u>174</u>	<u>268</u>	<u>-</u>	<u>500</u>
	27,946	28,269	28,190	36,750
Interest on Overnight Investmnt	1,172	1,460	-	-
Interest Paid by County	<u>10</u>	<u>7</u>	<u>-</u>	<u>-</u>
	1,182	1,467	-	-
	<u>\$29,129</u>	<u>\$29,736</u>	<u>\$28,190</u>	<u>\$36,750</u>



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DOWNTOWN BUSINESS DISTRICT FUND

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	3,500	-	-	-
CONTRACTUAL SERVICES	14,723	572	128,190	86,750
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$18,223</u>	<u>\$572</u>	<u>\$128,190</u>	<u>\$86,750</u>

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# **PUBLIC SAFETY TRUST FUND**

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**PUBLIC SAFETY TRUST FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Public Safety Trust Fund is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund. These revenues can only be used to offset Public Safety operating and capital expenditures.

**REVENUE/EXPENDITURE PROJECTIONS**

The capital portion of the fire sales tax originally approved in 2004 was set to expire March 31, 2014 but was extended by voters to December 31, 2035. A new Public Safety Trust Fund II will be used to account for all transfers related to the Fire Sale Tax after March 31, 2014.

PUBLIC SAFETY TRUST FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	725	738	-	-
OTHER FINANCING	<u>17,566</u>	<u>9,510</u>	<u>12,000</u>	<u>-</u>
TOTAL REVENUE	\$ 18,291	\$ 10,248	\$ 12,000	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	17,872	14,432	-	40,000
CAPITAL OUTLAY	365	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 18,237	\$ 14,432	\$ -	\$ 40,000
FUND TRANSFERS IN	23,465	-	-	-
FUND TRANSFERS OUT	567	26,141	12,000	-
PROJECTED REVENUE OVER(UNDER) BUDGET			13,169	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(12,569)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND BALANCE			40,326	40,926
ENDING UNRESERVED FUND BALANCE			<u>40,926</u>	<u>926</u>
EMERGENCY RESERVE FUND			<u>\$ -</u>	<u>\$ -</u>

PUBLIC SAFETY TRUST FUND

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Interest on Overnight Investments	\$ 725	\$ 738	\$ -	\$ -
	725	738	-	-
Sale of Assets (Governmental)	17,566	9,545	12,000	-
Compensation for damages	-	(36)	-	-
	17,566	9,510	12,000	-
Transfers In -General	23,465	-	-	-
	23,465	-	-	-
	<u>\$ 41,756</u>	<u>\$ 10,248</u>	<u>\$ 12,000</u>	<u>\$ -</u>

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PUBLIC SAFETY TRUST FUND

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	17,872	14,432	-	40,000
CAPITAL EXPENDITURES	365	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	567	26,141	12,000	-
	<u>\$ 18,804</u>	<u>\$ 40,572</u>	<u>\$ 12,000</u>	<u>\$ 40,000</u>

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**PUBLIC  
SAFETY  
TRUST  
FUND  
II**

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## **PUBLIC SAFETY TRUST FUND II** **BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Public Safety Trust Fund II is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund after March 31, 2014. These revenues can only be used to offset Public Safety operating and capital expenditures.

### **REVENUE/EXPENDITURE PROJECTIONS**

This budget includes transfers from the General Fund totaling \$2,920,333. This budget includes \$222,016 for police vehicle purchases, \$1,291,602 for debt service on bonds issued to build a new police headquarter, replacement and relocation of fire station #4, upgrades to fire stations #1 and #2, replacement of fire apparatus, and \$1,293,500 for transfers to the General Fund to cover various public safety operating expenses.

During the subsequent 5 years transfers from the General Fund and transfers to the General Fund are projected to increase 2% annually. Expenditures during the subsequent 5 years include required debt service payments and capital purchases equal to the amount of excess projected revenue.

PUBLIC SAFETY TRUST FUND II  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	40,910	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	7,297	10,136	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 48,207	\$ 10,136	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	254,693	235,537	166,752	222,016
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	543,787	1,269,601	1,281,102	1,291,602
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 798,479	\$ 1,505,138	\$1,447,854	\$ 1,513,618
FUND TRANSFERS IN	2,514,981	2,997,414	2,932,333	2,920,333
FUND TRANSFERS OUT	1,257,494	1,478,390	1,293,500	1,293,500
PROJECTED REVENUE OVER(UNDER) BUDGET			230,642	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(716,052)	
RESERVED FUND BALANCE DECREASE(INCREASE)				(1,575)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				(1,575)
BEGINNING UNRESERVED FUND BALANCE			419,057	124,626
ENDING UNRESERVED FUND BALANCE			<hr/> <u>124,626</u>	<hr/> <u>236,266</u>
EMERGENCY RESERVE FUND			<hr/> <u>192,165</u>	<hr/> <u>\$ 193,740</u>

PUBLIC SAFETY TRUST FUND II  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
OTHER FINANCING	-	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	351,279	363,566	382,131	401,934	422,962
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	1,301,424	1,315,524	1,323,874	1,331,524	1,338,499
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 1,652,703	\$ 1,679,090	\$ 1,706,005	\$ 1,733,458	\$ 1,761,461
FUND TRANSFERS IN	2,972,073	3,024,847	3,078,677	3,133,583	3,189,589
FUND TRANSFERS OUT	1,319,370	1,345,757	1,372,672	1,400,125	1,428,128
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(1,474)	(2,115)	(1,252)	(1,148)	(1,046)
BEGINNING UNRESERVED FUND BALANCE	236,266	234,792	232,677	231,425	230,277
ENDING UNRESERVED FUND BALANCE	<hr/> <u>234,792</u>	<hr/> <u>232,677</u>	<hr/> <u>231,425</u>	<hr/> <u>230,277</u>	<hr/> <u>229,231</u>
EMERGENCY RESERVE FUND	<hr/> <u>195,214</u>	<hr/> <u>197,329</u>	<hr/> <u>198,581</u>	<hr/> <u>199,729</u>	<hr/> <u>200,775</u>

PUBLIC SAFETY TRUST FUND II

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Fed Direct Cap-FEMA	<u>40,910</u>	<u>-</u>	<u>-</u>	<u>-</u>
	40,910	-	-	-
Interest on Overnight Invmts	<u>7,297</u>	<u>10,136</u>	<u>-</u>	<u>-</u>
	7,297	10,136	-	-
Transfers In -General	2,514,981	2,562,940	2,920,333	2,920,333
Transfer from CVB	-	333,333	-	-
Transfer from Pub Safety Tr Fd	-	26,141	12,000	-
Transfer from Eq Rep Fd	<u>-</u>	<u>75,000</u>	<u>-</u>	<u>-</u>
	2,514,981	2,997,414	2,932,333	2,920,333
	<u>\$2,563,189</u>	<u>\$3,007,549</u>	<u>\$2,932,333</u>	<u>\$2,920,333</u>

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PUBLIC SAFETY TRUST FUND II

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	254,693	235,537	166,752	222,016
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	543,787	1,269,601	1,281,102	1,291,602
TRANSFERS	<u>1,257,494</u>	<u>1,478,390</u>	<u>1,293,500</u>	<u>1,293,500</u>
	<u>\$2,055,973</u>	<u>\$2,983,527</u>	<u>\$2,741,354</u>	<u>\$2,807,118</u>

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# CASINO REVENUE FUND

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## **CASINO REVENUE FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

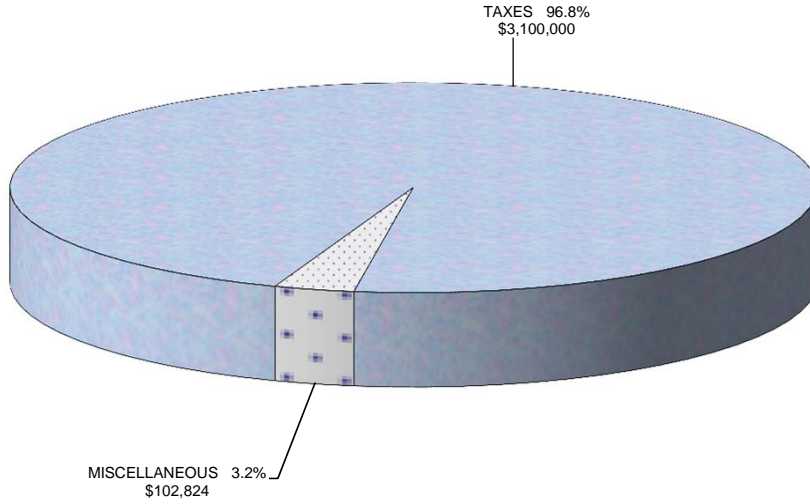
This fund will account for the receipt of all revenues associated with the Isle of Capri Casino that opened in October 2012. During the fiscal year ending June 30, 2011 \$2,000,000 in revenue from sale of City property to the Isle of Capri was placed in this fund. This money was subsequently transferred to the debt service fund to pay off debt early and to the general fund to replenish the emergency reserve fund.

### **REVENUE/EXPENDITURE PROJECTIONS**

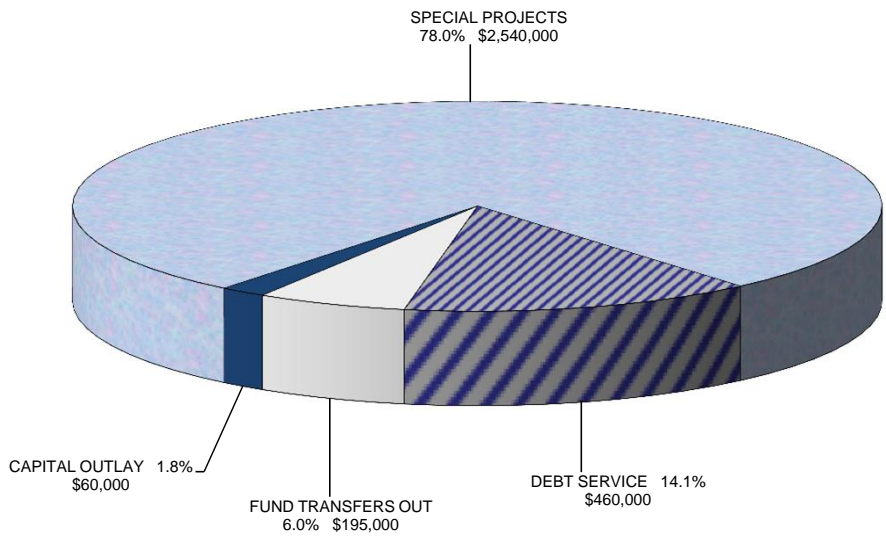
This budget assumes tax revenue from the Casino, interest revenue, and repayments received on a loan made to the solid waste fund. It also provides for a \$195,000 matching transfer to the riverfront economic development fund, a \$460,000 payment on the Industrial Park loan, \$93,000 for revenue share payments to adjacent communities, \$60,000 for the air traffic control tower Red Iron Phase II project and \$2,447,000 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

This budget assumes that the tax revenue for fiscal year ending June 30, 2019 will be allocated as follows: actual amount needed to match Casino's contribution to the riverfront economic development fund; 3% for adjacent communities; 10% for legacy; 20% for innovation; and 40% for capital projects.

**CASINO REVENUE FUND  
2018-2019 RESOURCES**



**CASINO REVENUE FUND  
2018-2019 EXPENDITURES**



CASINO REVENUE FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	3,224,682	\$ 3,193,680	\$ 3,200,000	\$ 3,100,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	19,441	-	973,401	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	99,334	91,442	73,324	102,824
OTHER FINANCING	<u>251,940</u>	<u>1,657,604</u>	<u>63,921</u>	<u>-</u>
TOTAL REVENUE	3,595,397	\$ 4,942,726	\$ 4,310,646	\$ 3,202,824
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	40	48,053	-	-
CONTRACTUAL SERVICES	16,561	81,716	-	-
GENERAL OPERATIONS	-	2,706.86	-	-
CAPITAL OUTLAY	148,980	863,689	1,827,967	60,000
SPECIAL PROJECTS	125,216	108,714	96,000	2,540,000
DEBT SERVICE	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>
TOTAL EXPENSES	<u>750,797</u>	<u>\$ 1,564,878</u>	<u>\$ 2,383,967</u>	<u>\$ 3,060,000</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	3,529,851	215,767	195,000	195,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(39,208)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(4,415,859)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			6,657,127	3,933,739
ENDING UNRESERVED FUND				
BALANCE			<u>3,933,739</u>	<u>3,881,563</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

CASINO REVENUE FUND

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Gaming Gross Receipts Tax	<u>\$3,224,682</u>	<u>\$3,193,680</u>	<u>\$ 3,200,000</u>	<u>\$3,100,000</u>
	3,224,682	3,193,680	3,200,000	3,100,000
Fed Direct Cap-FEMA	-	-	973,401	-
Fed Indirect Cap-Police	<u>19,441</u>	<u>-</u>	<u>-</u>	<u>-</u>
	19,441	-	973,401	-
Interest Paid by other Funds	14,650	14,105	13,543	12,965
Repayment of Interfund Adv	18,174	18,719	19,281	19,859
Interest on Overnight Investments	<u>66,511</u>	<u>58,618</u>	<u>40,500</u>	<u>70,000</u>
	99,334	91,442	73,324	102,824
Capital Contributions-donation	-	-	63,921	-
Sale of Assets (Governmental)	251,940	929,918	-	-
Other Notes or Loans	<u>-</u>	<u>727,686</u>	<u>-</u>	<u>-</u>
	251,940	1,657,604	63,921	-
	<u>\$3,595,397</u>	<u>\$4,942,726</u>	<u>\$ 4,310,646</u>	<u>\$3,202,824</u>

CASINO REVENUE FUND

BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	40	48,053	-	-
CONTRACTUAL SERVICES	16,561	81,716	-	-
GENERAL OPERATIONS	-	2,707	-	-
CAPITAL EXPENDITURES	148,980	863,689	1,827,967	60,000
SPECIAL PROJECTS	125,216	108,714	96,000	2,540,000
DEBT PAYMENTS	460,000	460,000	460,000	460,000
TRANSFERS	<u>3,529,851</u>	<u>215,767</u>	<u>195,000</u>	<u>195,000</u>
	<u>\$4,280,648</u>	<u>\$1,780,644</u>	<u>\$2,578,967</u>	<u>\$3,255,000</u>

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**RIVERFRONT  
REGION  
ECONOMIC  
DEVELOPMENT  
FUND**

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## **RIVERFRONT REGION ECONOMIC DEVELOPMENT FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

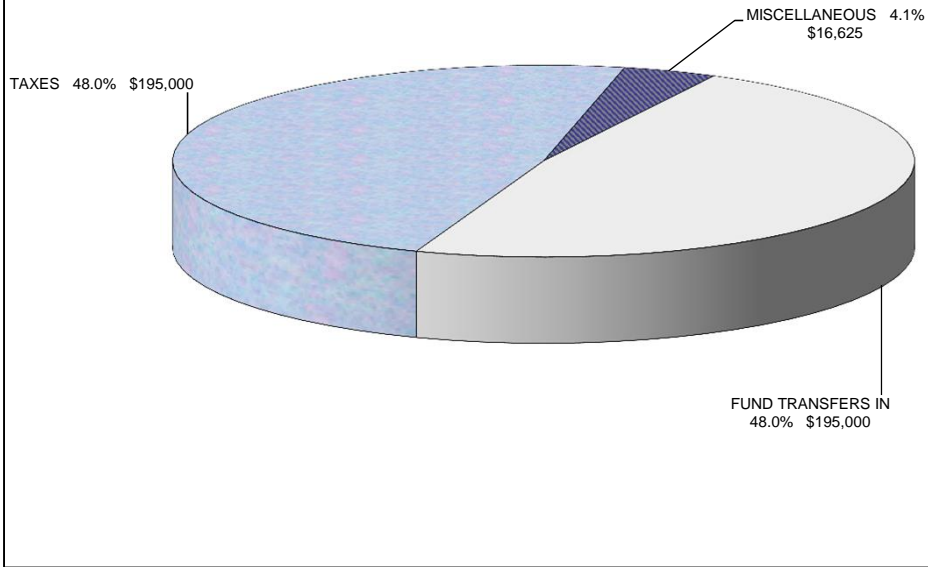
This fund was established by a development agreement between IOC-Cape Girardeau LLC (Developer) and the City. The developer shall pay monthly .3% of its gross gaming revenue into this fund for improvements, economic development, and other public purposes benefiting the downtown commercial and riverfront areas. The developer's monthly payments are only required if the City funds, or makes a binding commitment to fund an equal amount to be deposited into this fund. The developer prepaid \$250,000 of its future liability into this fund during the fiscal year ending June 30, 2012 to be used to fund a Way finding Signage Project. The City was not required to match this contribution

### **REVENUE/EXPENDITURE PROJECTIONS**

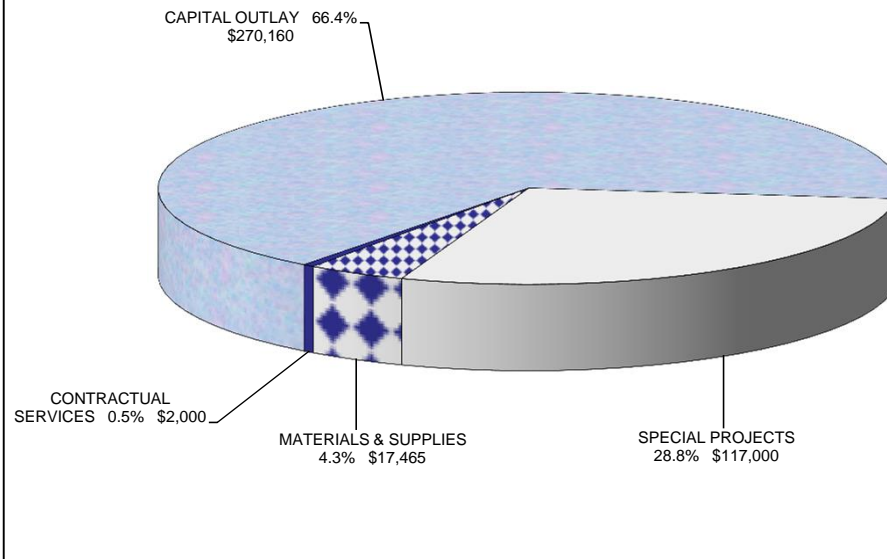
This budget includes \$195,000 in revenue that is expected to be received from the developer during the current fiscal year and matching funding from the City. This budget allocates 30% of the total estimated revenue to be used to fund the operations of Old Town Cape, \$17,465 Bill Emerson Bridge lighting, \$2,000 for downtown parking, and \$270,160 for currently undetermined future development projects.



**RIVERFRONT REGION ECONOMIC DEVELOPMENT**  
**2018-2019 RESOURCES**



**RIVERFRONT REGION ECONOMIC DEVELOPMENT**  
**2018-2019 EXPENDITURES**



RIVERFRONT REGION ECONOMIC DEVELOPMENT  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 193,659	\$ 198,960	\$ 195,000	\$ 195,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	5,364	8,810	-	16,625
OTHER FINANCING	16,800	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL REVENUE	\$ 215,823	\$ 207,770	\$ 195,000	\$ 211,625
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	16,234	17,000	17,465
CONTRACTUAL SERVICES	6,000	72,800	6,000	2,000
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	250,000	270,160
SPECIAL PROJECTS	111,000	118,500	117,000	117,000
DEBT SERVICE	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
TOTAL EXPENSES	\$ 117,000	\$ 207,534	\$ 390,000	\$ 406,625
FUND TRANSFERS IN	192,177	202,267	195,000	195,000
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			14,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			98,000	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			858,171	970,171
ENDING UNRESERVED FUND BALANCE			<u>970,171</u>	<u>970,171</u>
EMERGENCY RESERVE FUND			<u>          </u>	<u>          </u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Gaming Gross Receipts Tax	<u>\$ 193,659</u>	<u>\$ 198,960</u>	<u>\$ 195,000</u>	<u>\$ 195,000</u>
	193,659	198,960	195,000	195,000
Interest on Overnight Investments	<u>5,364</u>	<u>8,810</u>	<u>-</u>	<u>16,625</u>
	5,364	8,810	-	16,625
Operating contributions	<u>16,800</u>	<u>-</u>	<u>-</u>	<u>-</u>
	16,800	-	-	-
Transfer fm Casino Rev Fd	<u>192,177</u>	<u>202,267</u>	<u>195,000</u>	<u>195,000</u>
	192,177	202,267	195,000	195,000
	<u><u>\$ 407,999</u></u>	<u><u>\$ 410,037</u></u>	<u><u>\$ 390,000</u></u>	<u><u>\$ 406,625</u></u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	16,234	17,000	17,465
CONTRACTUAL SERVICES	6,000	72,800	6,000	2,000
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	250,000	270,160
SPECIAL PROJECTS	111,000	118,500	117,000	117,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 117,000</u>	<u>\$ 207,534</u>	<u>\$ 390,000</u>	<u>\$ 406,625</u>

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# **HOUSING DEVELOPMENT GRANTS**

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**HOUSING DEVELOPMENT GRANTS  
BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Housing Development Grant Fund accounts for the revenue and expenditures associated with the rehabilitation of housing from the various grant programs for neighborhood housing rehabilitation. This budget includes revenues and expenditures related to a recently filed \$152,010 Federal Home Loan Bank grant application. Grants will be awarded in December 2018.

Program revenue may become available for expenditure during the year. Appropriations will be made as this revenue is spent.

HOUSING DEVELOPMENT GRANTS  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	112,519	173,915	-	121,330
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	5	43	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 112,524	\$ 173,957	\$ -	\$ 121,330
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	140,998	128,544	-	152,010
DEBT SERVICE	1,010	492	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 142,008	\$ 129,036	\$ -	\$ 152,010
FUND TRANSFERS IN	29,140	-	-	30,000
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			25,000	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(24,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			345	1,345
ENDING UNRESERVED FUND				
BALANCE			<hr/>	<hr/>
			1,345	665
EMERGENCY RESERVE FUND			<hr/>	<hr/>
			-	-

HOUSING DEVELOPMENT GRANTS REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Federal Indirect Operating- HUD	\$ 2,857	\$ -	\$ -	\$ -
Program Income-Neighborhood Stal	-	63,587	-	121,330
Miscellaneous local cap grants	<u>109,662</u>	<u>110,328</u>	<u>-</u>	<u>-</u>
	112,519	173,915	-	121,330
Interest on Overnight Inv	<u>5</u>	<u>43</u>	<u>-</u>	<u>-</u>
	5	43	-	-
Transfers In - General	29,140	-	-	-
Transfer from CDBG project fd	<u>-</u>	<u>-</u>	<u>-</u>	<u>30,000</u>
	29,140	-	-	30,000
	<u>\$ 141,663</u>	<u>\$ 173,957</u>	<u>\$ -</u>	<u>\$ 151,330</u>



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HOUSING DEVELOPMENT GRANTS

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	140,998	128,544	-	152,010
DEBT PAYMENTS	1,010	492	-	-
TRANSFERS	-	-	-	-
	<u>\$ 142,008</u>	<u>\$ 129,036</u>	<u>\$ -</u>	<u>\$ 152,010</u>

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# **MOTOR FUEL TAX FUND**

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## **MOTOR FUEL TAX FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Motor Fuel Tax Fund provides for the receipt of funds from the City's allocable portion of the state motor fuel taxes, the state sales tax on motor vehicles, the state vehicle license fees. The state motor fuel tax is 15% of the remaining net proceeds of that tax and is allocated to various incorporated cities, towns and villages within the State based on the population of that City. As stipulated in Article IV of the Missouri Constitution all taxes in this fund provide for the construction, repair, signing or lighting of roads, street and bridge projects. The only airport improvement expenses that could be approved are those for construction or repair of streets and roads within the airport property.

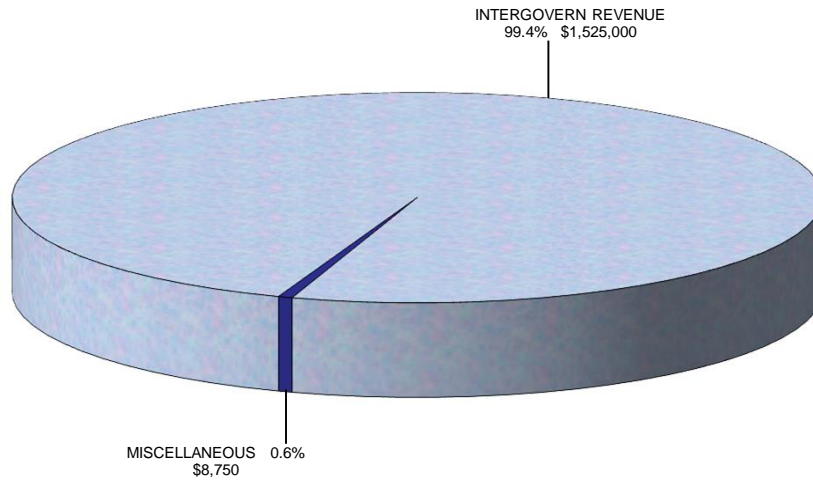
### **REVENUE/EXPENDITURE PROJECTIONS**

State Motor Fuel Tax revenues for fiscal year ending June 30, 2019 are projected to equal the projected revenues from fiscal year ending June 30, 2018. Revenues are anticipated to be stable over the following five years.

This budget includes \$1,456,279 transfers to the general fund. Projected annual transfers to the General Fund are \$1,190,000 for the five remaining fiscal years. An annual allowance for \$325,000 in capital outlays is also included for the remaining fiscal years.

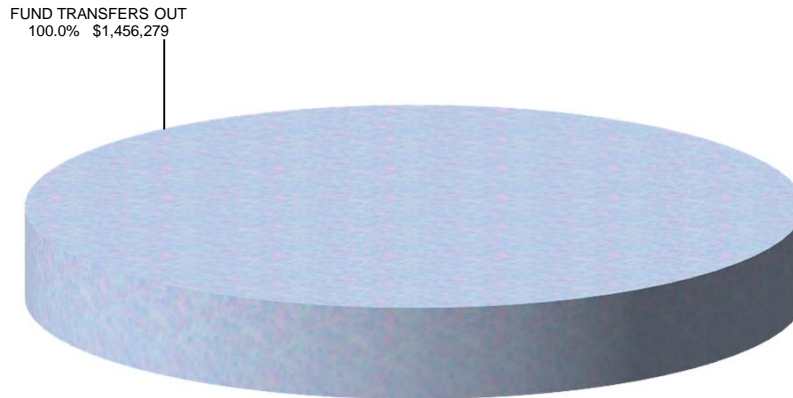
# MOTOR FUEL TAX FUND

## 2018-2019 RESOURCES



# MOTOR FUEL TAX FUND

## 2018-2019 EXPENDITURES



MOTOR FUEL TAX FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,522,560	1,521,157	1,500,000	1,525,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	14,955	14,120	6,750	8,750
OTHER FINANCING	<u>4,387</u>	<u>4,479</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$1,541,902	\$1,539,756	\$1,506,750	\$1,533,750
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	53,187	56,801	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>459,196</u>	<u>459,197</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 53,187</u>	<u>\$ 515,997</u>	<u>\$ 459,197</u>	<u>\$ -</u>
FUND TRANSFERS IN	3,375	9,322	289,032	-
FUND TRANSFERS OUT	1,295,849	1,445,000	1,345,000	1,456,279
PROJECTED REVENUE				
OVER(UNDER) BUDGET			3,042,452	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(3,497,548)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND				
BALANCE			862,480	398,969
ENDING UNRESERVED FUND				
BALANCE			<u>398,969</u>	<u>476,440</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

MOTOR FUEL TAX FUND  
BUDGET PROJECTIONS

	<u>2018-19</u> <u>PROJECTED</u>	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	\$1,525,000	\$1,525,000	\$1,525,000	\$1,525,000	\$1,525,000
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	8,425	8,748	9,076	9,410	9,749
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$1,533,425	\$1,533,748	\$1,534,076	\$1,534,410	\$1,534,749
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	325,000	325,000	325,000	325,000	325,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	476,440	494,865	513,613	532,689	552,099
ENDING UNRESERVED FUND BALANCE	494,865	513,613	532,689	552,099	571,848
EMERGENCY RESERVE FUND	-	-	-	-	-

MOTOR FUEL FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
DOT-Indirect Capital Grants	\$ 20,744	\$ -	\$ -	\$ -
Motor Fuel Tax	1,015,445	1,020,674	1,010,000	1,020,000
Motor Vehicle Sales Tax	319,126	336,056	330,000	340,000
Vehicle License Fees	<u>167,245</u>	<u>164,427</u>	<u>160,000</u>	<u>165,000</u>
	1,522,560	1,521,157	1,500,000	1,525,000
Interest on Overnight Investments	12,244	11,705	6,750	8,750
Special Assessments	<u>2,710</u>	<u>2,415</u>	<u>-</u>	<u>-</u>
	14,955	14,120	6,750	8,750
Street Assessments	<u>4,387</u>	<u>4,479</u>	<u>-</u>	<u>-</u>
	4,387	4,479	-	-
Transfer fm STP-U Fund	-	8,512	289,032	-
Transfer fm TTF 1	<u>3,375</u>	<u>810</u>	<u>-</u>	<u>-</u>
	3,375	9,322	289,032	-
	<u>\$1,545,277</u>	<u>\$1,549,077</u>	<u>\$1,795,782</u>	<u>\$1,533,750</u>



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MOTOR FUEL

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	53,187	56,801	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	459,196	459,197	-
TRANSFERS	<u>1,295,849</u>	<u>1,445,000</u>	<u>1,345,000</u>	<u>1,456,279</u>
	<u>\$1,349,037</u>	<u>\$1,960,997</u>	<u>\$1,804,197</u>	<u>\$1,456,279</u>

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**TRANSPORTATION  
SALES  
TAX  
TRUST  
FUND**

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**TRANSPORTATION SALES TAX TRUST FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 1995, to fund major street improvement projects. The tax was effective January 1, 1996 through December 31, 2000.

**REVENUE/EXPENDITURE PROJECTIONS**

No revenues or expenditures are included in this budget. All projects were completed during the fiscal year ending June 30, 2005.

No future revenue and expenditure projections are made.

TRANSPORTATION SALES TAX TRUST FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	726	48	-	-
OTHER FINANCING	<u>2,648</u>	<u>762</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$3,374	\$810	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	3,375	810	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			30	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(30)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND				
BALANCE			-	-
ENDING UNRESERVED FUND				
BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Special Assessments	\$ 726	\$ 48	\$ -	\$ -
	726	48	-	-
Street Assessments	<u>2,648</u>	<u>762</u>	<u>-</u>	<u>-</u>
	2,648	762	-	-
	<u><u>\$3,375</u></u>	<u><u>\$810</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

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TRANSPORTATION SALES TAX TRUST FUND

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>3,375</u>	<u>810</u>	<u>-</u>	<u>-</u>
	<u>\$ 3,375</u>	<u>\$ 810</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION  
SALES  
TAX  
TRUST  
FUND  
III**

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**TRANSPORTATION SALES TAX TRUST FUND III**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2005, to fund major street improvement projects. The tax was effective January 1, 2006 through December 31, 2010.

**REVENUE/EXPENDITURE PROJECTIONS**

No revenues or expenditures are projected for the fiscal year ending June 30, 2018.

During the fiscal year ending June 30, 2016 funds that were originally planned for an Armstrong Drive project were reallocated to be spent on repairing neighborhood streets. The Armstrong Drive project was determined to be no longer feasible because of higher than expected right-of-way acquisition costs. It is assumed in this budget that all remaining funds will be spent on the neighborhood street repairs project by the end of the fiscal year ending June 30, 2018.

TRANSPORTATION SALES TAX TRUST FUND III  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-2019</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	39,357	26,790	-	-
OTHER FINANCING	-	-	-	-
	\$39,357	\$26,790	\$ -	\$ -
TOTAL REVENUE				
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	1,208,973	1,953,990	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	\$1,208,973	\$1,953,990	\$ -	\$ -
TOTAL EXPENSES				
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			8,500	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(159,755)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			151,255	-
ENDING UNRESERVED FUND				
BALANCE			-	-
EMERGENCY RESERVE FUND				
			-	-

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TRANSPORTATION SALES TAX TRUST FUND III

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-2019 PROPOSED
Interest on Overnight Investments	<u>\$ 39,357</u>	<u>\$ 26,790</u>	<u>\$ -</u>	<u>\$ -</u>
	39,357	26,790	-	-
	<u><u>\$ 39,357</u></u>	<u><u>\$ 26,790</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

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TRANSPORTATION SALES TAX TRUST FUND III

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	-
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	1,208,973	1,953,990	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>\$1,208,973</u>	<u>\$ 1,953,990</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION  
SALES  
TAX  
TRUST  
FUND  
IV**

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**TRANSPORTATION SALES TAX TRUST FUND IV**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2010, to fund major street improvement projects. The tax was effective January 1, 2011 through December 31, 2015.

**REVENUE/EXPENDITURE PROJECTIONS**

This budget assumes that all remaining projects will be completed by the end of the fiscal year ending June 30, 2019. This budget includes a \$75,000 10% match for a grant to complete the Mustang Drive project.



TRANSPORTATION SALES TAX TRUST FUND IV  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$3,032,305	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	105,770	84,685	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$3,138,075	\$ 84,685	-	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	2,613,105	5,205,166	-	75,000
SPECIAL PROJECTS	252,663	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$2,865,768	\$ 5,205,166	\$ -	75,000
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	213,334	650,000	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			273,673	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(348,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			1,550,055	825,728
ENDING UNRESERVED FUND				
BALANCE			825,728	750,728
EMERGENCY RESERVE FUND			-	-

TRANSPORTATION SALES TAX TRUST FUND IV

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Transportation Sales Tax	<u>\$3,032,305</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	3,032,305	-	-	-
Interest on Overnight Inv	<u>105,770</u>	<u>84,685</u>	<u>-</u>	<u>-</u>
	105,770	84,685	-	-
	<u><u>\$3,138,075</u></u>	<u><u>\$ 84,685</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

TRANSPORTATION SALES TAX TRUST FUND IV

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	2,613,105	5,205,166	-	75,000
SPECIAL PROJECTS	252,663	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	213,334	650,000	-
	<u>-\$2,865,768</u>	<u>-\$5,418,500</u>	<u>\$ 650,000</u>	<u>\$ 75,000</u>

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**TRANSPORTATION  
SALES  
TAX  
TRUST  
FUND  
V**

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## **TRANSPORTATION SALES TAX TRUST FUND V** **BUDGET HIGHLIGHTS**

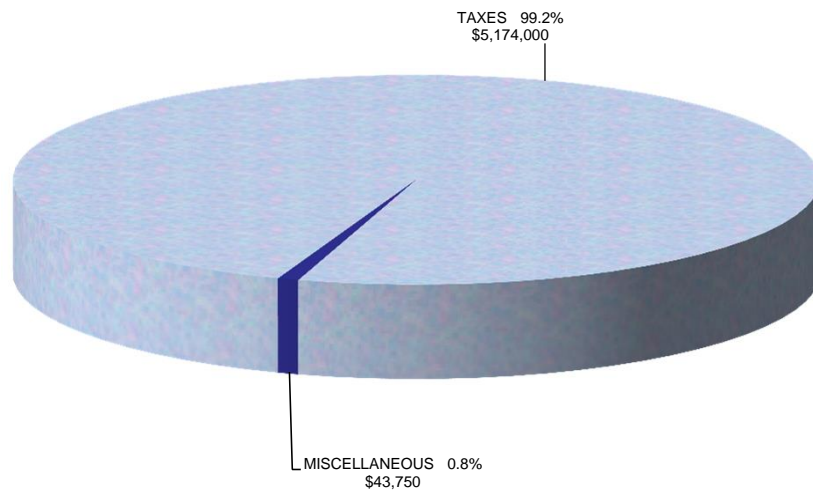
### **ACTIVITIES**

The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2015, to fund major street improvement projects. The tax is effective January 1, 2016 through December 31, 2020.

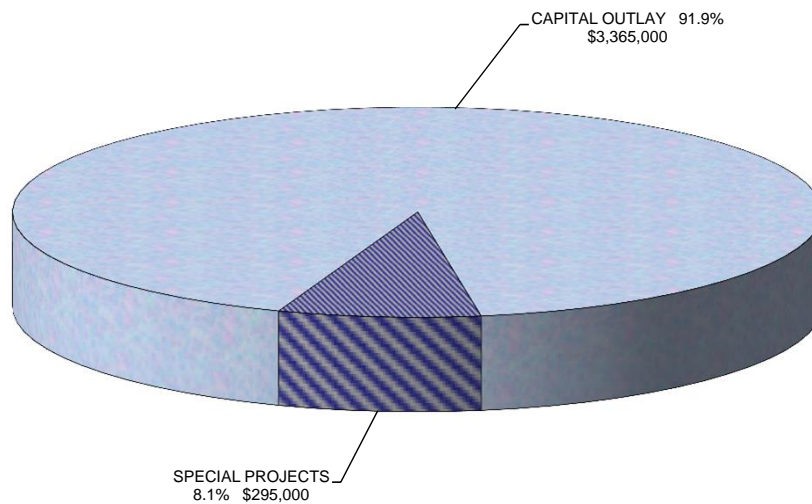
### **REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2019 is projected to be 3.8% above the actual sales tax for fiscal year ending June 30, 2017 and projected to increase 2% per year thereafter through the expiration of the tax. All projected revenue will be used to make required payments under various development agreements and for capital expenditures that are identified in the City's CIP program. This budget includes \$700,000 for asphalt overlay projects, \$850,000 for street curb and gutter repair projects, \$115,000 for street light repair and maintenance projects, and \$1,700,000 Sprigg Street- William to Broadway project.

**TRANSPORTATION SALES TAX TRUST FUND V  
2018-2019 RESOURCES**



**TRANSPORTATION SALES TAX TRUST FUND V  
2018-2019 EXPENDITURES**



TRANSPORTATION SALES TAX TRUST FUND V  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	2,020,222	4,984,711	5,174,000	\$ 5,174,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	18,965	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	3,665	49,116	37,500	43,750
OTHER FINANCING	-	-	-	-
	\$2,023,887	\$ 5,052,792	\$ 5,211,500	\$5,217,750
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	291	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	2,010,793	8,315,000	3,365,000
SPECIAL PROJECTS	-	334,181	275,000	295,000
DEBT SERVICE	2	-	-	-
	\$ 293	\$ 2,344,974	\$ 8,590,000	\$ 3,660,000
FUND TRANSFERS IN	-	-	650,000	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(13,200)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,977,661)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			4,731,411	12,050
ENDING UNRESERVED FUND BALANCE			12,050	1,569,800
EMERGENCY RESERVE FUND			-	-



TRANSPORTATION SALES TAX TRUST FUND V  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$5,277,480	\$ 3,284,725	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	33,445	23,695	-	-	-
OTHER FINANCING	-	-	-	-	-
	-	-	-	-	-
TOTAL REVENUE	\$5,310,925	\$ 3,308,420	\$ -	\$ -	\$ -
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	2,765,000	3,440,000	-	-	-
SPECIAL PROJECTS	300,900	306,918	-	-	-
DEBT SERVICE	-	-	-	-	-
	-	-	-	-	-
TOTAL EXPENSES	\$3,065,900	\$ 3,746,918	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	3,376,327	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE					
	1,569,800	3,814,825	-	-	-
ENDING UNRESERVED FUND BALANCE					
	3,814,825	-	-	-	-
EMERGENCY RESERVE FUND					
	-	-	-	-	-

TRANSPORTATION SALES TAX TRUST FUND V

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Transportation Sales Tax	<u>\$2,020,222</u>	<u>\$4,984,711</u>	<u>\$5,174,000</u>	<u>\$5,174,000</u>
	2,020,222	4,984,711	5,174,000	5,174,000
Fd indirect cap-Transportation	<u>-</u>	<u>18,965</u>	<u>-</u>	<u>-</u>
	-	18,965	-	-
Interest on Overnight Investments	<u>3,665</u>	<u>49,116</u>	<u>37,500</u>	<u>43,750</u>
	3,665	49,116	37,500	43,750
Transfer from TTF IV	<u>-</u>	<u>-</u>	<u>650,000</u>	<u>-</u>
	-	-	650,000	-
	<u><u>\$2,023,886</u></u>	<u><u>\$5,052,792</u></u>	<u><u>\$5,861,500</u></u>	<u><u>\$5,217,750</u></u>

TRANSPORTATION SALES TAX TRUST FUND V

BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	291	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	2,010,793	8,315,000	3,365,000
SPECIAL PROJECTS	-	334,181	275,000	295,000
DEBT PAYMENTS	2	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 293</u>	<u>\$2,344,974</u>	<u>\$8,590,000</u>	<u>\$3,660,000</u>

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**CAPITAL  
IMPROVEMENT  
SALES  
TAX  
FUND**

**WATER  
PROJECTS**

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## **CAPITAL IMPROVEMENT SALES TAX FUND-WATER PROJECTS BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Capital Improvement Sales Tax Fund is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters in November, 1996, to fund major capital improvement projects to the city's water system. The tax approved expired March 31, 2017.

Included in this budget is debt service on 2010 water system revenue bonds and \$1,686,000 in transfers to the water fund. Transfers to the water fund will be used to fund water system improvements.

### **REVENUE/EXPENDITURE PROJECTIONS**

Interest earnings are projected at a 1.75% earnings rate. Projected expenditures are annual debt service on the 2010 water system revenue bonds.

CAPITAL IMPROVEMENT SALES TAX FUND  
(WATER PROJECTS)  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,599,566	\$2,163,392	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	72,187	64,868	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$2,671,753	\$2,228,260	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	126,331	154,532	-	-
DEBT SERVICE	57,545	62,801	63,159	63,141
	57,545	62,801	63,159	63,141
TOTAL EXPENSES	\$ 183,876	\$ 217,333	\$ 63,159	\$ 63,141
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	3,089,568	770,076	3,315,300	1,686,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			80,850	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			99,985	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				355
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				355
BEGINNING UNRESERVED FUND				
BALANCE			5,589,942	2,392,318
ENDING UNRESERVED FUND				
BALANCE			2,392,318	643,532
EMERGENCY RESERVE FUND				
			9,826	9,471



CAPITAL IMPROVEMENT SALES TAX FUND  
(WATER PROJECTS)  
BUDGET PROJECTIONS

	<u>2019-2020</u> <u>PROJECTED</u>	<u>2020-2021</u> <u>PROJECTED</u>	<u>2021-2022</u> <u>PROJECTED</u>	<u>2022-2023</u> <u>PROJECTED</u>	<u>2023-2024</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	9,320	8,511	7,689	6,852	6,002
OTHER FINANCING	-	-	-	-	-
	\$9,320	\$8,511	\$7,689	\$6,852	\$6,002
TOTAL REVENUE					
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	63,308	63,257	63,392	63,508	63,606
	\$63,308	\$63,257	\$63,392	\$63,508	\$63,606
TOTAL EXPENSES					
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(25)	7	(20)	(17)	(15)
BEGINNING UNRESERVED FUND BALANCE	643,532	589,519	534,780	479,057	422,384
ENDING UNRESERVED FUND BALANCE	589,519	534,780	479,057	422,384	364,765
EMERGENCY RESERVE FUND	9,496	9,489	9,509	9,526	9,541

CAPITAL IMPROVEMENT SALES TAX REVENUE  
(WATER PROJECTS)

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Capital Improvemts Sales Tax	\$ 2,599,566	\$ 2,163,392	\$ -	\$ -
	2,599,566	2,163,392	-	-
Interest on Overnight Invmts	72,183	64,855	-	-
Interest on SRF Investments	<u>4</u>	<u>13</u>	<u>-</u>	<u>-</u>
	72,187	64,868	-	-
	<u>\$2,671,753</u>	<u>\$2,228,260</u>	<u>\$ -</u>	<u>\$ -</u>

CAPITAL IMPROVEMENT SALES TAX  
(WATER PROJECTS)  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	126,331	154,532	-	-
DEBT PAYMENTS	57,545	62,801	63,159	63,141
TRANSFERS	<u>3,089,568</u>	<u>770,076</u>	<u>3,315,300</u>	<u>1,686,000</u>
	<u>\$3,273,444</u>	<u>\$987,409</u>	<u>\$3,378,459</u>	<u>\$1,749,141</u>

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**CAPITAL  
IMPROVEMENT  
SALES  
TAX  
FUND**

**SEWER SYSTEM  
IMPROVEMENTS**

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## **CAPITAL IMPROVEMENT SALES TAX FUND-SEWER SYSTEM IMPRV. BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Capital Improvement Sales Tax Fund ó Sewer System Improvements is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters for improvements to the city's sewer system. This tax was initially authorized by voters in November, 1988, to fund major capital improvement projects for flood control and subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of the tax will be reported in this fund through its December 31, 2019 expiration.

A ¼¢ sales tax that was initially authorized by voters to fund major capital improvement projects for the water system which was set to expire March 31, 2017 was subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of this tax will be also be reported in this fund.

Included in this budget are sales tax and interest revenue, payments on the Sears Grandø, Kohlø, and Greater Missouri Builderø development agreements, and transfers to the sewer fund for debt service on bonds issued to build the new sewer plant.

### **REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2019 is projected to be 1.5% above sales taxes revenues from the two ¼% capital improvement sales projected for the fiscal year ending June 30, 2018. Both taxes are projected to be 4.2% above the actual sales tax for fiscal year ending June 30, 2017 and projected to increase 2% per year thereafter through their respective expiration dates. Future fund revenue will be transferred to the Sewer Fund as needed for capital and debt service expenditures and to make payments required by development agreements. No capital outlays are reflected during the entire 6-year period.

CAPITAL IMPROVEMENT SALES TAX FUND  
(SEWER SYSTEM IMPROVEMENTS)  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,599,554	\$2,965,959	\$5,345,000	\$5,345,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	46,257	23,884	10,500	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$2,645,811	\$2,989,843	\$5,355,500	\$5,345,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	126,331	179,650	265,000	295,000
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	<u>\$ 126,331</u>	<u>\$ 179,650</u>	<u>\$ 265,000</u>	<u>\$ 295,000</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	4,420,000	4,340,000	3,750,000	4,850,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(74,000)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(8,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND				
BALANCE			484,916	1,743,416
ENDING UNRESERVED FUND				
BALANCE			<u>1,743,416</u>	<u>1,943,416</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>



CAPITAL IMPROVEMENT SALES TAX FUND  
(SEWER SYSTEM IMPROVEMENTS)  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$4,370,000	\$2,775,500	\$2,831,010	\$2,887,630	\$2,945,383
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	42,060	40,286	40,992	56,638	73,066
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	<u>\$4,412,060</u>	<u>\$2,815,786</u>	<u>\$2,872,002</u>	<u>\$2,944,268</u>	<u>\$3,018,449</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	241,188	153,185	156,249	159,374	162,562
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	<u>\$ 241,188</u>	<u>\$ 153,185</u>	<u>\$ 156,249</u>	<u>\$ 159,374</u>	<u>\$ 162,562</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	3,450,000	3,500,000	1,800,000	1,900,000	1,850,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	-	-	-	-	-
BEGINNING UNRESERVED FUND BALANCE	1,943,416	2,664,288	1,826,889	2,742,642	3,627,536
ENDING UNRESERVED FUND BALANCE	<u>2,664,288</u>	<u>1,826,889</u>	<u>2,742,642</u>	<u>3,627,536</u>	<u>4,633,423</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

CAPITAL IMPROVEMENT SALES TAX REVENUE  
(SEWER SYSTEM IMPROVEMENTS)

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Capital Improvements Sales Tax	<u>\$2,599,554</u>	<u>\$2,965,959</u>	<u>\$5,345,000</u>	<u>\$5,345,000</u>
	2,599,554	2,965,959	5,345,000	5,345,000
Interest on Overnight Investments	<u>46,257</u>	<u>23,884</u>	<u>10,500</u>	<u>-</u>
	46,257	23,884	10,500	-
	<u><u>\$2,645,811</u></u>	<u><u>\$2,989,843</u></u>	<u><u>\$5,355,500</u></u>	<u><u>\$5,345,000</u></u>

CAPITAL IMPROVEMENT SALES TAX  
(SEWER SYSTEM IMPROVEMENTS)  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	126,331	179,650	265,000	295,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>4,420,000</u>	<u>4,340,000</u>	<u>3,750,000</u>	<u>4,850,000</u>
	<u>\$4,546,331</u>	<u>\$4,519,650</u>	<u>\$4,015,000</u>	<u>\$5,145,000</u>

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**FIRE  
SALES  
TAX  
FUND**

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## **FIRE SALES TAX FUND** **BUDGET HIGHLIGHTS**

### **ACTIVITIES**

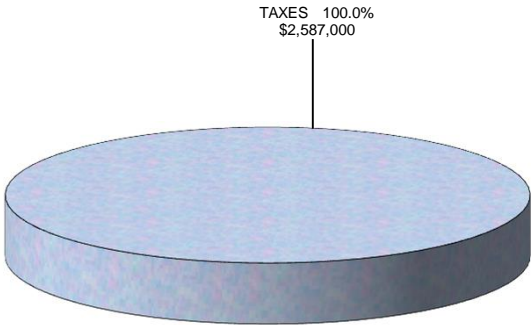
The Fire Sales Tax Fund is a fund established to account for receipt of ¼ cent sales tax authorized by the voters in June 2004 to fund operating and capital expenditures of the Fire department. The tax went into effect October 1, 2004. One-eighth of the tax expires December 31, 2035 and the remaining 1/8 does not expire. The total amount of the tax will be transferred each year to the General Fund to offset Fire operating and capital expenditures.

### **REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2019 is projected be 3.8% above the actual revenue for fiscal ending June 30, 2017.

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**FIRE SALES TAX FUND**  
**2018-2019 RESOURCES**



FIRE SALES TAX FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,525,971	\$2,492,440	\$2,587,000	\$2,587,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	-	-	-	-
	\$2,525,971	\$2,492,440	\$2,587,000	\$2,587,000
TOTAL REVENUE	\$2,525,971	\$2,492,440	\$2,587,000	\$2,587,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	2,516,116	2,469,218	2,587,000	2,587,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(37,600)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			37,600	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			258,339	258,339
ENDING UNRESERVED FUND				
BALANCE			258,339	258,339
EMERGENCY RESERVE FUND			-	-



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FIRE SALES TAX FUND

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Fire Sales Tax	<u>\$2,525,971</u>	<u>\$2,492,440</u>	<u>\$2,587,000</u>	<u>\$2,587,000</u>
	2,525,971	2,492,440	2,587,000	2,587,000
	<u><u>\$2,525,971</u></u>	<u><u>\$2,492,440</u></u>	<u><u>\$2,587,000</u></u>	<u><u>\$2,587,000</u></u>

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FIRE SALES TAX FUND

BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>2,516,116</u>	<u>2,469,218</u>	<u>2,587,000</u>	<u>2,587,000</u>
	<u>\$2,516,116</u>	<u>\$2,469,218</u>	<u>\$2,587,000</u>	<u>\$2,587,000</u>

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**PARKS/  
STORMWATER  
SALES TAX-  
CAPITAL  
FUND**

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**PARKS/STORMWATER SALES TAX-CAPITAL FUND**  
**BUDGET HIGHLIGHTS**

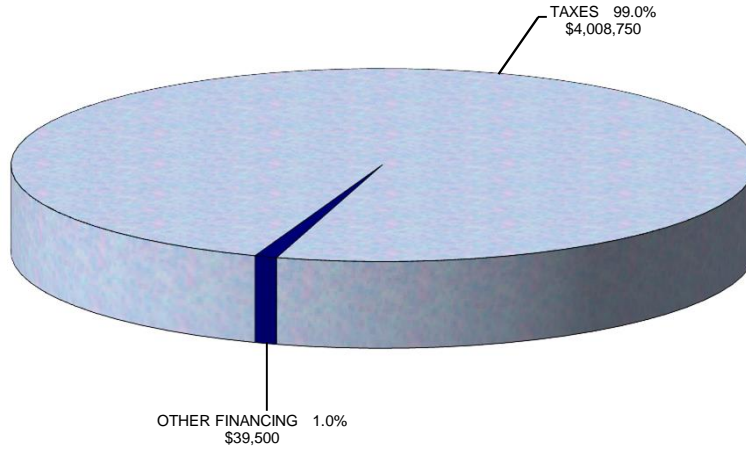
**ACTIVITIES**

The Parks/Storm Water Sales Tax - Capital Fund is a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water capital projects and parks and recreation equipment expenditures. The tax went into effect October 1, 2008. This tax will expire December 31, 2018.

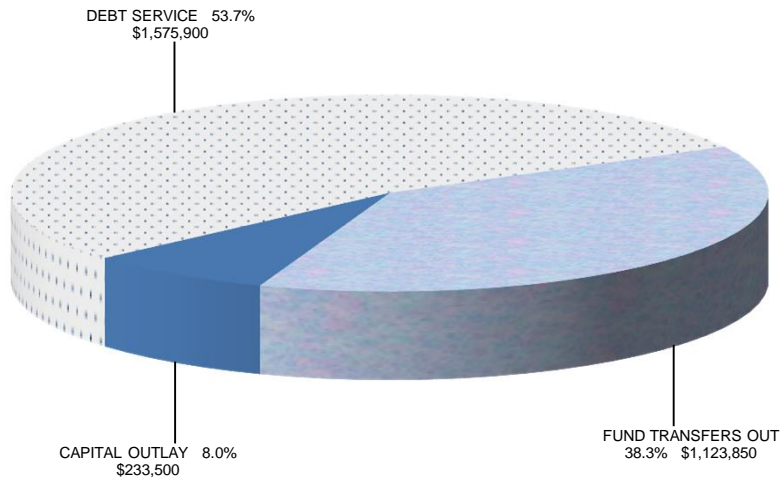
**REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2019 is projected to be 4.2% above the actual sales tax for fiscal year ending June 30, 2017. Revenues not used to pay debt service on the bonds issued to do a portion of the above projects or make equipment purchases will be transferred to capital project funds to do park and stormwater projects on a pay as you go basis.

**PARKS/STORMWATER SALES TAX-CAPITAL  
2018-2019 RESOURCES**



**PARK/STORMWATER SALES TAX - CAPITAL  
2018-2019 EXPENDITURES**



PARK/STORMWATER SALES TAX - CAPITAL  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 3,898,815	\$ 3,847,151	\$4,008,750	\$4,008,750
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	2,145	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	58,352	56,044	15,000	-
OTHER FINANCING	6,293,656	85,877	-	39,500
	<u>        </u>	<u>        </u>	<u>        </u>	<u>        </u>
TOTAL REVENUE	\$ 10,252,968	\$ 3,989,072	\$4,023,750	\$4,048,250
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	3,000	600	-	-
CAPITAL OUTLAY	429,824	583,475	488,100	233,500
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	8,765,715	2,407,887	2,407,500	1,575,900
	<u>        </u>	<u>        </u>	<u>        </u>	<u>        </u>
TOTAL EXPENSES	\$ 9,198,539	\$ 2,991,962	\$2,895,600	\$1,809,400
FUND TRANSFERS IN	30,000	30,279	-	-
FUND TRANSFERS OUT	466,391	2,636,517	1,311,900	1,123,850
PROJECTED REVENUE				
OVER(UNDER) BUDGET			7,950	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(986,091)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	124,740
BEGINNING UNRESERVED FUND				
BALANCE			2,974,967	1,813,076
ENDING UNRESERVED FUND				
BALANCE			<u>1,813,076</u>	<u>3,052,816</u>
EMERGENCY RESERVE FUND		<u>361,125</u>	<u>361,125</u>	<u>236,385</u>

PARK STORMWATER SALES TAX - CAPITAL

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Park/Stormwater Sales Tax	<u>\$ 3,898,815</u>	<u>\$ 3,847,151</u>	<u>\$4,008,750</u>	<u>\$4,008,750</u>
	3,898,815	3,847,151	4,008,750	4,008,750
Fed Indirect Op-FEMA	1,816	-	-	-
SEMA Grant	<u>329</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,145	-	-	-
Interest on Overnight Investments	58,191	55,892	15,000	-
Interest on Inv Bond Proceeds	<u>161</u>	<u>152</u>	<u>-</u>	<u>-</u>
	58,352	56,044	15,000	-
Refunding Bond Proceeds	6,155,000	-	-	-
Bond Premium	127,903	-	-	-
Sale of Assets	10,753	14,557	-	39,500
Compensation for Damages	<u>-</u>	<u>71,320</u>	<u>-</u>	<u>-</u>
	6,293,656	85,877	-	39,500
Transfer from Sewer Fund	-	279	-	-
Transfer-A C Brase Foundation	<u>30,000</u>	<u>30,000</u>	<u>-</u>	<u>-</u>
	30,000	30,279	-	-
	<u>\$ 10,282,968</u>	<u>\$ 4,019,350</u>	<u>\$4,023,750</u>	<u>\$4,048,250</u>

---

PARK STORMWATER SALES TAX - CAPITAL

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	3,000	600	-	-
CAPITAL EXPENDITURES	429,824	583,475	488,100	233,500
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	8,765,715	2,407,887	2,407,500	1,575,900
TRANSFERS	<u>466,391</u>	<u>2,636,517</u>	<u>1,311,900</u>	<u>1,123,850</u>
	<u>\$9,664,930</u>	<u>\$5,628,479</u>	<u>\$4,207,500</u>	<u>\$2,933,250</u>



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**PARKS/  
STORM WATER  
SALES TAX-  
OPERATIONS  
FUND**

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**PARKS/STORMWATER SALES TAX-OPERATIONS FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

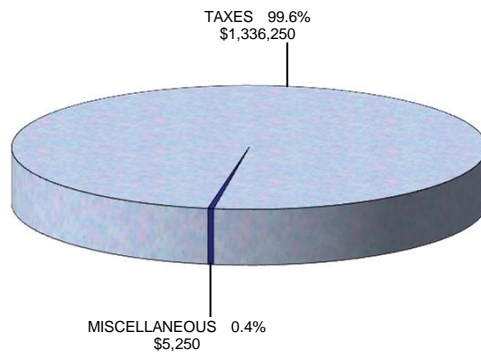
The Parks/Storm Water Sales Tax - Operations Fund is a fund established to account for receipt of 1/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water operating expenditures. The tax went into effect October 1, 2008. This tax does not expire. Approximately 75% of the revenue from this fund will be transferred to the General, Parks and Recreation, Golf, and Softball Complex funds to cover additional personnel and operating expenses. The remaining revenue will be transferred to the Sewer Fund to cover additional storm water personnel and maintenance costs.

**REVENUE/EXPENDITURE PROJECTIONS**

Sales tax for the fiscal year ending June 30, 2019 is projected to be 4.2% above the actual sales tax for fiscal year ending June 30, 2017.

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**PARK/STORMWATER SALES TAX - OPERATIONS**  
**2018-2019 RESOURCES**



PARK/STORMWATER SALES TAX - OPERATIONS  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$1,299,605	\$1,282,384	\$1,336,250	\$1,336,250
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	10,558	12,634	3,000.00	5,250
OTHER FINANCING	-	-	-	-
	\$1,310,163	\$1,295,018	\$1,339,250	\$1,341,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	1,152,549	1,452,503	1,278,092	1,382,743
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(12,400)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(2,500)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			314,622	360,880
ENDING UNRESERVED FUND				
BALANCE			360,880	319,637
EMERGENCY RESERVE FUND			-	-

PARK STORMWATER SALES TAX - OPERATIONS

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 BUDGET	2018-19 PROPOSED
Park/Stormwater Sales Tax	<u>\$1,299,605</u>	<u>\$1,282,384</u>	<u>\$1,336,250</u>	<u>\$1,336,250</u>
	1,299,605	1,282,384	1,336,250	1,336,250
Interest on Overnight Invmnts	<u>10,558</u>	<u>12,634</u>	<u>3,000</u>	<u>5,250</u>
	10,558	12,634	3,000	5,250
	<u><u>\$1,310,163</u></u>	<u><u>\$1,295,018</u></u>	<u><u>\$1,339,250</u></u>	<u><u>\$1,341,500</u></u>

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PARK STORMWATER SALES TAX - OPERATIONS

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>1,152,549</u>	<u>1,452,503</u>	<u>1,278,092</u>	<u>1,382,743</u>
	<u>\$1,152,549</u>	<u>\$1,452,503</u>	<u>\$1,278,092</u>	<u>\$1,382,743</u>

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**CAPITAL PROJECTS FUNDS**  
**BUDGET HIGHLIGHTS**

Capital Projects Funds account for the acquisition and construction of capital facilities which may be financed out of bond issues, grants or transfers from other funds. These funds are administered by the Finance Department and include the following:

General Capital Improvement Fund  
Street Improvement Fund  
Park Improvement Fund  
Surface Transportation Program-Urban Projects Fund  
Community Development Block Grant Fund

City of Cape Girardeau, Missouri  
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
 AND CHANGES IN FUND BALANCES - CAPITAL PROJECTS FUNDS  
 GENERAL CAPITAL IMPROVEMENTS, CORP FLOOD CONTROL, STREET IMPROVEMENTS,  
 SURFACE TRANSPORTATION PROGRAM-URBAN PROJECTS FUND  
 CDBG GRANTS AND PARK IMPROVEMENTS  
 STORMWATER PROJECTS FROM PARKS/STORMWATER SALES TAX  
 PARK IMPROVEMENT PROJECTS FROM PARKS/STORMWATER SALES TAX

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	389,710	3,720,018	289,032	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	98,955	258,716	-	-
OTHER FINANCING	<u>29,017,205</u>	<u>3,265,100</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 29,505,870	\$ 7,243,834	\$ 289,032	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	10,900	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	20,553,326	19,954,979	-	-
SPECIAL PROJECTS	4,087	(51,651)	-	-
DEBT SERVICE	<u>308,346</u>	<u>2,832</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 20,865,759	\$ 19,917,060	\$ -	\$ -
FUND TRANSFERS IN	4,131,698	462,218	-	-
FUND TRANSFERS OUT	-	8,512	289,032	-
PROJECTED REVENUE OVER(UNDER) BUDGET			2,918,248	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(3,165,405)	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			280,090	32,933
ENDING UNRESERVED FUND BALANCE			<u>32,933</u>	<u>32,933</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>



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# **GENERAL CAPITAL IMPROVEMENT FUND**

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## **GENERAL CAPITAL IMPROVEMENTS FUND** **BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The General Capital Improvements Fund is a fund established to account for major capital improvement projects, funded through local revenue sources, involving general public facilities. This budget proposes no major capital improvement projects and assumes that the following major projects being accounted for in this fund will be completed during the fiscal year ending June 30, 2018: new police headquarters, new fire station #4, and upgrades at fire stations #1 & #2.

GENERAL CAPITAL IMPROVEMENT FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	95,496	226,413	-	-
OTHER FINANCING	<u>28,312,388</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 28,407,884	\$ 226,413	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	10,900	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	19,841,468	14,009,268	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>307,733</u>	<u>834</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 20,149,202</u>	<u>\$ 14,021,002</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	4,091,273	243,781	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			1,472,400	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(276,400)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BUDGET DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			(1,168,314)	27,686
ENDING UNRESERVED FUND BALANCE			<u>27,686</u>	<u>27,686</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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GENERAL CAPITAL IMPROVEMENT REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Interest on Overnight Invments	\$ 95,496	\$ 226,413	\$ -	\$ -
	95,496	226,413	-	-
Annual Approp Bond Proceeds	6,440,000	-	-	-
Annual Approp Bond Proceeds	21,195,000	-	-	-
Bond Premium	89,702	-	-	-
Bond Premium	<u>587,686</u>	<u>-</u>	<u>-</u>	<u>-</u>
	28,312,388	-	-	-
Transfer from CVB	333,333	-	-	-
Transfer from CVB	1,266,766	-	-	-
Trfer from pub safety tr fd II	-	243,781	-	-
Transfer from Casino Rev Fd	<u>2,491,174</u>	<u>-</u>	<u>-</u>	<u>-</u>
	4,091,273	243,781	-	-
	<u>\$ 32,499,157</u>	<u>\$ 470,194</u>	<u>\$ -</u>	<u>\$ -</u>

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GENERAL CAPITAL IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	10,900	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	19,841,468	14,009,268	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	307,733	834	-	-
TRANSFERS	-	-	-	-
	<u>\$ 20,149,202</u>	<u>\$ 14,021,002</u>	<u>\$ -</u>	<u>\$ -</u>

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# **STREET IMPROVEMENT FUND**

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## **STREET IMPROVEMENT FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Street Improvement Fund accounts for the financing of street paving and reconstruction projects. Many of these projects provide a benefit to a specific group of properties and are financed through the issuance of special assessments to the property owners. This budget proposes no major capital improvement projects and assumes that all remaining balances were transferred to the Motor Fuel Tax Fund to help repay a direct loan from the Missouri Transportation Finance Corporation during the fiscal year ending June 30, 2018.



STREET IMPROVEMENT FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	304,778	3,110,098	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,557	31,432	-	-
OTHER FINANCING	<u>704,817</u>	<u>3,265,100</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,012,152	\$ 6,406,630	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	583,141	5,117,258	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>611</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 583,752	\$ 5,117,258	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			1,445,761	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(2,812,937)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			1,367,176	-
ENDING UNRESERVED FUND			<u>-</u>	<u>-</u>
BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

STREET IMPROVEMENT FUND REVENUE

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
Fed Indirect Cap-Transportation	\$ 304,778	\$ 3,110,098	\$ -	\$ -
	304,778	3,110,098	-	-
Interest on Overnight Investments	2,350	31,432	-	-
Interest on Special Assessment	<u>207</u>	<u>-</u>	<u>-</u>	<u>-</u>
	2,557	31,432	-	-
Street Assessments-Current	4,817	-	-	-
Other notes or loans	<u>700,000</u>	<u>3,265,100</u>	<u>-</u>	<u>-</u>
	704,817	3,265,100	-	-
	<u>\$ 1,012,153</u>	<u>\$ 6,406,630</u>	<u>\$ -</u>	<u>\$ -</u>

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STREET IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	583,141	5,117,258	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	611	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 583,752</u>	<u>\$5,117,258</u>	<u>\$ -</u>	<u>\$ -</u>

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# **PARK IMPROVEMENT FUND**

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**PARK IMPROVEMENT FUND**  
**BUDGET HIGHLIGHTS**

**ACTIVITIES**

The Park Improvement Fund is established to account for capital projects directed for park improvements. It is assumed that remaining balances left in this fund will be transferred to the General Fund at end of fiscal year ending June 30, 2018. No projects are included in this budget.

PARK IMPROVEMENT FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	91,923	51	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	351	303	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 92,274	\$ 354	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	118,379	5,250	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ 118,379	\$ 5,250	\$ -	\$ -
FUND TRANSFERS IN	35,449	5,103	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			669	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(27,500)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			26,831	-
ENDING UNRESERVED FUND				
BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

PARK IMPROVEMENT FUND REVENUE

	<u>2015-16 ACTUAL</u>	<u>2016-17 ACTUAL</u>	<u>2017-18 BUDGET</u>	<u>2018-19 PROPOSED</u>
DOT - Mississippi River Walk IV	\$ 91,923	\$ 51	\$ -	\$ -
	91,923	51	-	-
Interest on Overnight Investments	351	303	-	-
	351	303	-	-
Transfer-Park Impr Proj Fm Park Stormwater Tax	35,449	5,103	-	-
	35,449	5,103	-	-
	<u>\$ 127,723</u>	<u>\$ 5,457</u>	<u>\$ -</u>	<u>\$ -</u>



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PARK IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>BUDGET</u>	2017-18 <u>PROPOSED</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	118,379	5,250	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
	<u>\$118,379</u>	<u>\$ 5,250</u>	<u>\$ -</u>	<u>\$ -</u>

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**SURFACE  
TRANSPORTATION  
PROGRAM**

**URBAN  
PROJECTS  
FUND**

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## **SURFACE TRANSPORTATION PROGRAM – URBAN PROJECTS FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Surface Transportation Program ó Urban Projects Fund accounted for the major street projects which were paid for with the assistance of the surface transportation program funds. These revenues were allocated to the City from the federal gasoline tax fund. Funds received from this program were required to be matched with 20% local revenue. These funds are no longer available. This budget proposes no projects and assumed that all remaining STP-U program revenue was transferred to the Motor Fuel Tax Fund to help repay a direct loan from the Missouri Transportation Finance Corporation during the fiscal year ending June 30, 2018.

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	(6,991)	609,869	289,032	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	267	28	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ (6,724)	\$ 609,897	\$ 289,032	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	10,338	823,203	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	1,998	-	-
	-	1,998	-	-
TOTAL EXPENSES	\$ 10,338	\$ 825,201	\$ -	\$ -
FUND TRANSFERS IN	-	213,334	-	-
FUND TRANSFERS OUT	-	8,512	289,032	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(1,432)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			1,432	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Fd Indirect Cap-Transportation	\$ (6,991)	\$ 609,869	\$ -	\$ -
Fd Indirect Cap-Transportation	<u>-</u>	<u>-</u>	<u>289,032</u>	<u>-</u>
	(6,991)	609,869	289,032	-
Interest on Overnight Invments	<u>267</u>	<u>28</u>	<u>-</u>	<u>-</u>
	267	28	-	-
Transfer from TTF IV	<u>-</u>	<u>213,334</u>	<u>-</u>	<u>-</u>
	-	213,334	-	-
	<u>\$ (6,724)</u>	<u>\$ 823,231</u>	<u>\$ 289,032</u>	<u>\$ -</u>

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SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	10,338	823,203	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	1,998	-	-
TRANSFERS	-	8,512	289,032	-
	<u>\$ 10,338</u>	<u>\$ 833,712</u>	<u>\$ 289,032</u>	<u>\$ -</u>

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**CDBG**

**FUND**

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## **COMMUNITY DEVELOPMENT BLOCK GRANT FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Community Development Block Grant Fund accounts for the revenue and expenditures for rehabilitation of housing, capital projects and economic grants obtained from the Community Development Block Grant Program. The proposed budget includes no new projects.

CDBG GRANTS FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	284	540	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 284	\$ 540	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	4,087	(51,651)	-	-
DEBT SERVICE	1	-	-	-
	1	-	-	-
TOTAL EXPENSES	\$ 4,088	\$ (51,651)	\$ -	\$ -
FUND TRANSFERS IN	4,975	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			850	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(50,000)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			54,397	5,247
ENDING UNRESERVED FUND				
BALANCE			5,247	5,247
EMERGENCY RESERVE FUND			-	-

CDBG GRANTS FUND REVENUE

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
Interest on Overnight Inv.	<u>284</u>	<u>540</u>	<u>-</u>	<u>-</u>
	284	540	-	-
Transfer-General Fund	1	-	-	-
Transfer-Watr Proj St.	<u>4,974</u>	<u>-</u>	<u>-</u>	<u>-</u>
	4,975	-	-	-
	<u>\$ 5,259</u>	<u>\$ 540</u>	<u>\$ -</u>	<u>\$ -</u>

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CDBG GRANTS

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	4,087	(51,651)	-	-
DEBT PAYMENTS	1	-	-	-
TRANSFERS	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 4,088</u>	<u>\$ (51,651)</u>	<u>\$ -</u>	<u>\$ -</u>

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## **ENTERPRISE FUNDS BUDGET HIGHLIGHTS**

Enterprise Funds account for business type activities that are supported by user charges. The City of Cape Girardeau operates the water, sewer, solid waste utilities, golf course, indoor sports complex, and sport complexes as enterprise operations.

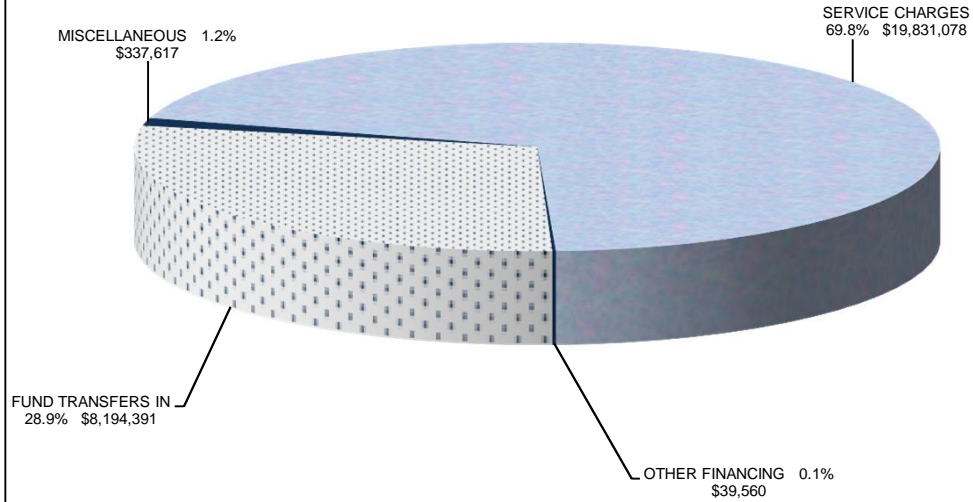
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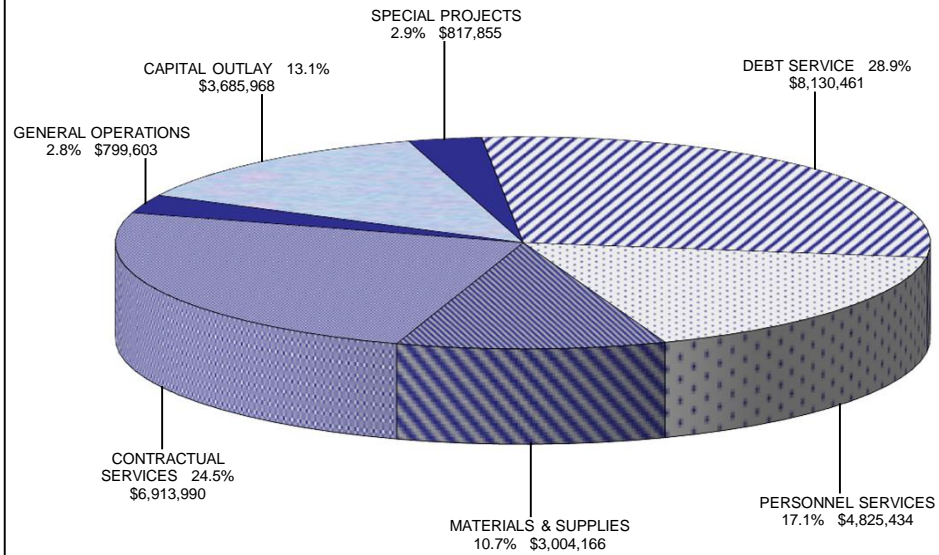
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## ENTERPRISE FUNDS 2018-2019 RESOURCES



## ENTERPRISE FUNDS 2018-2019 EXPENDITURES



City of Cape Girardeau, Missouri  
**COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN FUND BALANCES - ENTERPRISE FUNDS**  
SEWER, WATER, SOLID WASTE, GOLF COURSE, INDOOR SPORTS COMPLEX, SPORTS COMPLEXES

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
<b>REVENUES COLLECTED:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	105,895	45,782	-	-
SERVICE CHARGES	17,941,227	18,967,713	19,933,819	19,831,078
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	267,331	322,286	310,817	337,617
OTHER FINANCING	<u>8,392,677</u>	<u>2,690,219</u>	<u>32,800</u>	<u>39,560</u>
TOTAL REVENUE	\$ 26,707,130	\$ 22,026,000	\$ 20,277,436	\$ 20,208,255
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$4,076,390	\$4,235,006	\$4,862,002	\$4,825,434
MATERIALS & SUPPLIES	2,397,517	2,533,145	2,997,000	3,004,166
CONTRACTUAL SERVICES	5,792,609	6,877,290	7,247,875	6,913,990
GENERAL OPERATIONS	797,993	808,093	793,506	799,603
CAPITAL OUTLAY	12,265,882	2,622,448	4,175,778	3,685,968
SPECIAL PROJECTS	671,854	720,466	205,673	817,855
DEBT SERVICE	<u>8,343,651</u>	<u>8,619,907</u>	<u>7,690,738</u>	<u>8,130,461</u>
TOTAL EXPENSES	<u>\$34,345,896</u>	<u>\$26,416,355</u>	<u>\$27,972,572</u>	<u>\$28,177,477</u>
FUND TRANSFERS IN	9,344,150	6,656,260	7,527,261	8,194,391
FUND TRANSFERS OUT	-	79,599	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			207,165	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(237,129)	
RESERVED FUND BALANCE DECREASE (INCREASE)			(1,156,482)	(558,011)
EMERGENCY RESERVE FUND BALANCE DECREASE (INCREASE)			447	(37,394)
BEGINNING UNRESERVED FUND BALANCE			2,241,059	887,185
ENDING UNRESERVED FUND BALANCE			<u>887,185</u>	<u>516,949</u>
EMERGENCY RESERVE FUND			<u>3,189,129</u>	<u>3,226,523</u>

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**SEWER**

**FUND**

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## **SEWER FUND BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

Revenue is projected based on projected residential and commercial usage for the current year. No rate changes are included in this budget.

### **SIGNIFICANT OPERATING CHANGES**

In June 2010 voters approved bond authorization of \$72 million to design and construct a new sewer plant. Construction of the new plant was substantially completed in the fall of 2014. The plant's bio-solids drying process is currently not fully operational. This budget assumes that the process will not be operational during the fiscal year ending June 30, 2019.

This budget provides \$339,738 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

### **CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT**

This budget provides \$465,000 for items identified in the City's 2018 to 2023 Capital Improvement Program and \$80,000 for the purchase of a large mobile three phase generator from the fund's equipment replacement reserve.

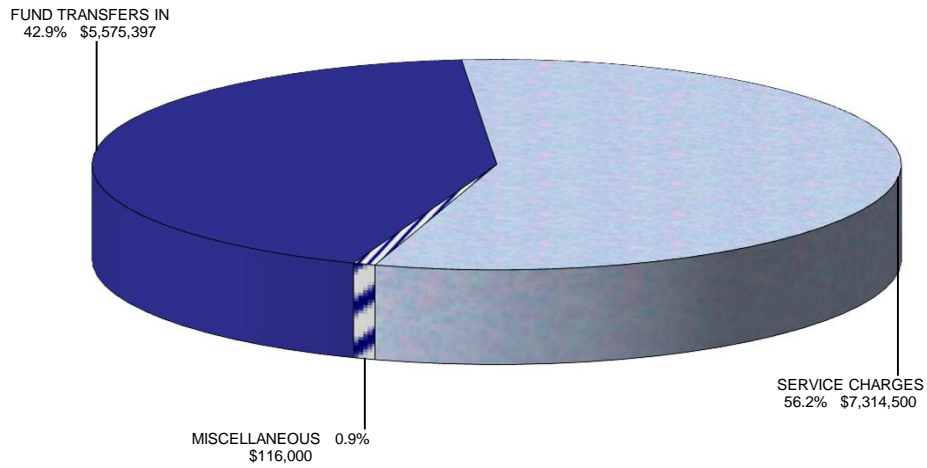
### **REVENUE/EXPENSE PROJECTIONS**

Revenue projections assume projected 2017- 2018 usage levels for the 5-year period, no annual rate increases, and annual sewer connection fees of \$125,000. Additional rate increases are not likely to be needed during the 5-year period to meet projected bond coverage

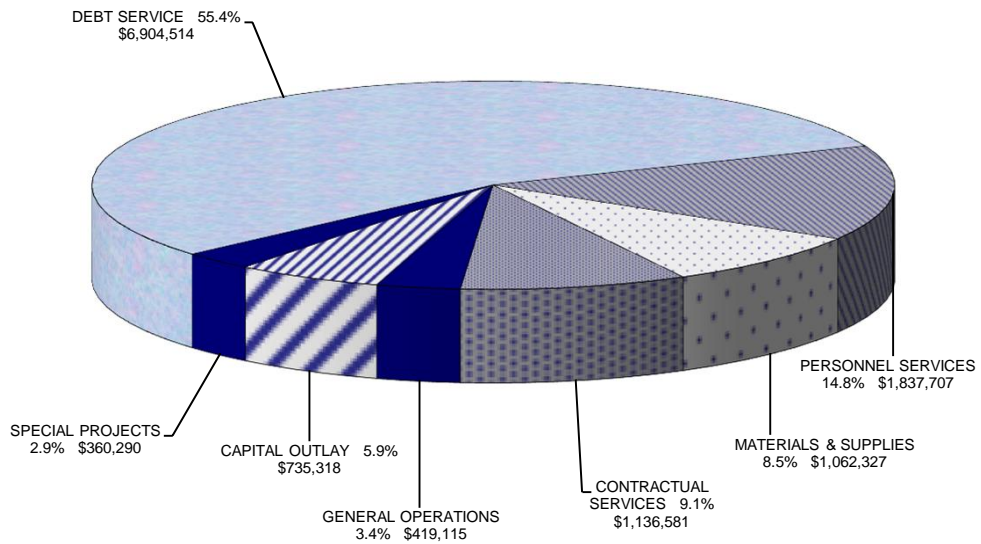
Operating expenses, excluding personnel expenses and a \$60,000 professional fee are also projected to grow at a 2% rate of inflation. Allowances are made for \$60,000 in profession fees for all five years of the projection period. The City's bio-solids drying process is projected be fully operational by the end of the fiscal year ending June 30, 2019. Operating expenses are reduced by \$112,000 annually as a result. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

During the five year period ending June 30, 2024 funding will be available to fund the equipment replacement plan, projects in the City's capital improvement plan, and \$650,000 annually for other projects. Debt service is projected using payments due on current bonds. Transfers from a capital improvement sales tax are made as required to meet debt service coverage.

## SEWER FUND 2018-2019 RESOURCES



## SEWER FUND 2018-2019 EXPENDITURES



SEWER FUND  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	59,636	37,143	-	-
SERVICE CHARGES	7,152,256	7,203,157	7,309,740	7,314,500
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	115,391	105,558	94,300	116,000
OTHER FINANCING	<u>4,925,454</u>	<u>2,543,604</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$12,252,737	\$ 9,889,462	\$ 7,404,040	\$ 7,430,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,764,938	\$1,728,976	\$1,840,535	\$1,837,707
MATERIALS & SUPPLIES	797,585	805,044	1,025,720	1,062,327
CONTRACTUAL SERVICES	974,354	1,190,090	1,178,087	1,136,581
GENERAL OPERATIONS	452,295	433,192	420,377	419,115
CAPITAL OUTLAY	4,640,015	1,864,855	609,723	735,318
SPECIAL PROJECTS	127,898	218,023	20,552	360,290
DEBT SERVICE	<u>6,959,966</u>	<u>7,134,649</u>	<u>6,235,690</u>	<u>6,904,514</u>
TOTAL EXPENSES	<u>\$15,717,051</u>	<u>\$13,374,829</u>	<u>\$11,330,684</u>	<u>\$12,455,852</u>
FUND TRANSFERS IN	4,744,274	5,103,336	4,443,161	5,575,397
FUND TRANSFERS OUT	-	279	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			58,335	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(146,467)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(428,832)	(337,082)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			447	(99,678)
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>113,285</u>
EMERGENCY RESERVE FUND		<u>1,608,144</u>	<u>1,607,697</u>	<u>1,707,375</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>5,989,013</u>	<u>5,989,013</u>	<u>5,989,013</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>599,160</u>	<u>1,027,992</u>	<u>1,365,074</u>

SEWER FUND  
BUDGET PROJECTIONS

	2019-20 <u>PROJECTED</u>	2020-21 <u>PROJECTED</u>	2021-22 <u>PROJECTED</u>	2022-23 <u>PROJECTED</u>	2023-24 <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	7,314,500	7,314,500	7,314,500	7,314,500	7,314,500
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	158,316	152,774	146,331	141,059	136,520
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$7,472,816</b>	<b>\$7,467,274</b>	<b>\$7,460,831</b>	<b>\$7,455,559</b>	<b>\$7,451,020</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,882,651	\$ 1,924,470	\$ 1,967,712	\$ 2,012,446	\$ 2,058,743
MATERIALS & SUPPLIES	1,056,988	1,078,128	1,099,691	1,121,685	1,144,119
CONTRACTUAL SERVICES	981,143	999,566	1,018,357	1,037,524	1,057,074
GENERAL OPERATIONS	427,497	436,047	444,768	453,663	462,736
CAPITAL OUTLAY	1,230,620	1,230,632	1,180,745	915,960	921,279
SPECIAL PROJECTS	20,963	21,382	21,810	22,246	22,691
DEBT SERVICE	5,970,811	5,914,001	4,285,899	4,300,553	4,314,665
<b>TOTAL EXPENSES</b>	<b>\$11,570,673</b>	<b>\$11,604,226</b>	<b>\$10,018,982</b>	<b>\$9,864,077</b>	<b>\$9,981,307</b>
FUND TRANSFERS IN	3,771,342	3,824,555	2,127,801	2,231,079	2,184,389
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	607,452	750,716	-	-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	156,367	(5,031)	230,303	(16,482)	(16,786)
BEGINNING UNRESERVED FUND BALANCE	113,285	550,589	983,877	783,829	589,908
ENDING UNRESERVED FUND BALANCE	<u>550,589</u>	<u>983,877</u>	<u>783,829</u>	<u>589,908</u>	<u>227,224</u>
EMERGENCY RESERVE FUND	<u>1,551,008</u>	<u>1,556,039</u>	<u>1,325,736</u>	<u>1,342,218</u>	<u>1,359,004</u>
FUNDS RESERVED FOR DEBT	<u>5,381,561</u>	<u>4,630,845</u>	<u>4,630,845</u>	<u>4,630,845</u>	<u>4,630,845</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT	<u>1,365,074</u>	<u>1,365,074</u>	<u>1,365,074</u>	<u>1,365,074</u>	<u>1,365,074</u>

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**SEWER FUND REVENUE**

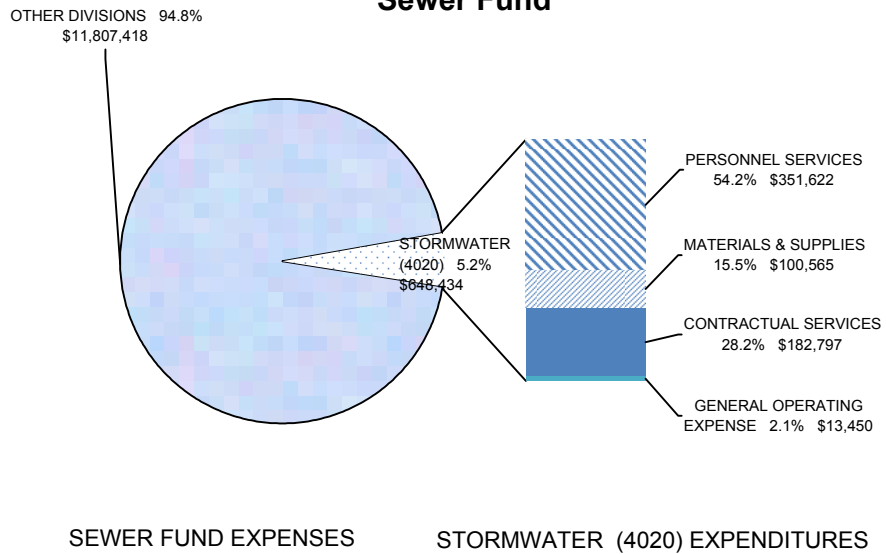
	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
FEMA - Capital Grant	\$ 49,728	\$ 32,773	\$ -	\$ -
SEMA Disaster Grant	9,909	4,370	-	-
	<u>59,636</u>	<u>37,143</u>	-	-
Residential Sewer Usage	4,436,626	4,453,359	4,605,300	4,600,000
Commercial Sewer Usage	2,446,682	2,421,014	2,472,480	2,450,000
Waste Haulers Dumping Fees	12,354	5,181	6,500	7,500
Com sewer penalty charges	-	12,141	-	27,000
Penalty	125,096	117,069	125,460	105,000
Special Assessment	1,199	11,834	-	-
Sewer Connection Fees	109,579	162,660	100,000	125,000
	<u>7,131,537</u>	<u>7,183,258</u>	<u>7,309,740</u>	<u>7,314,500</u>
Interest-Restrict Inv-SRF Bond	74,886	76,280	65,300	61,500
Interest on Overnight Investment	37,625	27,158	27,000	52,500
Interest on Special Assessment	132	85	-	-
General Miscellaneous	2,749	2,035	2,000	2,000
	<u>115,391</u>	<u>105,558</u>	<u>94,300</u>	<u>116,000</u>
Property sale (Proprietary)	34,141	23,493	-	-
SRF Revenue Bond Proceeds	4,891,314	2,484,549	-	-
Compensation for damages	-	35,562	-	-
	<u>4,925,454</u>	<u>2,543,604</u>	-	-
Project Personnel Cost	20,719	19,899	-	-
	<u>20,719</u>	<u>19,899</u>	-	-
Transfers - General Fund	6,613	-	-	-
Transfer from Water Project ST	-	300,000	375,000	-
Transfer-Capital Imp. Sales Tax	4,420,000	4,340,000	3,750,000	4,850,000
Transfers In - Water	-	8,000	-	-
Transfer from Equip Replace Fd	8,226	-	-	-
Transfer - Park/Stormwater - Operating	309,436	455,336	318,161	725,397
	<u>4,744,274</u>	<u>5,103,336</u>	<u>4,443,161</u>	<u>5,575,397</u>
	<u>\$16,997,012</u>	<u>\$14,992,799</u>	<u>\$11,847,201</u>	<u>\$13,005,897</u>

## Stormwater

This division maintains stormwater drainage and retention facilities accepted by the City from private developers or neighborhoods and will assume maintenance of completed portions of the Army Corp of Engineers Flood Control Project. This division also provides nuisance abatement services.

## 2018-2019 Proposed Budget

### Sewer Fund



STORMWATER (4020)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$351,874	\$340,103	\$350,692	\$351,622
MATERIALS AND SUPPLIES	63,516	57,421	98,942	100,565
CONTRACTUAL SERVICES	200,790	80,097	188,169	182,797
GENERAL OPERATIONS	58,363	12,847	13,450	13,450
CAPITAL EXPENDITURES	59,093	5,525	-	-
SPECIAL PROJECTS	17,248	1,122	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$750,884</u>	<u>\$497,114</u>	<u>\$651,253</u>	<u>\$648,434</u>

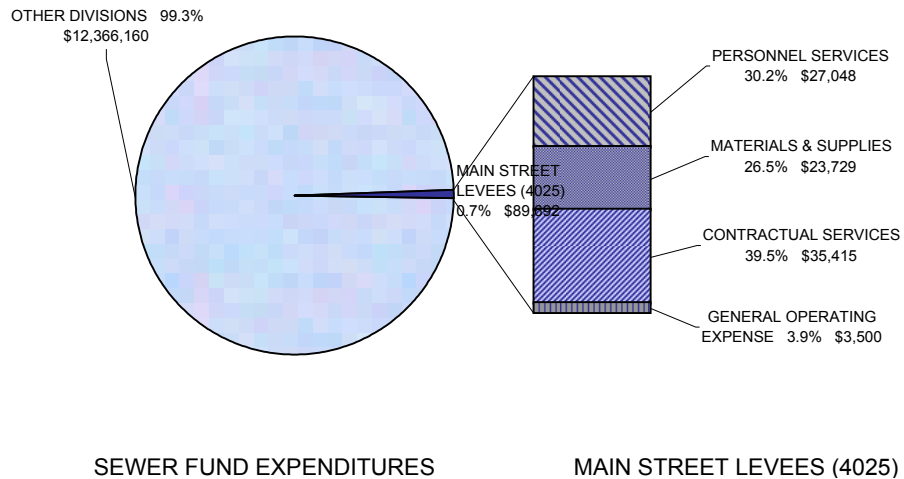
TOTAL PERSONNEL SERVICE BY POSITION  
STORMWATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Storm/Sewer Supervisor	Grade	Q	0.5	0.5
Stormwater Crewleader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.25	0.25
Street/Stormwater Inspector	Grade	K	0.5	0.5
Equipment Operator	Grade	I	0	3
Stormwater Maintenance Worker II	Grade	G	4	1
TOTAL			6.375	6.375

## Main Street Levees

During the fiscal year ending June 30, 2008 the assets and operations of the Main Street Levee District and North Main Street Levee District were assumed by the City. This division accounts for the operations of these two districts.

## 2018-2019 Proposed Budget Sewer Fund



MAIN STREET LEVEES (4025)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 31,650	\$ 27,048
MATERIALS AND SUPPLIES	15,272	18,194	22,741	23,729
CONTRACTUAL SERVICES	37,229	11,933	34,660	35,415
GENERAL OPERATIONS	1,691	1,798	3,500	3,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	41,706	592	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 95,897</u>	<u>\$ 32,518</u>	<u>\$ 92,551</u>	<u>\$ 89,692</u>

TOTAL PERSONNEL SERVICE BY POSITION  
MAIN STREET LEVEES

Part-Time Employees

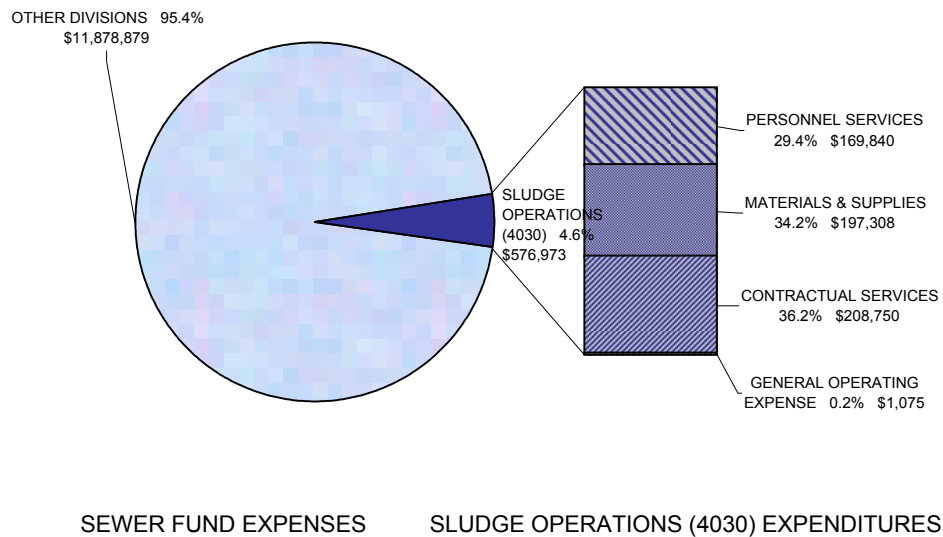
	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>1,750</u>	<u>0.84</u>	<u>1,500</u>	<u>0.72</u>
	1,750	0.84	1,500	0.72

## Sludge Operations

The sludge division removes approximately 1,300 dry tons of sludge per year from the wastewater. Sludge is hauled by tractor trucks to farms and land-applied for the fertilizer content. The sludge program involves labor, testing, hauling, and farming practices. With the addition of the pathogen reduction system, the City meets the current Environmental Protection Agency and Missouri Department of Natural Resources rules and regulations.

## 2018-2019 Proposed Budget

### Sewer Fund



SLUDGE OPERATIONS (4030)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$168,587	\$173,025	\$167,053	\$169,840
MATERIALS AND SUPPLIES	73,529	71,629	190,900	197,308
CONTRACTUAL SERVICES	287,298	289,590	207,982	208,750
GENERAL OPERATIONS	467	796	1,075	1,075
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$529,883</u>	<u>\$535,041</u>	<u>\$567,010</u>	<u>\$576,973</u>

TOTAL PERSONNEL SERVICE BY POSITION  
SLUDGE OPERATIONS

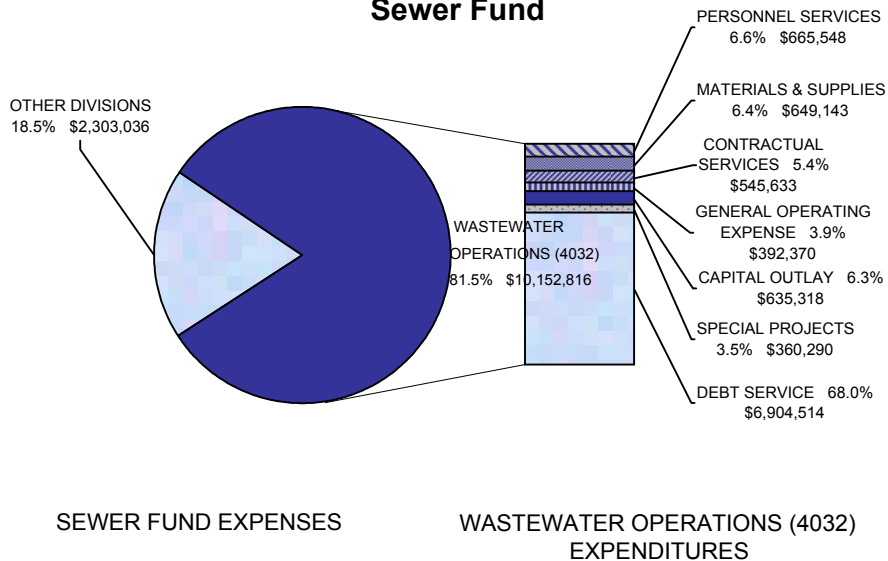
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Wastewater Crew Leader	Grade	L	1	1
Wastewater Treatment Operator	Grade	J	<u>2</u>	<u>2</u>
TOTAL			3	3

## Wastewater Operations

The wastewater operations division operates and maintains a seven million gallon per day trickling filter treatment plant. Plant operations involve lift stations, grit stations, industrial pretreatment program, laboratory testing, record keeping, and maintenance of the overall plant. The plant meets the Environmental Protection Agency and Missouri Department of Natural Resources required parameters.

## 2018-2019 Proposed Budget

### Sewer Fund





WASTEWATER OPERATIONS (4032)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$677,826	\$657,177	\$649,428	\$665,548
MATERIALS AND SUPPLIES	553,822	592,169	622,080	649,143
CONTRACTUAL SERVICES	346,567	695,691	576,355	545,633
GENERAL OPERATIONS	381,838	387,389	393,632	392,370
CAPITAL EXPENDITURES	3,391,797	1,965,501	565,923	635,318
SPECIAL PROJECTS	68,598	183,172	20,552	360,290
DEBT PAYMENTS	6,959,966	7,134,649	6,235,690	6,904,514
TRANSFERS	-	279	-	-
	<u>\$12,380,414</u>	<u>\$11,616,027</u>	<u>\$9,063,660</u>	<u>\$10,152,816</u>

TOTAL PERSONNEL SERVICE BY POSITION  
WASTEWATER OPERATIONS

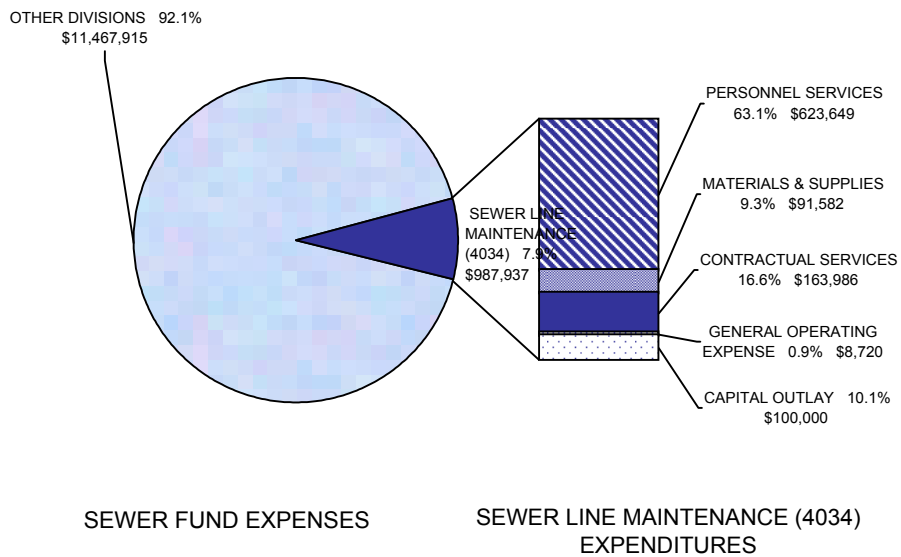
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.25	0.25
Wastewater Plant Manager	Grade	Q	1	1
Wastewater Chief Operator	Grade	O	1	1
Pretreatment Coordinator	Grade	M	1	1
Wastewater Specialist	Grade	L	1	1
Wastewater Plant Mechanic	Grade	K	3	3
Wastewater Treatment Operator	Grade	J	3	3
Senior Customer Service Rep.	Grade	G	0.30	0.30
Customer Serv. Reps.	Grade	F	1.3666	1.3666
TOTAL			11.9166	11.9166

## Sewer Line Maintenance

The sewer line maintenance division maintains over two hundred miles of sewer lines. This division includes preventive maintenance, television inspection, routine maintenance, point repairs, flat grate cleaning, sewer separation and maintenance as required.

## 2018-2019 Proposed Budget

### Sewer Fund



SEWER LINE MAINTENANCE (4034)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$566,651	\$558,671	\$641,712	\$623,649
MATERIALS AND SUPPLIES	91,445	65,630	91,057	91,582
CONTRACTUAL SERVICES	102,469	112,779	170,921	163,986
GENERAL OPERATIONS	9,937	30,362	8,720	8,720
CAPITAL EXPENDITURES	1,189,125	(106,171)	43,800	100,000
SPECIAL PROJECTS	346	33,137	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,959,973</u>	<u>\$694,408</u>	<u>\$956,210</u>	<u>\$987,937</u>

TOTAL PERSONNEL SERVICE BY POSITION  
SEWER LINE MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Public Works Director	Grade V	0.20	0.20
Director of Citizens Services	Grade U	0.10	0.10
Maintenance Supervisor	Grade Q	0.50	0.50
Customer Service Manager	Grade P	0.25	0.25
Sewer Maintenance Crew Leader	Grade L	2	2
PW System/GIS Analyst	Grade L	0.125	0.125
Equipment Operator	Grade I	2	2
Maintenance Worker II	Grade G	8	8
TOTAL		<u>13.175</u>	<u>13.175</u>

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**WATER**

**FUND**

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## **WATER FUND BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

Revenue is projected based on the average of the current years projected and the previous two years' actual residential and commercial usage and 2% rates increases effective with the first billing in July. All of the revenue produced by this rate increase will be used to fund a reserve for future capital improvements. Approximately \$835,000 of the previous 7 years' rates had been reserved for future capital improvements.

### **SIGNIFICANT OPERATING CHANGES**

Significant increases included in this budget were \$29,709 to add an equipment operator position and \$53,844 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

### **CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT**

The current budget includes \$1,000,000 for residuals handling improvements at water plant #1, \$865,300 for construction of a new booster pump station at Gordonville Road, and \$1,100,000 for construction of a Gordonville Water Tank.

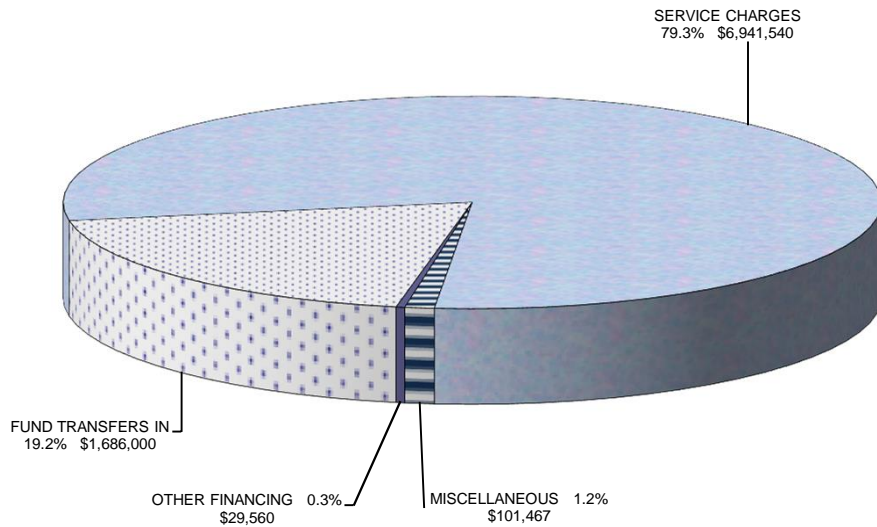
This budget includes \$1,486,000 for improvements and upgrades to Plant #1 and \$650,000 for construction of approximately 4,300 linear feet of transmission main along Boutin Drive. This budget also provides an additional \$350,000 for main extensions, distribution improvements, and main replacements, and \$155,000 for equipment replacement from the fund's equipment replacement reserves.

### **REVENUE/EXPENSE PROJECTIONS**

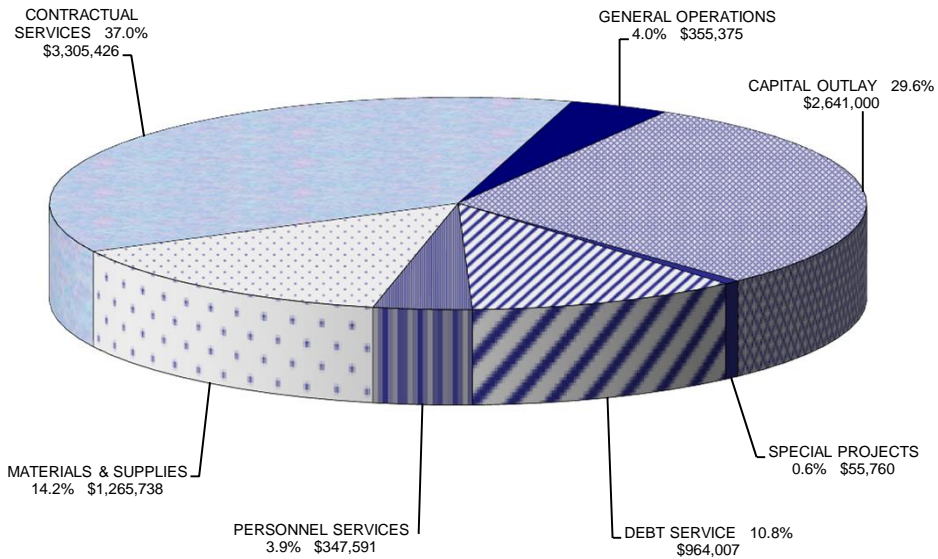
Revenue projections assume projected 2018 & 2019 usage levels for the 5-year period and annual 2.00% rate increases. Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

Capital outlays are projected at levels to fund \$500,000 in capital outlays, equipment replacements out of the equipment replacement reserves, and items included in the Capital Improvements Program for the five year period ending June 30, 2024.

## WATER FUND 2018-2019 RESOURCES



## WATER FUND 2018-2019 EXPENDITURES



WATER FUND  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	7,692	-	-	-
SERVICE CHARGES	6,448,438	6,700,555	6,711,020	6,941,540
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	87,364	102,989	93,717	101,467
OTHER FINANCING	<u>75,557</u>	<u>37,335</u>	<u>30,500</u>	<u>29,560</u>
TOTAL REVENUE	\$ 6,619,051	\$ 6,840,879	\$ 6,835,237	\$ 7,072,567
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 237,920	\$242,878	\$314,922	\$347,591
MATERIALS & SUPPLIES	1,072,124	1,127,746	1,287,292	1,265,738
CONTRACTUAL SERVICES	3,107,199	3,153,094	3,208,243	3,305,426
GENERAL OPERATIONS	330,867	351,656	345,421	355,375
CAPITAL OUTLAY	3,534,567	762,948	3,532,330	2,641,000
SPECIAL PROJECTS	371,925	353,349	1,916	55,760
DEBT SERVICE	<u>963,281</u>	<u>964,181</u>	<u>961,857</u>	<u>964,007</u>
TOTAL EXPENSES	<u>\$ 9,617,883</u>	<u>\$ 6,955,852</u>	<u>\$9,651,981</u>	<u>\$ 8,934,897</u>
FUND TRANSFERS IN	3,084,594	474,063	1,965,300	1,686,000
FUND TRANSFERS OUT	-	8,000	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			11,830	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(530,662)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(195,758)	(76,971)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				(18,060)
BEGINNING UNRESERVED FUND BALANCE			2,215,789	649,755
ENDING UNRESERVED FUND BALANCE			<u>649,755</u>	<u>378,394</u>
EMERGENCY RESERVE FUND		<u>917,948</u>	<u>917,948</u>	<u>936,008</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>295,162</u>	<u>295,162</u>	<u>295,162</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>1,370,887</u>	<u>1,443,011</u>	<u>1,396,458</u>
RESERVED FOR FUTURE CAPITAL		<u>711,920</u>	<u>835,554</u>	<u>959,078</u>



WATER FUND  
BUDGET PROJECTIONS

	2019-20 PROJECTED	2020-21 PROJECTED	2021-22 PROJECTED	2022-23 PROJECTED	2023-24 PROJECTED
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	7,080,371	7,221,978	7,366,418	7,513,746	7,664,021
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	87,804	75,186	75,163	75,612	76,562
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$7,168,175</b>	<b>\$7,297,164</b>	<b>\$7,441,581</b>	<b>\$7,589,358</b>	<b>\$7,740,583</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 353,725	\$ 361,330	\$ 369,183	\$ 377,298	\$ 385,689
MATERIALS & SUPPLIES	1,291,053	1,316,874	1,343,211	1,370,075	1,397,477
CONTRACTUAL SERVICES	3,371,535	3,438,966	3,507,745	3,577,900	3,649,458
GENERAL OPERATIONS	362,483	369,733	377,128	384,671	392,364
CAPITAL OUTLAY	730,478	735,088	739,790	744,586	749,478
SPECIAL PROJECTS	1,954	1,993	2,033	2,074	2,115
DEBT SERVICE	957,531	960,456	960,806	960,556	959,266
<b>TOTAL EXPENSES</b>	<b>\$7,068,759</b>	<b>\$7,184,440</b>	<b>\$7,299,896</b>	<b>\$7,417,160</b>	<b>\$7,535,847</b>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(125,994)	(128,514)	(131,085)	(133,706)	(136,380)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(14,734)	(16,661)	(16,613)	(16,870)	(17,069)
BEGINNING UNRESERVED FUND BALANCE	378,394	337,082	304,631	298,618	320,240
ENDING UNRESERVED FUND BALANCE	<u>337,082</u>	<u>304,631</u>	<u>298,618</u>	<u>320,240</u>	<u>371,527</u>
EMERGENCY RESERVE FUND	<u>950,742</u>	<u>967,403</u>	<u>984,016</u>	<u>1,000,886</u>	<u>1,017,955</u>
FUNDS RESERVED FOR DEBT SERVICE	<u>295,162</u>	<u>295,162</u>	<u>295,162</u>	<u>295,162</u>	<u>295,162</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT	<u>1,396,458</u>	<u>1,396,458</u>	<u>1,396,458</u>	<u>1,396,458</u>	<u>1,396,458</u>
RESERVED FOR FUTURE CAPITAL	<u>1,085,072</u>	<u>1,213,586</u>	<u>1,344,671</u>	<u>1,478,377</u>	<u>1,614,757</u>

WATER FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Residential Water Usage	\$ 3,647,355	\$ 3,784,976	\$ 3,825,000	\$ 3,942,300
Commercial Water Usage	2,510,371	2,575,602	2,590,800	2,672,400
Industrial water charge	-	13	-	-
Water Tap Fee	122,333	172,819	127,000	145,000
Water Penalty	111,433	106,998	113,220	93,840
Commercial Sewer Penalty	-	-	-	28,000
Residential Service Revenue	54,695	59,967	53,000	60,000
Commercial Service Revenue	<u>2,252</u>	<u>180</u>	<u>2,000</u>	<u>-</u>
	6,448,438	6,700,555	6,711,020	6,941,540
Fed Indirect Op-FEMA	583	-	-	-
Fed Indirect Cap-FEMA	5,828	-	-	-
SEMA Grant	<u>1,281</u>	<u>-</u>	<u>-</u>	<u>-</u>
	7,692	-	-	-
Interest on Overnight Investments	59,120	72,107	67,500	78,750
Interest on Special Assessment	42	27	-	-
Property rental	13,267	12,717	12,717	12,717
General Miscellaneous	<u>14,934</u>	<u>18,138</u>	<u>13,500</u>	<u>10,000</u>
	87,364	102,989	93,717	101,467
Special Assessment	384	769	-	-
Property Sale	23,923	16,566	-	29,560
Proceeds from Assets Trade-in	<u>51,250</u>	<u>20,000</u>	<u>30,500</u>	<u>-</u>
	75,557	37,335	30,500	29,560
Transfers - General Fund	-	3,987	-	-
Transfer - Water Proj Sales Tax	<u>3,084,594</u>	<u>470,076</u>	<u>1,965,300</u>	<u>1,686,000</u>
	3,084,594	474,063	1,965,300	1,686,000
	<u>\$9,703,645</u>	<u>\$7,314,942</u>	<u>\$8,800,537</u>	<u>\$8,758,567</u>

WATER (4060)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 237,920	\$ 242,878	\$ 314,922	\$ 347,591
MATERIALS AND SUPPLIES	1,072,124	1,127,746	1,287,292	1,265,738
CONTRACTUAL SERVICES	3,107,199	3,153,094	3,208,243	3,305,426
GENERAL OPERATIONS	330,867	351,656	345,421	355,375
CAPITAL EXPENDITURES	3,534,567	762,948	3,532,330	2,641,000
SPECIAL PROJECTS	371,925	353,349	1,916	55,760
DEBT PAYMENTS	963,281	964,181	961,857	964,007
TRANSFERS	-	8,000	-	-
	<u>\$ 9,617,884</u>	<u>\$ 6,963,852</u>	<u>\$ 9,651,981</u>	<u>\$ 8,934,897</u>

TOTAL PERSONNEL SERVICE BY POSITION  
WATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.10	0.10
Customer Serv. Manager	Grade	P	0.25	0.25
Foreman	Grade	L	1	1
Field Maintenance Mechanic	Grade	G	2	2
Senior Customer Service Rep.	Grade	G	0.40	0.40
Equipment Operator	Grade	I	0.00	1.00
Customer Serv. Reps.	Grade	F	<u>1.7667</u>	<u>1.7667</u>
TOTAL			5.7167	6.7167

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# **SOLID WASTE FUND**

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## **SOLID WASTE FUND BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

Revenue is projected based on the estimated number of June 30, 2018 residential customers and transfer station tonnage projected for the fiscal year ending June 30, 2018. This budget assumes that the monthly residential rate increases to \$20.75 from \$20.15 with the first billing in July and that the transfer station tipping fee increases to \$62.00 per ton from \$60.25 per ton effective July 1, 2018.

### **SIGNIFICANT OPERATING CHANGES**

Projected transfer station revenue and contract disposal costs projected for this budget are \$455,567 (25.1%) and \$376,107 (27.3%) less than those projected in the current budget as result of a large user selling its business during the year.

This budget includes the addition of two full-time transfer station operators at a cost of \$68,376 and the addition of \$21,000 in annual maintenance costs relating to new truck routing software. Costs related to overtime at the transfer station were reduced by \$21,036 as a result of the addition of the two new employees.

This budget also provides \$202,433 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

### **CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT**

This budget provides \$285,000 for one residential trash vehicle and \$24,650 for replacement of a half-ton pickup from the fund's equipment replacement reserves.

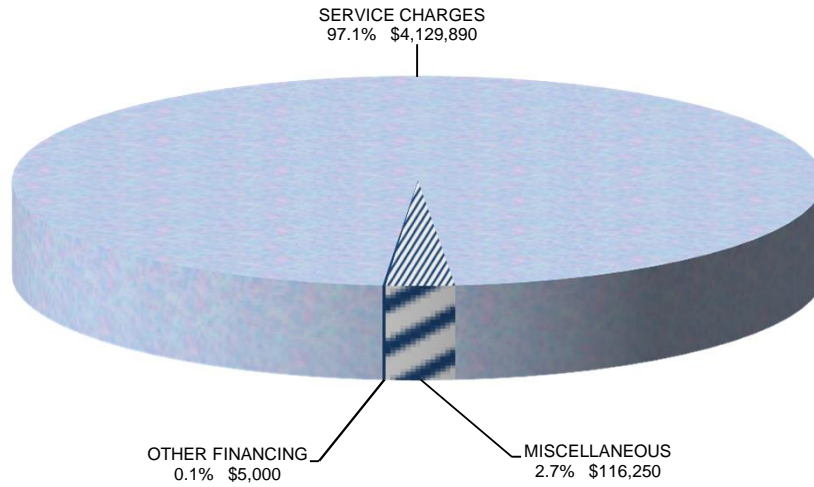
### **REVENUE/EXPENSE PROJECTIONS**

Revenue projections assume current usage levels and 2.65% rate increases for fees, excluding those charged to large transfer station users, for the following five years. Rates charged large transfer station users are assumed to increase 3% annually, for the following five years. Annual lease revenue is kept at \$60,000 for the five year projection period. Operating expenses, excluding the City's landfill disposal contract and personnel expenses are projected to grow at a 2% rate of inflation during these five years. The City's landfill disposal contract is projected to increase 3.0% annually. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

Capital outlays are projected at \$20,000 annually for the five year period ending June 30, 2024 plus annual replacements out of the equipment replacement reserves.

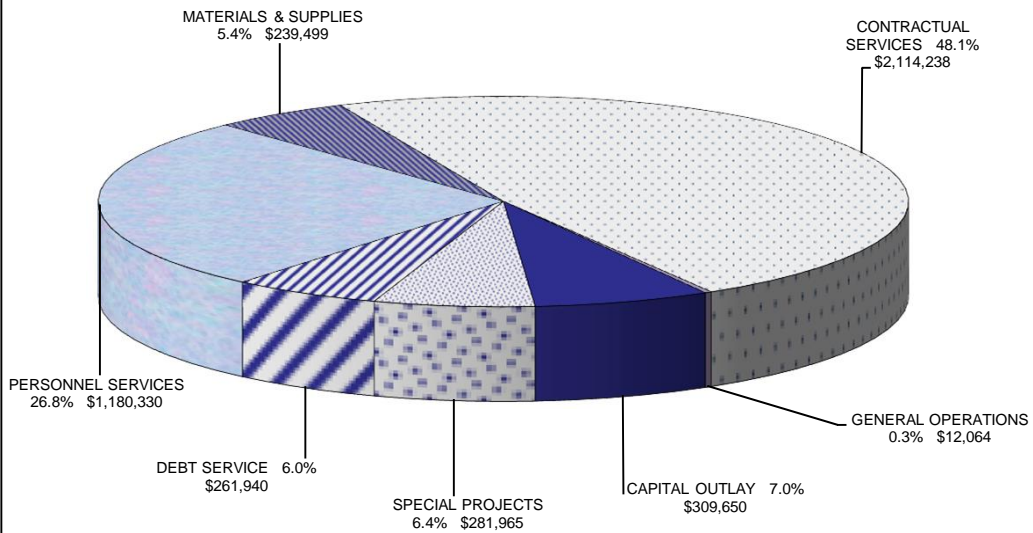
# SOLID WASTE FUND

## 2018-2019 RESOURCES



# SOLID WASTE FUND

## 2018-2019 EXPENDITURES



SOLID WASTE FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	38,341	8,639	-	-
SERVICE CHARGES	3,421,270	4,164,024	4,509,201	4,129,890
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	61,980	109,656	112,500	116,250
OTHER FINANCING	<u>3,370,806</u>	<u>5,522</u>	<u>2,300</u>	<u>5,000</u>
TOTAL REVENUE	\$ 6,892,397	\$ 4,287,841	\$ 4,624,001	\$ 4,251,140
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,080,926	\$1,117,074	\$1,168,120	\$1,180,330
MATERIALS & SUPPLIES	214,725	187,272	231,315	239,499
CONTRACTUAL SERVICES	1,546,128	2,326,449	2,474,328	2,114,238
GENERAL OPERATIONS	9,963	12,945	11,114	12,064
CAPITAL OUTLAY	4,091,300	(106,131)	33,725	309,650
SPECIAL PROJECTS	85,129	31,918	69,532	281,965
DEBT SERVICE	<u>358,762</u>	<u>458,707</u>	<u>468,815</u>	<u>261,940</u>
TOTAL EXPENSES	<u>\$7,386,933</u>	<u>\$4,028,234</u>	<u>\$4,456,949</u>	<u>\$4,399,686</u>
FUND TRANSFERS IN	846,500	13,500	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			247,000	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			330,000	
RESERVED FUND BALANCE DECREASE(INCREASE)			(531,892)	(143,958)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	80,344
BEGINNING UNRESERVED FUND BALANCE			-	212,160
ENDING UNRESERVED FUND BALANCE			<u>212,160</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>663,484</u>	<u>663,484</u>	<u>583,140</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>920</u>	<u>920</u>	<u>920</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>186,448</u>	<u>718,340</u>	<u>862,298</u>



SOLID WASTE FUND  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	4,242,976	4,359,096	4,478,431	4,601,006	4,726,917
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	103,305	103,285	103,530	104,112	105,051
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$4,346,281</b>	<b>\$4,462,381</b>	<b>\$4,581,961</b>	<b>\$4,705,118</b>	<b>\$4,831,968</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,209,178	\$ 1,236,661	\$ 1,265,106	\$ 1,294,555	\$ 1,325,065
MATERIALS & SUPPLIES	235,272	239,977	244,777	249,673	254,666
CONTRACTUAL SERVICES	2,170,532	2,228,169	2,287,361	2,348,259	2,410,870
GENERAL OPERATIONS	12,305	12,551	12,802	13,058	13,319
CAPITAL OUTLAY	384,339	391,626	399,058	406,639	414,372
SPECIAL PROJECTS	81,123	82,745	84,400	86,088	87,810
DEBT SERVICE	263,439	264,814	266,064	262,189	262,189
<b>TOTAL EXPENSES</b>	<b>\$4,356,188</b>	<b>\$4,456,543</b>	<b>\$4,559,568</b>	<b>\$4,660,461</b>	<b>\$4,768,291</b>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	22,544	8,123	(8,054)	(30,661)	(48,663)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(12,637)	(13,961)	(14,339)	(13,996)	(15,015)
BEGINNING UNRESERVED FUND BALANCE	-	-	-	-	-
ENDING UNRESERVED FUND BALANCE	-	-	-	-	-
EMERGENCY RESERVE FUND	<u>595,777</u>	<u>609,738</u>	<u>624,077</u>	<u>638,073</u>	<u>653,088</u>

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SOLID WASTE FUND REVENUE

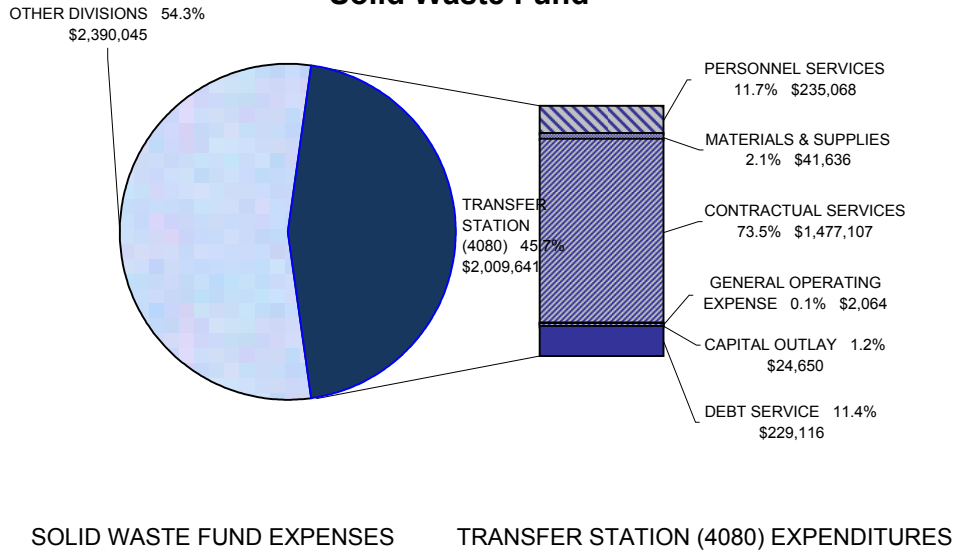
	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Fed Indirect Op-FEMA	\$ 7,282	\$ 1,175	\$ -	\$ -
SEMA Grant	1,339	147	-	-
Solid Waste Dist. Oper Grant	<u>29,720</u>	<u>7,317</u>	<u>-</u>	<u>-</u>
	38,341	8,639	-	-
Penalty	59,582	71,049	64,000	66,935
City Collection	40,485	42,108	43,260	42,386
Residential Collection	2,466,605	2,492,098	2,576,270	2,651,665
Commercial Collection	(627)	627	-	-
Transfer Station Fees	843,533	1,546,978	1,814,671	1,359,104
Special Wednesday Pickup	10,082	11,164	11,000	9,800
Special Luggage Service	<u>1,610</u>	<u>-</u>	<u>-</u>	<u>-</u>
	3,421,270	4,164,024	4,509,201	4,129,890
Interest on Overnight Investments	24,199	16,797	15,000	26,250
General Miscellaneous	5,099	4,564	4,000	4,000
Recycling Revenue	32,742	33,294	33,500	26,000
Building Lease	-	55,000	60,000	60,000
Cash Overages & Shortages	<u>(60)</u>	<u>1</u>	<u>-</u>	<u>-</u>
	61,980	109,656	112,500	116,250
Property sale (Proprietary)	48,033	416	2,300	5,000
Proceeds from Trade-in of Assets	116,000	-	-	-
Compensation for damages	-	5,106	-	-
Annual Approp Bond Proceeds	3,185,000	-	-	-
Bond Premium	<u>21,772</u>	<u>-</u>	<u>-</u>	<u>-</u>
	3,370,806	5,522	2,300	5,000
Transfer - Casino Rev Fund	<u>846,500</u>	<u>13,500</u>	<u>-</u>	<u>-</u>
	846,500	13,500	-	-
	<u>\$ 7,738,897</u>	<u>\$ 4,301,342</u>	<u>\$ 4,624,001</u>	<u>\$ 4,251,140</u>

## Transfer Station

The transfer station is the disposal point of solid waste materials. This facility also receives waste materials from numerous residential, commercial, and industrial facilities throughout the county. The station prepares waste material for shipment to the sanitary landfill facility in Dexter, MO

### 2018-2019 Proposed Budget

#### Solid Waste Fund



TRANSFER STATION (4080)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 151,460	\$166,918	\$195,679	\$235,068
MATERIALS AND SUPPLIES	64,188	33,085	34,031	41,636
CONTRACTUAL SERVICES	953,617	1,719,912	1,834,596	1,477,107
GENERAL OPERATIONS	1,321	1,684	1,414	2,064
CAPITAL EXPENDITURES	4,091,300	(114,111)	11,900	24,650
SPECIAL PROJECTS	36	4,384	-	-
DEBT PAYMENTS	136,076	231,093	232,616	229,116
TRANSFERS	-	-	-	-
	<u>\$5,397,998</u>	<u>\$2,042,965</u>	<u>\$2,310,236</u>	<u>\$2,009,641</u>

TOTAL PERSONNEL SERVICE BY POSITION  
TRANSFER STATION

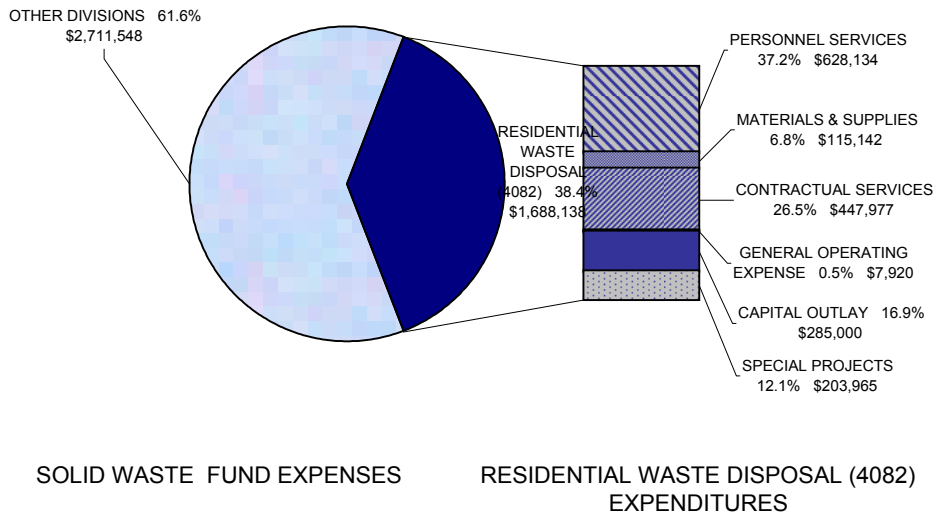
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Transfer Station Chief Operator	Grade	K	1	1
Administrative Technician	Grade	G	0.25	0.25
Transfer Station Operator	Grade	C	<u>2</u>	<u>4</u>
TOTAL			3.375	5.375

## Residential Solid Waste

The residential division collects and disposes of solid waste materials generated by citizens, as well as provides for special pick-up services for items and materials excluded in scheduled daily collection.

## 2018-2019 Proposed Budget

### Solid Waste Fund



RESIDENTIAL WASTE DISPOSAL (4082)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$613,304	\$624,491	\$641,985	\$628,134
MATERIALS AND SUPPLIES	85,355	85,669	112,670	115,142
CONTRACTUAL SERVICES	408,608	379,417	444,121	447,977
GENERAL OPERATIONS	6,794	5,046	7,620	7,920
CAPITAL EXPENDITURES	-	7,981	-	285,000
SPECIAL PROJECTS	-	-	1,532	203,965
DEBT PAYMENTS	189,862	194,790	203,375	-
TRANSFERS	-	-	-	-
	<u>\$1,303,923</u>	<u>1,297,394</u>	<u>\$1,411,303</u>	<u>\$1,688,138</u>

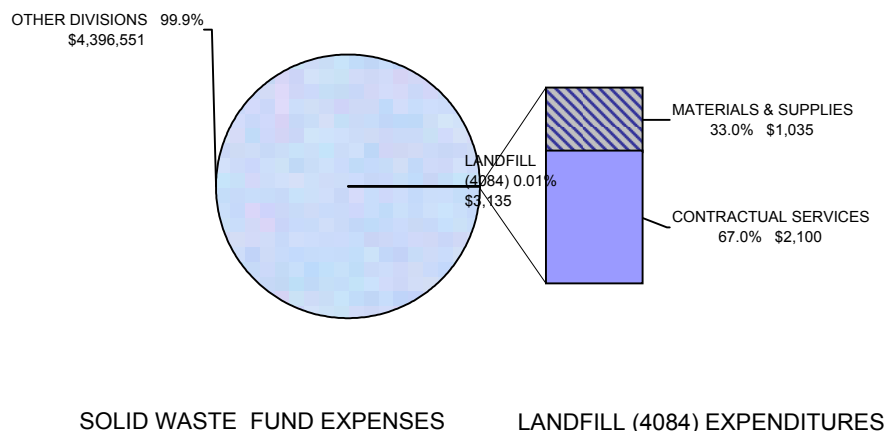
TOTAL PERSONNEL SERVICE BY POSITION  
RESIDENTIAL WASTE DISPOSAL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.10	0.10
Assistant Public Works Director	Grade	U	0.25	0.25
Solid Waste Superintendent	Grade	Q	1	1
Fleet Manager	Grade	O	0.25	0.25
Customer Service Manager	Grade	P	0.25	0.25
Solid Waste Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Senior Solid Waste Driver	Grade	I	1	1
Senior Customer Service Rep.	Grade	G	0.30	0.30
Solid Waste Driver	Grade	G	2	2
Administrative Technician	Grade	G	0.25	0.25
Customer Service Rep.	Grade	F	1.3667	1.3667
Administrative Secretary	Grade	E	1	1
Solid Waste Worker II	Grade	C	3	3
TOTAL			12.0917	12.0917

## Landfill

The landfill which has served as a back-up disposal facility in the past is now closed. The City is required by state and federal laws and regulations to place a final cover on the landfill and perform monitoring functions for thirty years after closure. The proposed budget provides for postclosure maintenance and monitoring of the landfill for the 2002-2003 fiscal year.

## 2018-2019 Proposed Budget Solid Waste Fund





LANDFILL (4084)

BUDGET BY MAJOR OBJECT

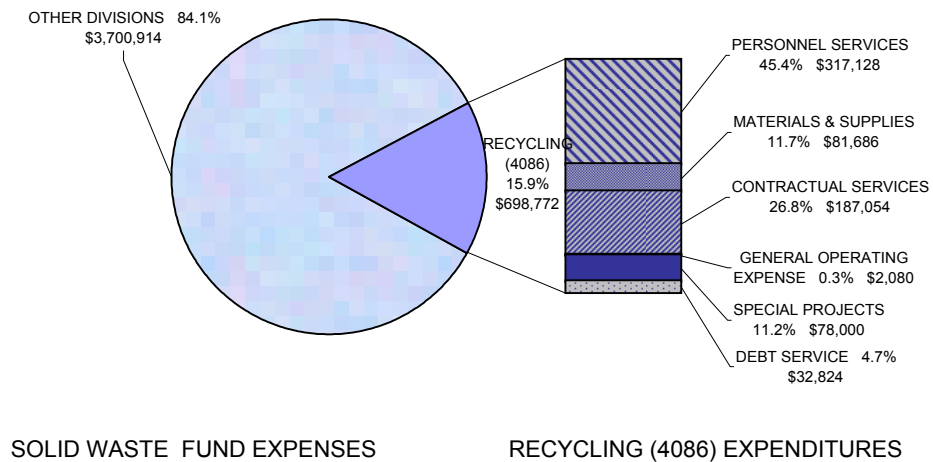
	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ 462	\$ 616	\$ -	\$ -
MATERIALS AND SUPPLIES	111	518	1,032	1,035
CONTRACTUAL SERVICES	1,245	573	2,100	2,100
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 1,818</u>	<u>\$ 1,706</u>	<u>\$ 3,132</u>	<u>\$ 3,135</u>

## Recycling

The recycling division accounts for the collection and processing cost of handling all recyclable materials. Materials are collected on weekly routes and are received at the Recycling Center.

## 2018-2019 Proposed Budget

### Solid Waste Fund



RECYCLING (4086)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$315,700	\$325,049	\$330,456	\$317,128
MATERIALS AND SUPPLIES	65,071	68,000	83,582	81,686
CONTRACTUAL SERVICES	182,658	226,547	193,511	187,054
GENERAL OPERATIONS	1,848	6,215	2,080	2,080
CAPITAL EXPENDITURES	-	-	21,825	-
SPECIAL PROJECTS	85,093	27,534	68,000	78,000
DEBT PAYMENTS	32,824	32,824	32,824	32,824
TRANSFERS	-	-	-	-
	<u>\$683,194</u>	<u>\$686,168</u>	<u>\$732,278</u>	<u>\$698,772</u>

TOTAL PERSONNEL SERVICE BY POSITION  
RECYCLING

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Fleet Manager	Grade	O	0.25	0.25
Recycling Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Administrative Specialist	Grade	G	1	1
Solid Waste Driver	Grade	G	3	3
Administrative Technician	Grade	G	0.25	0.25
Solid Waste Worker II	Grade	C	1	1
TOTAL			6.625	6.625

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# **GOLF COURSE FUND**

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## **GOLF COURSE FUND** **BUDGET HIGHLIGHTS**

### **REVENUE/RATE INCREASES**

This budget proposes no fee increases. As new activities arise during the year, user fees may be charged to offset operating costs.

### **SIGNIFICANT OPERATING CHANGES**

This budget includes no significant operating changes.

### **CAPITAL OUTLAYS**

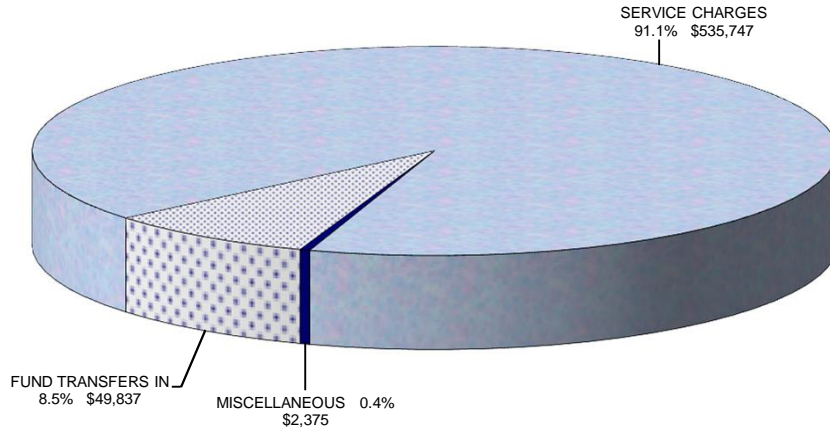
This budget includes nothing for capital expenditures.

### **REVENUE/EXPENSE PROJECTIONS**

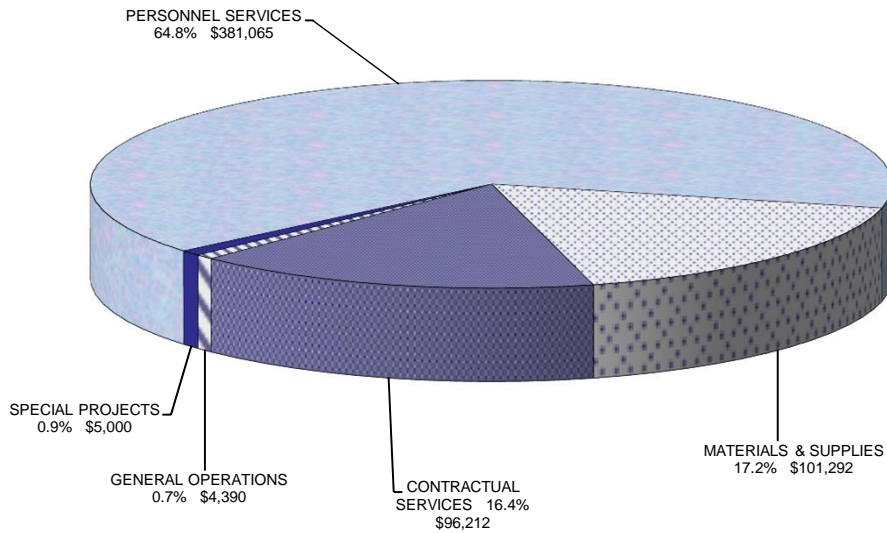
Revenue projections assume projected 2017 ó 2018 usage levels for the 5-year period and annual 2.25% rate increases. Transfers from the Parks/Storm Water Sales Tax ó Operations Fund are required at levels of \$48,514 decreasing to \$47,569 during this time frame to maintain level fund balances. Projected revenues do not support any capital expenditures.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

## GOLF COURSE FUND 2018-2019 RESOURCES



## GOLF COURSE FUND 2018-2019 EXPENDITURES



GOLF COURSE FUND  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	529,529	503,851	534,558	535,747
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,502	3,129	2,250	2,375
OTHER FINANCING	<u>13,600</u>	<u>1,688</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 544,631	\$ 508,668	\$ 536,808	\$ 538,122
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$375,562	\$372,681	\$391,054	\$381,065
MATERIALS & SUPPLIES	115,361	99,808	101,573	101,292
CONTRACTUAL SERVICES	75,542	69,507	95,409	96,212
GENERAL OPERATIONS	2,450	3,865	4,490	4,390
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	2,971	3,965	10,000	5,000
DEBT SERVICE	<u>37,267</u>	<u>37,267</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$609,154</u>	<u>\$587,093</u>	<u>\$602,526</u>	<u>\$587,959</u>
FUND TRANSFERS IN	95,044	78,424	65,718	49,837
FUND TRANSFERS OUT	-	71,320	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(40,000)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			40,000	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			4,897	4,897
ENDING UNRESERVED FUND BALANCE			<u>4,897</u>	<u>4,897</u>



GOLF COURSE FUND  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	547,801	560,127	572,730	585,616	598,792
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	2,375	2,375	2,375	2,375	2,375
OTHER FINANCING	-	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$550,176	\$562,502	\$575,105	\$587,991	\$601,167
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 387,658	\$ 395,478	\$ 403,520	\$ 411,795	\$ 420,308
MATERIALS & SUPPLIES	103,318	105,384	107,492	109,642	111,835
CONTRACTUAL SERVICES	98,136	100,099	102,101	104,143	106,226
GENERAL OPERATIONS	4,478	4,568	4,659	4,752	4,847
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	5,100	5,202	5,306	5,412	5,520
DEBT SERVICE	-	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$598,690	\$610,731	\$623,078	\$635,744	\$648,736
FUND TRANSFERS IN	48,514	48,229	47,973	47,753	47,569
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	4,897	4,897	4,897	4,897	4,897
ENDING UNRESERVED FUND BALANCE	<u>4,897</u>	<u>4,897</u>	<u>4,897</u>	<u>4,897</u>	<u>4,897</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

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GOLF COURSE FUND REVENUE

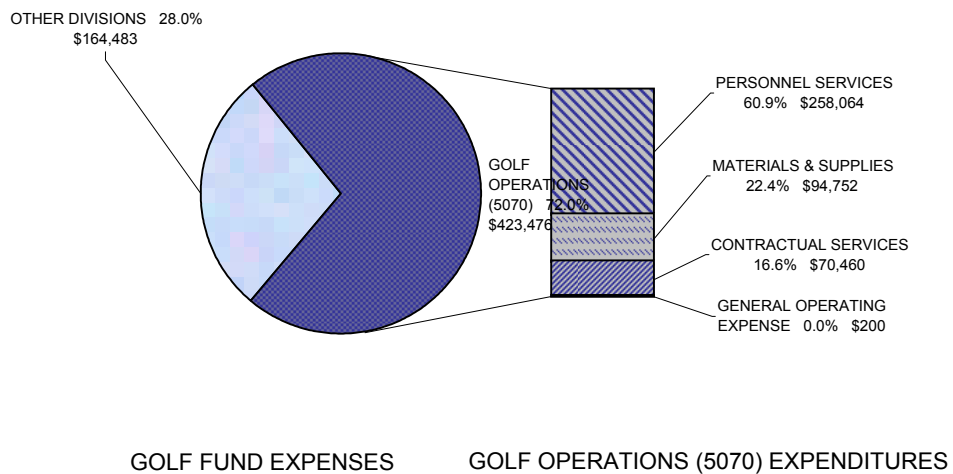
	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Pro Shop Concessions	\$ 28,834	\$ 25,906	\$ 30,370	\$ 30,370
Pro Shop Concessions-Beer	53,583	54,326	55,677	55,677
Cost of Items Resold	(57,505)	(56,780)	(60,300)	(60,300)
Green Fees - Weekend	109,048	97,369	114,605	103,500
Green Fees - Weekly	129,350	124,356	135,000	130,000
Private-Cart Fees	2,990	2,684	4,000	3,000
Motor-Cart Fees	158,679	143,570	160,000	155,000
Other Equipment Rental	892	742	1,000	1,000
Equipment Sales	15,989	16,143	18,500	18,500
Annual Pass Fees	71,354	83,912	55,000	80,000
Golf Class Fees	1,680	127	3,384	2,500
Tournament Fees	14,636	11,496	17,322	16,500
	<u>529,529</u>	<u>503,851</u>	<u>534,558</u>	<u>535,747</u>
Interest on Overnight Investments	724	1,108	750	875
Cash Overages & Shortages	(389)	(44)	-	-
General Miscellaneous	1,167	2,065	1,500	1,500
	<u>1,502</u>	<u>3,129</u>	<u>2,250</u>	<u>2,375</u>
Property Sale (Proprietary)	13,600	1,688	-	-
	<u>13,600</u>	<u>1,688</u>	<u>-</u>	<u>-</u>
Transfers In-Park/Stormwater -Operating	95,044	78,424	65,718	49,837
	<u>95,044</u>	<u>78,424</u>	<u>65,718</u>	<u>49,837</u>
	<u>\$639,676</u>	<u>\$587,093</u>	<u>\$602,526</u>	<u>\$587,959</u>

## Golf Operations

This division provides for the operation and maintenance of the 18 hole municipal golf course.

## 2018-2019 Proposed Budget

### Golf Fund



GOLF OPERATIONS (5070)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$254,874	\$252,748	\$267,150	\$258,064
MATERIALS AND SUPPLIES	97,994	94,018	94,433	94,752
CONTRACTUAL SERVICES	51,276	46,097	69,255	70,460
GENERAL OPERATIONS	36	160	300	200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	37,267	37,267	-	-
TRANSFERS	-	-	-	-
	<u>\$441,446</u>	<u>\$430,289</u>	<u>\$431,138</u>	<u>\$423,476</u>

TOTAL PERSONNEL SERVICE BY POSITION  
GOLF OPERATIONS

CLASSIFICATION	SALARY GRADE	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Golf Course Supervisor	Grade M	1	1
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	<u>2</u>	<u>2</u>
TOTAL		4	4

Part-Time Employees

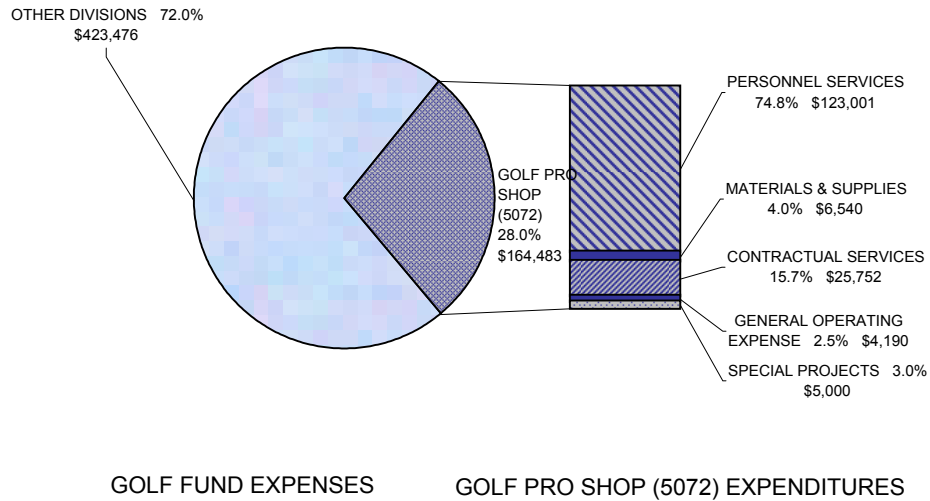
	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Greenskeepers	<u>3,660</u>	<u>1.76</u>	<u>3,550</u>	<u>1.71</u>
	3,660	1.76	3,550	1.71

## Golf Pro Shop

This division provides for the operation of the golf pro shop which provides services such as concessions, equipment rental, and marshalling of the course.

## 2018-2019 Proposed Budget

### Golf Fund



GOLF PRO SHOP (5072)

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$120,689	\$119,933	\$123,904	\$123,001
MATERIALS AND SUPPLIES	17,368	5,790	7,140	6,540
CONTRACTUAL SERVICES	24,266	23,409	26,154	25,752
GENERAL OPERATIONS	2,414	3,705	4,190	4,190
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	2,971	3,965	10,000	5,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	71,320	-	-
	<u>\$167,708</u>	<u>\$228,123</u>	<u>\$171,388</u>	<u>\$164,483</u>

TOTAL PERSONNEL SERVICE BY POSITION  
GOLF PRO SHOP

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018	2018-2019
			FISCAL YEAR	FISCAL YEAR
Regular Employees				
Facility Supervisor	Grade	N	1	1
Part-Time Employees				
			2017-2018	2018-2019
	Actual	Full-Time	Actual	Full-Time
	<u>Number</u>	<u>Equivalent</u>	<u>Number</u>	<u>Equivalent</u>
Pro Shop Asst. Manager	800	0.38	1,150	0.55
Instructors	45	0.02	45	0.02
Marshalls, Concession Workers	<u>7,000</u>	<u>3.37</u>	<u>6,650</u>	<u>3.20</u>
	7,845	3.77	7,845	3.77

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# **INDOOR SPORTS COMPLEX FUND**

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## **INDOOR SPORTS COMPLEX FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Indoor Sports Complex Fund provides for the operation and maintenance of the City's indoor sports facility which opened in May 2017.

### **REVENUE/RATE INCREASES**

This budget includes some fee increases. These increases are detailed on page 388 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

### **SIGNIFICANT OPERATING CHANGES**

This budget is for the second full year of operations and is based on actual operations during the current year of operations. The current budget assumed that a full-time recreation coordinator position would be shared with the Sports Complexes Fund at a cost to this fund of \$25,331. This budget assumes this position is shared by the recreation division of the Parks and Recreation Fund and the Sports Complexes Fund.

### **CAPITAL OUTLAYS**

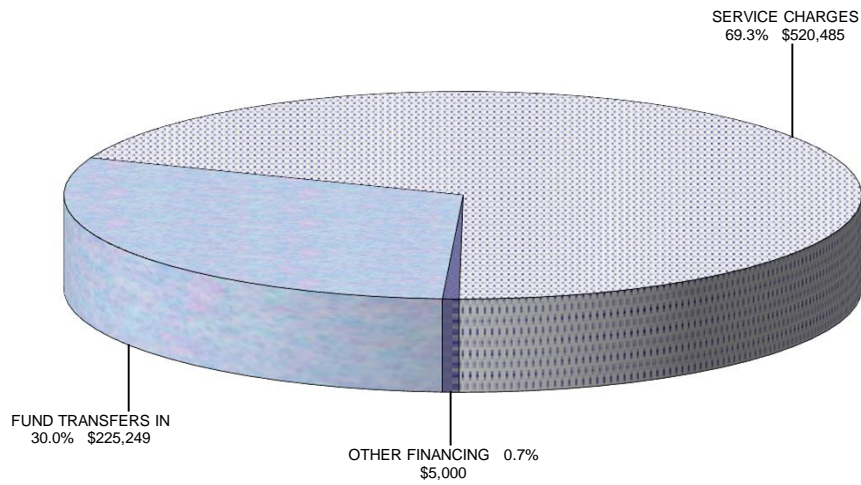
No capital outlays are included in this budget.

### **REVENUE/EXPENSE PROJECTIONS**

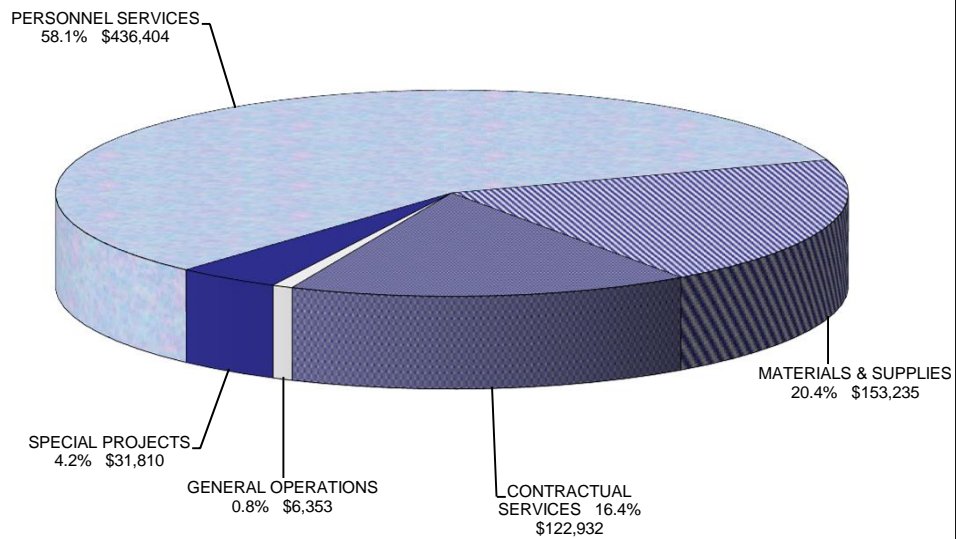
Revenue projections assume projected 2018 & 2019 usage levels for the 5-year period and annual 3.00% rate increases. Transfers from the Convention and Visitors Fund are required at levels of \$223,582 decreasing to \$219,660 during this time frame to maintain level fund balances. Projected revenues do not support any capital expenditures.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

## INDOOR SPORTS COMPLEX 2018-2019 RESOURCES



## INDOOR SPORTS COMPLEX 2018-2019 EXPENDITURES



INDOOR SPORTS COMPLEX  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	44,419	474,589	520,485
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	-	44,084	-	5,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ 88,503	\$ 474,589	\$ 525,485
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	129,608	489,755	\$436,404
MATERIALS & SUPPLIES	-	132,373	162,576	153,235
CONTRACTUAL SERVICES	-	37,832	158,978	122,932
GENERAL OPERATIONS	-	2,321	8,380	6,353
CAPITAL OUTLAY	-	100,776	-	-
SPECIAL PROJECTS	-	1,865	26,436	31,810
DEBT SERVICE	-	481	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ 405,256	\$ 846,125	\$750,734
FUND TRANSFERS IN	-	332,497	371,536	225,249
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(50,000)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			50,000	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			15,744	15,744
ENDING UNRESERVED FUND BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND			<hr/> <hr/>	<hr/> <hr/>

INDOOR SPORTS COMPLEX  
BUDGET PROJECTIONS

	<u>2019-20</u> <u>PROJECTED</u>	<u>2020-21</u> <u>PROJECTED</u>	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	536,100	552,183	568,748	585,810	603,385
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
OTHER FINANCING	5,000	5,000	5,000	5,000	5,000
	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
TOTAL REVENUE	\$541,100	\$557,183	\$573,748	\$590,810	\$608,385
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 444,065	\$ 452,922	\$ 462,024	\$ 471,380	\$ 480,999
MATERIALS & SUPPLIES	156,300	159,426	162,615	165,867	169,184
CONTRACTUAL SERVICES	125,391	127,898	130,456	133,066	135,727
GENERAL OPERATIONS	6,480	6,610	6,742	6,877	7,014
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	32,446	33,095	33,757	34,432	35,121
DEBT SERVICE	-	-	-	-	-
	<u>32,446</u>	<u>33,095</u>	<u>33,757</u>	<u>34,432</u>	<u>35,121</u>
TOTAL EXPENSES	\$764,682	\$779,951	\$795,594	\$811,622	\$828,045
FUND TRANSFERS IN	223,582	222,768	221,846	220,812	219,660
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	15,744	15,744	15,744	15,744	15,744
ENDING UNRESERVED FUND BALANCE	<u>15,744</u>	<u>15,744</u>	<u>15,744</u>	<u>15,744</u>	<u>15,744</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

INDOOR SPORTS COMPLEX FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Vending machine sales	\$ -	\$ 72	\$ 13,600	\$ 5,720
Concessions-non-alcoholic	-	34,226	180,400	180,000
Concessions-non-alcohol(cost)	-	(22,388)	(102,828)	(96,000)
Concessions-misc retail items	-	(78)	7,000	1,500
Total cost of concession sales	-	-	(5,000)	(250)
Program Fees	-	1,215	60,240	44,340
League Fees	-	-	96,562	68,525
Special Event Fees	-	1,100	77,720	32,300
Entrance Fees	-	30,272	146,895	284,350
	-	44,419	474,589	520,485
Interest on Overnight Investment	-	84	-	-
Capital contributions-donation	-	39,000	-	-
Operating contributions	-	5,000	-	-
Operating contributions	-	-	-	5,000
	-	44,084	-	5,000
Trf from CVB	-	332,497	371,536	225,249
	-	332,497	371,536	225,249
	<u>\$ -</u>	<u>\$ 421,001</u>	<u>\$ 846,125</u>	<u>\$ 750,734</u>

INDOOR SPORTS COMPLEX

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	129,608	489,755	\$436,404
MATERIALS AND SUPPLIES	-	132,373	162,576	153,235
CONTRACTUAL SERVICES	-	37,832	158,978	122,932
GENERAL OPERATIONS	-	2,321	8,380	6,353
CAPITAL EXPENDITURES	-	100,776	-	-
SPECIAL PROJECTS	-	1,865	26,436	31,810
DEBT PAYMENTS	-	481	-	-
TRANSFERS	-	-	-	-
	<u>\$ -</u>	<u>\$ 405,256</u>	<u>\$ 846,125</u>	<u>\$750,734</u>

TOTAL PERSONNEL SERVICE BY POSITION  
INDOOR SPORTS COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Facility Supervisor	Grade P	1	1
Recreation Specialist	Grade M	1	1
Recreation Coordinator	Grade L	0.5	0
Administrative Assistant	Grade F	1	1
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	<u>1</u>	<u>1</u>
TOTAL		5.5	5

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Facility Attendant	5,403	2.60	4,732	2.28
Facility Manager	3,049	1.47	2,600	1.25
Concession Workers	3,808	1.83	4,940	2.38
Basketball Officials	1,979	0.95	158	0.08
Sports Trainers	549	0.26	470	0.23
Scorekeeper	1,670	0.80	617	0.30
Concessions Manager	1,050	0.50	1,248	0.60
Volleyball Officials	558	0.27	469	0.23
Activity Coordinator	619	0.30	775	0.37
Specialty Instructors	250	0.12	150	0.07
Soccer Referee	181	0.09	308	0.15
Soccer Co-Referee	208	0.10		0.00
Flag Football Officials	136	0.07	160	0.08
Soccer Assistant Referee	122	0.06		0.00
Recreation Leader	<u>90</u>	<u>0.04</u>	<u>506</u>	<u>0.24</u>
	19,672	9.46	17,133	8.26

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# **SPORTS COMPLEXES FUND**

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## **SPORTS COMPLEXES FUND BUDGET HIGHLIGHTS**

### **ACTIVITIES**

The Sports Complexes Fund provides for the operation and maintenance of all of the athletic fields throughout the city and the operation of concession stands for league and tournament events.

### **REVENUE/RATE INCREASES**

This budget includes some fee increases. These increases are detailed on page 384 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

### **SIGNIFICANT OPERATING CHANGES**

This budget includes no significant operating changes.

### **CAPITAL OUTLAYS**

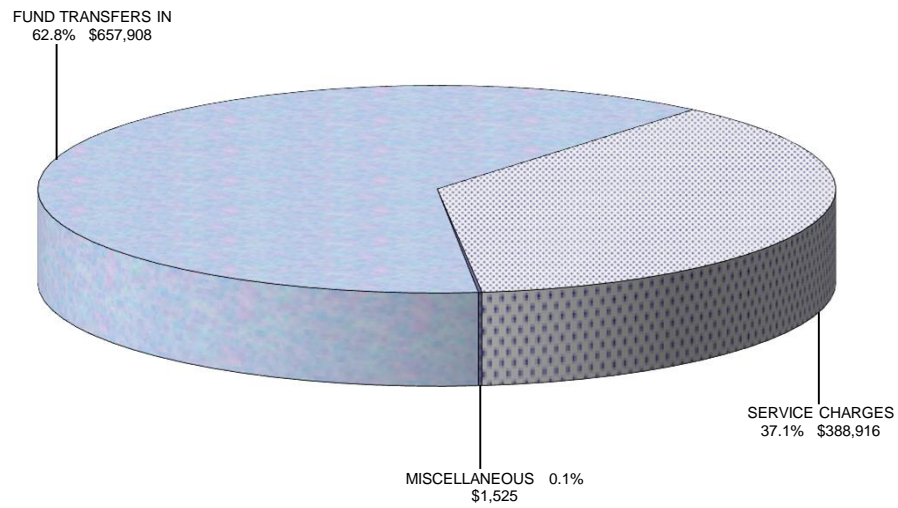
No capital outlays are included in this budget.

### **REVENUE/EXPENSE PROJECTIONS**

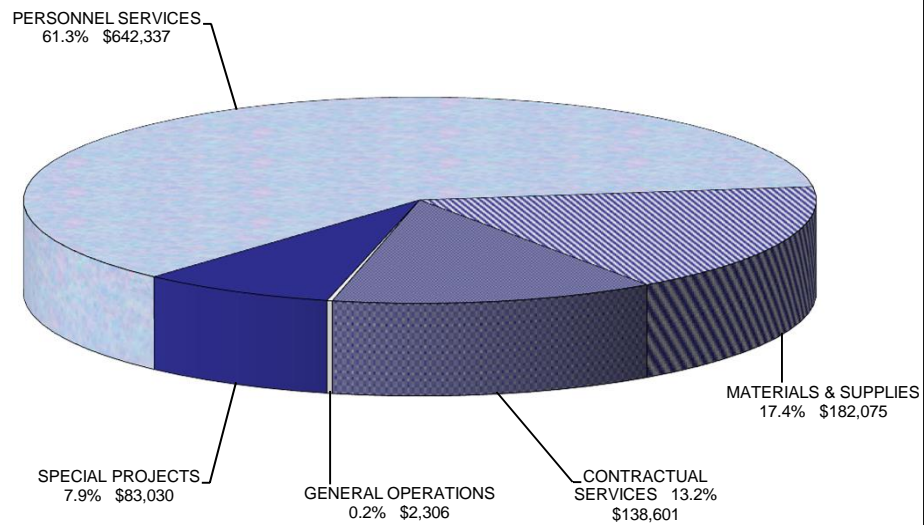
Revenue projections assume user fees growing 3% annually. Transfers from the General Fund and from the Parks/Storm Water Sales Tax ó Operations Fund are required to grow from \$665,691 to \$704,572 during this time frame to maintain level fund balances.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2019 and with the exception of the first year an annual turnover rate of 8%. A turnover rate of 12% is assumed for the first year as the result of the assumed upgrade of the employees' retirement plan included in this budget. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since any capital outlays would be supported by General Fund transfers

## SPORTS COMPLEXES 2018-2019 RESOURCES



## SPORTS COMPLEXES 2018-2019 EXPENDITURES



SPORTS COMPLEXES  
BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	226	-	-	-
SERVICE CHARGES	389,734	351,707	394,711	388,916
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,094	954	8,050	1,525
OTHER FINANCING	<u>7,260</u>	<u>57,986</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 398,314	\$ 410,647	\$ 402,761	\$ 390,441
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$617,043	\$643,790	\$657,616	\$642,337
MATERIALS & SUPPLIES	197,721	180,902	188,524	182,075
CONTRACTUAL SERVICES	89,386	100,318	132,830	138,601
GENERAL OPERATIONS	2,417	4,113	3,724	2,306
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	83,931	111,345	77,237	83,030
DEBT SERVICE	<u>24,376</u>	<u>24,622</u>	<u>24,376</u>	<u>-</u>
TOTAL EXPENSES	<u>\$1,014,875</u>	<u>\$1,065,091</u>	<u>\$1,084,307</u>	<u>\$1,048,349</u>
FUND TRANSFERS IN	573,738	654,439	681,546	657,908
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(20,000)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			20,000	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			4,629	4,629
ENDING UNRESERVED FUND BALANCE			<u>4,629</u>	<u>4,629</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

SPORTS COMPLEXES  
BUDGET PROJECTIONS

	2019-20 <u>PROJECTED</u>	2020-21 <u>PROJECTED</u>	2021-22 <u>PROJECTED</u>	2022-23 <u>PROJECTED</u>	2023-24 <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	400,583	412,601	424,979	437,728	450,860
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	1,525	1,525	1,525	1,525	1,525
OTHER FINANCING	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$402,108</b>	<b>\$414,126</b>	<b>\$426,504</b>	<b>\$439,253</b>	<b>\$452,385</b>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 653,666	\$ 666,849	\$ 680,404	\$ 694,344	\$ 708,685
MATERIALS & SUPPLIES	185,717	189,431	193,220	197,084	201,026
CONTRACTUAL SERVICES	141,373	144,200	147,084	150,026	153,027
GENERAL OPERATIONS	2,352	2,399	2,447	2,496	2,546
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	84,691	86,385	88,113	89,875	91,673
DEBT SERVICE	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$1,067,799</b>	<b>\$1,089,264</b>	<b>\$1,111,268</b>	<b>\$1,133,825</b>	<b>\$1,156,957</b>
FUND TRANSFERS IN	665,691	675,138	684,764	694,572	704,572
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	4,629	4,629	4,629	4,629	4,629
ENDING UNRESERVED FUND BALANCE	<u>4,629</u>	<u>4,629</u>	<u>4,629</u>	<u>4,629</u>	<u>4,629</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**SPORTS COMPLEXES FUND REVENUE**

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Fed Indirect Op-FEMA	188	\$ -	\$ -	\$ -
SEMA Grant	<u>38</u>	<u>-</u>	<u>-</u>	<u>-</u>
	226	-	-	-
Concessions	156,263	137,994	155,000	160,000
Concessions-Beer	18,554	19,556	19,000	19,500
Equipment Sales	(1,986)	566	2,300	2,300
Cost of Items Resold	(110,242)	(100,599)	(114,700)	(115,070)
Field Rental	12,568	12,991	17,800	20,160
Field Usage Fees-Capaha	33,603	30,687	30,091	30,591
League Fees	247,164	230,139	262,220	248,435
Entrance Fees	21,630	19,918	23,000	23,000
Tournament Fees	-	-	-	-
Special Event Fees	12,180	455	-	-
Project personnel costs	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	389,734	351,707	394,711	388,916
Interest on Overnight Invments	837	343	750	875
Advertising Space Rental	-	-	7,000	-
General Miscellaneous	<u>257</u>	<u>611</u>	<u>300</u>	<u>650</u>
	1,094	954	8,050	1,525
Property sale (Proprietary)	-	34	-	-
Compensation for Damages	<u>7,260</u>	<u>57,952</u>	<u>-</u>	<u>-</u>
	7,260	57,986	-	-
Transfer from General Fund	413,583	439,628	456,770	467,151
Transfer from Parks/Stormwtr-Operating	153,155	207,811	217,776	183,757
Transfer from Parks & Rec Foundation	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>
	573,738	654,439	681,546	657,908
	<u>\$ 972,051</u>	<u>\$ 1,065,086</u>	<u>\$ 1,084,307</u>	<u>\$ 1,048,349</u>

SPORTS COMPLEXES

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$617,043	\$643,790	\$657,616	\$642,337
MATERIALS AND SUPPLIES	197,721	180,902	188,524	182,075
CONTRACTUAL SERVICES	89,386	100,318	132,830	138,601
GENERAL OPERATIONS	2,417	4,113	3,724	2,306
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	83,931	111,345	77,237	83,030
DEBT PAYMENTS	24,376	24,622	24,376	-
TRANSFERS	-	-	-	-
	<u>\$1,014,875</u>	<u>1,065,091</u>	<u>\$1,084,307</u>	<u>\$1,048,349</u>

TOTAL PERSONNEL SERVICE BY POSITION  
SOFTBALL COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
	Regular Employees			
Assistant Division Manager	Grade	P	1	1
Recreation Specialist	Grade	M	0.5	0.5
Recreation Coordinator	Grade	L	0.5	0.5
Maintenance Supervisor	Grade	L	1	1
Sr. Maintenance Worker	Grade	I	2	2
Maintenance Worker II	Grade	G	2	2
Maintenance Worker	Grade	E	<u>1</u>	<u>1</u>
TOTAL			8	8

Part-Time Employees

	2017-2018		2018-2019	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Concession Managers	1,227	0.59	1,391	0.67
Concession Workers	4,608	2.22	4,284	2.06
Umpires	4,055	1.95	3,656	1.76
Officials	1,793	0.86	1,788	0.86
Assistant Facility Supervisor	355	0.17	339	0.16
Assistant Maintenance Worker	3,253	1.56	4,925	2.37
Assistant Coordinator	505	0.24	128	0.06
Maintenance	2,400	1.15	1,487	0.71
Scorekeepers	1,643	0.79	1,573	0.76
Gate Workers	<u>389</u>	<u>0.19</u>	<u>350</u>	<u>0.17</u>
	20,228	9.73	19,921	9.58

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## **INTERNAL SERVICE FUNDS BUDGET HIGHLIGHTS**

### **ACTIVITIES**

Internal Service Funds are similar to Enterprise Funds except that the services are not rendered to the general public but are for other City departments.

**Information Technology** ó Accounts for information technology related services provided to all City departments. Designs and maintains City-wide electronic information infrastructure. This fund is administered by the Administrative Services Department.

This budget provides \$49,500 for pc, monitor, and printer replacement, \$40,000 for off-site VMware server upgrades, and \$97,200 for network storage upgrades and increases.

**Fleet Management** - Accounts for the maintenance of the municipal fleet. This operation is administered by the Public Works Department.

This budget provides \$15,500 for portable cooling units.

**Employee Benefit Fund** ó Accounts for cost of health and dental coverage provided to the City's employees and retirees.

This budget provides \$750,000 for a one-time payment to the employees' retirement plan as part of an overall plan to upgrade the employees' retirement plan.

**Risk Management Fund** ó Accounts for self-insured workmen's compensation coverage provided to City employees.

**Equipment Replacement Fund** - Buys equipment for and leases equipment to city non-enterprise funds. Lease payments will provide a source of revenue for repurchase of equipment in the future.

This budget provides \$500,000 for replacement of a street sweeper and surveying equipment and purchase of a pot-hole patching truck.

### **REVENUE/RATE ADJUSTMENTS**

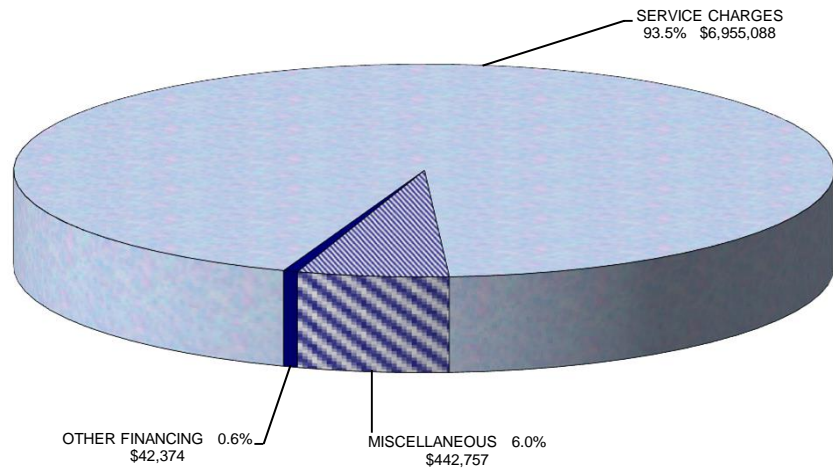
The fees paid by the various operating activities of the City provide the revenue for these funds. The allocated fees are adjusted annually, based on actual cost experience and projections.

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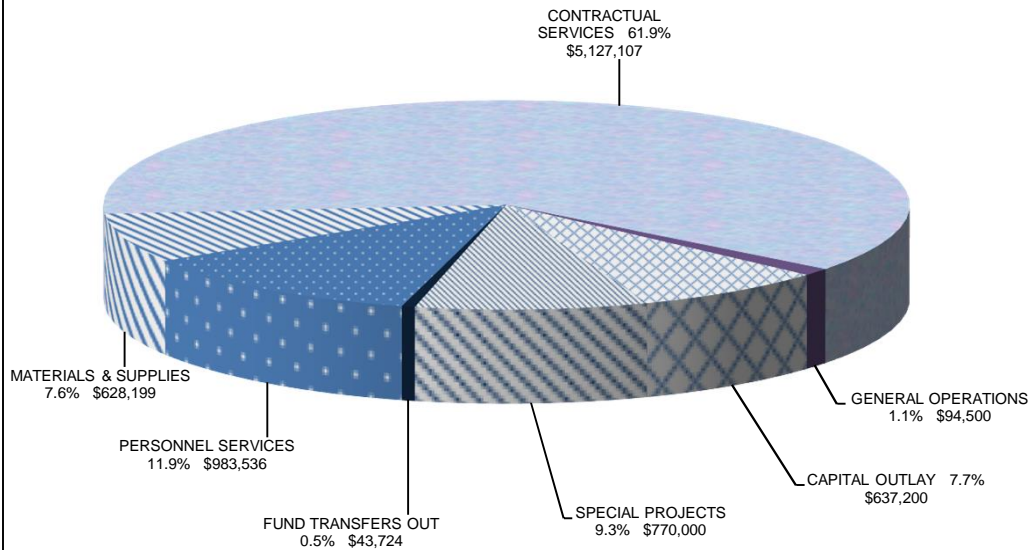
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## INTERNAL SERVICE FUNDS 2018-2019 RESOURCES



## INTERNAL SERVICE FUNDS 2018-2019 EXPENDITURES



City of Cape Girardeau, Missouri  
**COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID  
AND CHANGES IN FUND BALANCES - INTERNAL SERVICE FUNDS  
INFORMATION TECHNOLOGY FUND, FLEET, EMPLOYEE BENEFITS, RISK MANAGEMENT, AND  
EQUIPMENT REPLACEMENT FUNDS**

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
<b>REVENUES COLLECTED:</b>				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	274	-	-	-
SERVICE CHARGES	6,586,103	6,751,637	7,043,797	6,955,088
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	403,724	390,261	419,605	442,757
OTHER FINANCING	<u>47,668</u>	<u>247,311</u>	<u>36,743</u>	<u>42,374</u>
TOTAL REVENUE	\$7,042,204	\$7,389,209	\$7,500,145	\$7,440,219
<b>EXPENSE OBJECT:</b>				
PERSONNEL SERVICES	\$ 942,545	\$ 908,392	\$ 968,618	\$ 983,536
MATERIALS & SUPPLIES	626,279	600,847	630,546	628,199
CONTRACTUAL SERVICES	5,298,446	4,515,328	5,222,773	5,127,107
GENERAL OPERATIONS	58,445	80,669	87,000	94,500
CAPITAL OUTLAY	417,582	629,033	358,000	637,200
SPECIAL PROJECTS	934	72,531	20,000	770,000
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$7,344,230</u>	<u>\$6,806,800</u>	<u>\$7,286,937</u>	<u>\$8,240,542</u>
FUND TRANSFERS IN	3,900	21,655	-	-
FUND TRANSFERS OUT	53,469	78,628	43,493	43,724
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(51,070)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			452,888	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			-	
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND				
BALANCE			5,729,566	6,301,099
ENDING UNRESERVED FUND				
BALANCE			<u>6,301,099</u>	<u>5,457,052</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

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# **INFORMATION TECHNOLOGY FUND**

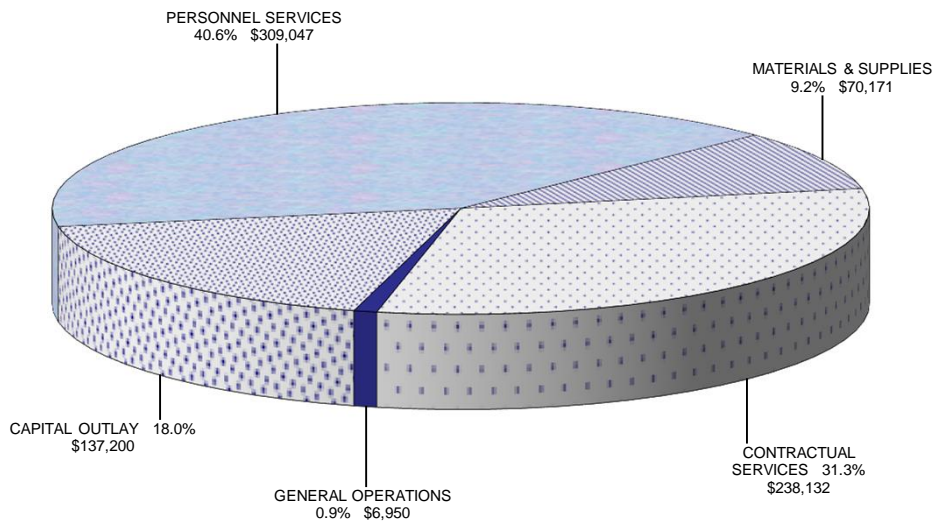
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## INFORMATION TECHNOLOGY FUND 2018-2019 EXPENDITURES



INFORMATION TECHNOLOGY FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	685,500	703,800	716,000	758,500
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,654	1,304	-	-
OTHER FINANCING	-	-	-	-
	\$ 687,154	\$ 705,104	\$ 716,000	\$ 758,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$270,287	\$274,000	\$279,609	\$309,047
MATERIALS & SUPPLIES	77,543	100,961	89,367	70,171
CONTRACTUAL SERVICES	265,946	249,383	202,874	238,132
GENERAL OPERATIONS	5,306	4,964	6,950	6,950
CAPITAL OUTLAY	87,880	131,057	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	\$706,963	\$760,365	\$716,000	\$761,500
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			58,485	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(64,679)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			84,080	77,886
ENDING UNRESERVED FUND BALANCE			77,886	74,886
EMERGENCY RESERVE FUND			-	-



INFORMATION TECHNOLOGY FUND REVENUE

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
Internal EDP Services	<u>\$ 685,500</u>	<u>\$ 703,800</u>	<u>\$ 716,000</u>	<u>\$ 758,500</u>
	685,500	703,800	716,000	758,500
Int on Overnight Investments	<u>1,654</u>	<u>1,304</u>	<u>-</u>	<u>-</u>
	1,654	1,304	-	-
	<u><u>\$687,154</u></u>	<u><u>\$705,104</u></u>	<u><u>\$716,000</u></u>	<u><u>\$758,500</u></u>

INFORMATION TECHNOLOGY FUND

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$270,287	\$274,000	\$279,609	\$309,047
MATERIALS AND SUPPLIES	77,543	100,961	89,367	70,171
CONTRACTUAL SERVICES	265,946	249,383	202,874	238,132
GENERAL OPERATIONS	5,306	4,964	6,950	6,950
CAPITAL EXPENDITURES	87,880	131,057	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$706,963</u>	<u>\$760,365</u>	<u>\$716,000</u>	<u>\$761,500</u>

TOTAL PERSONNEL SERVICE BY POSITION  
INFORMATION TECHNOLOGY FUND

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees				
Director of Citizens Services	Grade	U	0.15	0.15
IT Director	Grade	T	1	1
Senior Networking Engineer	Grade	Q	1	1
Network Engineer	Grade	O	1	1
Applications & Tech Support Specialist	Grade	M	<u>0</u>	<u>1</u>
TOTAL			3.15	4.15

Part-Time Employees

	2017-2018		2018-2019	
	Actual Number	Full-Time Equivalent	Actual Number	Full-Time Equivalent
Network Tech	<u>1040</u>	<u>0.50</u>	<u>0</u>	<u>-</u>
	1040	0.50	0	-

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# **FLEET MANAGEMENT FUND**

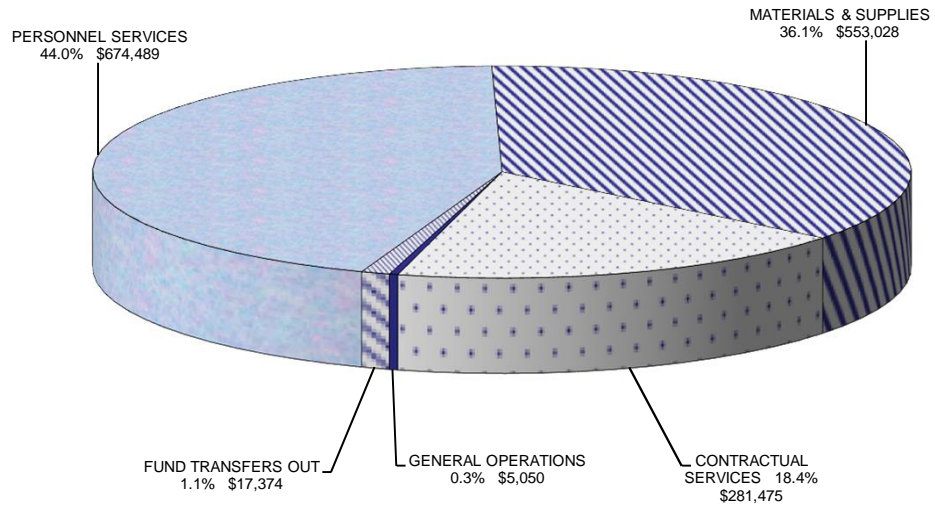
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## FLEET MANAGEMENT FUND 2018-2019 EXPENDITURES



FLEET MANAGEMENT FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	274	-	-	-
SERVICE CHARGES	1,548,175	1,494,332	1,527,300	1,510,800
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	4,887	6,434	2,528	3,242
OTHER FINANCING	<u>18,216</u>	<u>79,267</u>	<u>16,743</u>	<u>17,374</u>
TOTAL REVENUE	\$ 1,571,552	\$ 1,580,033	\$ 1,546,571	\$ 1,531,416
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 672,258	\$ 634,392	\$ 689,009	\$ 674,489
MATERIALS & SUPPLIES	540,480	499,391	538,679	553,028
CONTRACTUAL SERVICES	271,233	325,531	297,090	281,475
GENERAL OPERATIONS	5,958	7,506	5,050	5,050
CAPITAL OUTLAY	11,855	4,373	-	-
SPECIAL PROJECTS	-	52,848	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 1,501,784</u>	<u>\$ 1,524,040</u>	<u>\$ 1,529,828</u>	<u>\$ 1,514,042</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	20,081	3,628	16,743	17,374
PROJECTED REVENUE OVER(UNDER) BUDGET			(32,500)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			13,798	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			260,693	241,991
ENDING UNRESERVED FUND BALANCE			<u>241,991</u>	<u>241,991</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

FLEET MANAGEMENT FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Fed Indirect Op-FEMA	\$ 229	\$ -	\$ -	\$ -
SEMA Grant	45	-	-	-
	<u>274</u>	<u>-</u>	<u>-</u>	<u>-</u>
Diesel Fuel Sales	-	127,732	140,000	127,800
Diesel Fuel Sales (cost)	-	(116,921)	(130,000)	(117,000)
Internal Fleet Services	<u>1,548,175</u>	<u>1,483,521</u>	<u>1,517,300</u>	<u>1,500,000</u>
	1,548,175	1,494,332	1,527,300	1,510,800
Int on Overnight Investments	1,053	1,873	-	1,345
Interest On Notes Receivable	3,391	3,356	2,528	1,897
Miscellaneous	<u>443</u>	<u>1,205</u>	<u>-</u>	<u>-</u>
	4,887	6,434	2,528	3,242
Gain From Sale of Asset	18,216	19,788	16,743	17,374
Compensation for Damages	<u>-</u>	<u>59,480</u>	<u>-</u>	<u>-</u>
	18,216	79,267	16,743	17,374
	<u>\$1,571,552</u>	<u>\$1,580,033</u>	<u>\$1,546,571</u>	<u>\$ 1,531,416</u>

FLEET MANAGEMENT

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$672,258	\$634,392	\$689,009	\$674,489
MATERIALS AND SUPPLIES	540,480	499,391	538,679	553,028
CONTRACTUAL SERVICES	271,233	325,531	297,090	281,475
GENERAL OPERATIONS	5,958	7,506	5,050	5,050
CAPITAL EXPENDITURES	11,855	4,373	-	-
SPECIAL PROJECTS	-	52,848	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	20,081	3,628	16,743	17,374
	<u>\$1,521,865</u>	<u>\$1,527,668</u>	<u>\$1,546,571</u>	<u>\$1,531,416</u>

TOTAL PERSONNEL SERVICE BY POSITION

FLEET MANAGEMENT

CLASSIFICATION	SALARY GRADE	2017-2018 FISCAL YEAR	2018-2019 FISCAL YEAR
Regular Employees			
Public Works Director	Grade V	0.20	0.20
Assistant Public Works Director	Grade U	0.25	0.25
Fleet Manager	Grade O	0.50	0.50
Fleet Maintenance Supervisor	Grade M	1	1
Senior Mechanic	Grade L	1	1
PW System/GIS Analyst	Grade L	0.25	0.25
Fleet Mechanic II	Grade K	5	5
Fleet Specialist	Grade I	1	1
Administrative Technician	Grade G	0.25	0.25
Parts Technician	Grade F	1	1
Administrative Secretary	Grade E	1	1
Building Maintenance Worker	Grade B	1	1
TOTAL		12.45	12.45



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# **EMPLOYEE BENEFITS FUND**

EMPLOYEE BENEFITS FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	3,824,930	4,012,097	4,217,005	4,127,873
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	32,726	31,800	30,000	35,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 3,857,656	\$ 4,043,897	\$ 4,247,005	\$ 4,162,873
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	1,567	484	-	2,500
CONTRACTUAL SERVICES	3,843,337	3,527,210	4,175,255	4,091,523
GENERAL OPERATIONS	1,582	13,526	25,000	22,500
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	934	19,683	20,000	770,000
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 3,847,420	\$ 3,560,902	\$ 4,220,255	\$ 4,886,523
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	25,162	-	26,750	26,350
PROJECTED REVENUE OVER(UNDER) BUDGET			(57,005)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			380,000	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			2,746,187	3,069,182
ENDING UNRESERVED FUND BALANCE			<u>3,069,182</u>	<u>2,319,182</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

EMPLOYEE BENEFITS FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Internal Health Prem.-Employee	\$3,092,099	\$3,328,041	\$3,626,470	\$3,490,260
Internal Health Prem.-Retiree	715,255	652,964	560,535	607,613
Cobra Health & Dental	<u>17,576</u>	<u>31,092</u>	<u>30,000</u>	<u>30,000</u>
	3,824,930	4,012,097	4,217,005	4,127,873
Interest on Overnight Invments	32,123	30,939	30,000	35,000
Interest on Investments	2	-	-	-
Operating Contributions	600	-	-	-
General Miscellaneous	<u>1</u>	<u>861</u>	<u>-</u>	<u>-</u>
	32,726	31,800	30,000	35,000
	<u><u>\$3,857,656</u></u>	<u><u>\$4,043,897</u></u>	<u><u>\$4,247,005</u></u>	<u><u>\$4,162,873</u></u>

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EMPLOYEE BENEFITS

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	1,567	484	-	2,500
CONTRACTUAL SERVICES	3,843,337	3,527,210	4,175,255	4,091,523
GENERAL OPERATIONS	1,582	13,526	25,000	22,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	934	19,683	20,000	770,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>25,162</u>	<u>-</u>	<u>26,750</u>	<u>26,350</u>
	<u>\$3,872,582</u>	<u>\$3,560,902</u>	<u>\$4,247,005</u>	<u>\$4,912,873</u>

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# **RISK MANAGEMENT FUND**

RISK MANAGEMENT FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	527,498	541,408	583,492	557,915
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	16,411	16,783	16,562	20,562
OTHER FINANCING	-	-	-	-
	\$ 543,909	\$ 558,191	\$ 600,054	\$ 578,477
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	2,500	2,500
CONTRACTUAL SERVICES	917,930	413,204	547,554	515,977
GENERAL OPERATIONS	45,599	54,674	50,000	60,000
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	\$ 963,529	\$ 467,878	\$ 600,054	\$ 578,477
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(22,600)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			105,479	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,238,102	1,320,981
ENDING UNRESERVED FUND BALANCE			1,320,981	1,320,981
EMERGENCY RESERVE FUND			-	-

RISK MANAGEMENT FUND REVENUE

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Internal Work Comp Premium	<u>\$ 527,498</u>	<u>\$ 541,408</u>	<u>\$ 583,492</u>	<u>\$ 557,915</u>
	527,498	541,408	583,492	557,915
Interest on Overnight Invments	14,813	13,856	13,500	17,500
Interest on Investments	<u>1,598</u>	<u>2,927</u>	<u>3,062</u>	<u>3,062</u>
	16,411	16,783	16,562	20,562
	<u>\$543,909</u>	<u>\$558,191</u>	<u>\$600,054</u>	<u>\$578,477</u>

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RISK MANAGEMENT

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	2,500	2,500
CONTRACTUAL SERVICES	917,930	413,204	547,554	515,977
GENERAL OPERATIONS	45,599	54,674	50,000	60,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$963,529</u>	<u>\$467,878</u>	<u>\$600,054</u>	<u>\$578,477</u>



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# **EQUIPMENT REPLACEMENT FUND**

EQUIPMENT REPLACEMENT FUND  
BUDGET BY MAJOR OBJECT

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	4,435	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	348,046	333,940	370,515	383,953
OTHER FINANCING	<u>29,452</u>	<u>168,044</u>	<u>20,000</u>	<u>25,000</u>
TOTAL REVENUE	\$ 381,933	\$ 501,984	\$ 390,515	\$ 408,953
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	6,688	12	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	317,847	493,603	220,800	500,000
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 324,535</u>	<u>\$ 493,615</u>	<u>\$ 220,800</u>	<u>\$ 500,000</u>
FUND TRANSFERS IN	3,900	21,655	-	-
FUND TRANSFERS OUT	8,226	75,000	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			2,550	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			18,290	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,400,504	1,591,059
ENDING UNRESERVED FUND BALANCE			<u>1,591,059</u>	<u>1,500,012</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

EQUIPMENT REPLACEMENT FUND REVENUE

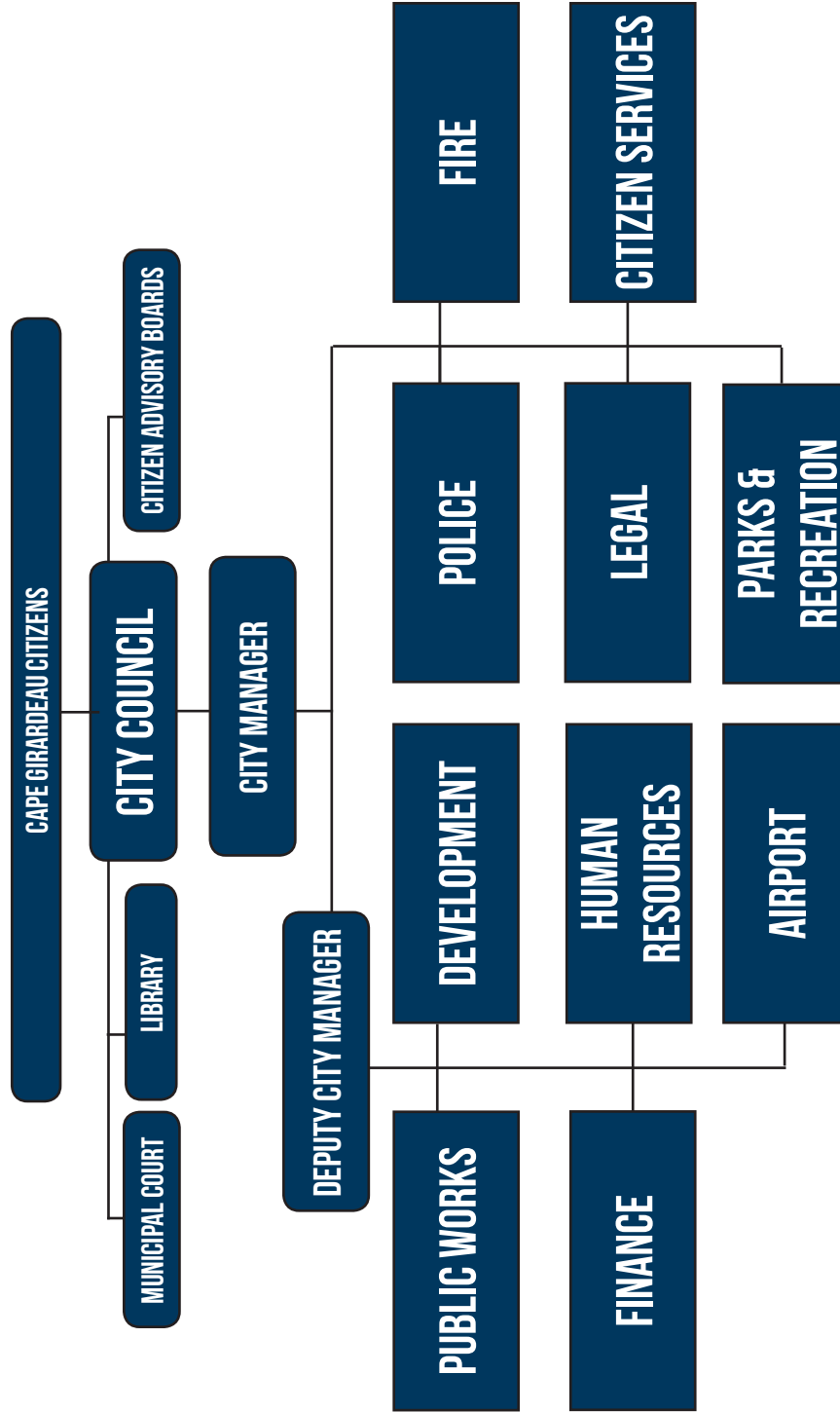
	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
Fed Indirect Op-FEMA	\$ 3,427	\$ -	\$ -	\$ -
Fed Indirect Cap-FEMA	297	-	-	-
SEMA Grant	<u>711</u>	<u>-</u>	<u>-</u>	<u>-</u>
	4,435	-	-	-
Interest on Overnight Investments	16,996	18,070	15,000	24,500
Lease Revenue	<u>331,050</u>	<u>315,870</u>	<u>355,515</u>	<u>359,453</u>
	348,046	333,940	370,515	383,953
Proceeds from Trade-in Assets	4,500	66,500	-	-
Property sale (Proprietary)	<u>24,952</u>	<u>101,544</u>	<u>20,000</u>	<u>25,000</u>
	29,452	168,044	20,000	25,000
Transfer from General Fund	-	2,128	-	-
Transfer from Airport Fund	-	15,900	-	-
Transfer-Fleet Maintenance Fund	<u>3,900</u>	<u>3,628</u>	<u>-</u>	<u>-</u>
	3,900	21,655	-	-
	<u>\$ 385,833</u>	<u>\$ 523,640</u>	<u>\$ 390,515</u>	<u>\$ 408,953</u>

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EQUIPMENT REPLACEMENT

BUDGET BY MAJOR OBJECT

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGET</u>	2018-19 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	6,688	12	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	317,847	493,603	220,800	500,000
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>8,226</u>	<u>75,000</u>	<u>-</u>	<u>-</u>
	<u>\$332,761</u>	<u>\$568,615</u>	<u>\$220,800</u>	<u>\$ 500,000</u>



SPECIAL PROJECTS

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGETED</u>	2018-19 <u>PROPOSED</u>
<u>General Projects</u>				
City Training Library	\$ -	\$ 200	\$ 200	\$ 200
Training Programs	5,502	-	-	-
Employee Awards and Recognition	6,143	6,353	6,630	6,880
Historic Preservation Project	31,041	729	1,100	1,500
Highway Safety (Nongrant)	(602)	(2)	-	-
Team Spirit Grant	103,761	135,371	151,000	185,200
Safe Communities Expense	19,475	16,395	24,650	13,560
Community Trials Initiative Grant	253	66	-	-
SEMO Regional Planning Commission	17,783	17,058	-	2,000
Police Reserves	144	-	-	-
First Responder	-	180	-	-
Emergency Preparedness	3,998	5,437	6,000	3,000
Community Development Project	-	-	5,000	5,000
Special Event Costs	1,000	1,640	1,500	1,500
Economic Development-General	99,349	66,978	73,000	67,000
TIF Payments-PILOT RE	-	-	-	84,193
Public Transportation	110,000	110,000	110,000	110,000
Flooding Costs	2,481	662	-	-
Emergency Solutions Grant	145,255	160,258	-	-
United Way	2,500	2,500	2,500	2,500
C.M. Projects	-	-	30,000	30,000
<b>Total</b>	<b>\$ 548,083</b>	<b>\$ 523,826</b>	<b>\$ 411,580</b>	<b>\$ 512,533</b>
<u>Airport Projects</u>				
Community Development Project	\$ 839	\$ 448	\$ 1,000	\$ 1,000
Special Event Costs	101,141	-	-	300,000
<b>Total</b>	<b>\$ 101,980</b>	<b>\$ 448</b>	<b>\$ 1,000</b>	<b>\$ 301,000</b>
<u>Park Projects</u>				
League Events	\$ 27,922	\$ 27,757	\$ 32,215	\$ 32,870
Special Events Costs	86,102	84,410	88,095	77,755
Program Costs	7,431	6,833	9,010	9,335
Parks and Rec - Projects	415	967	-	-
<b>Total</b>	<b>\$ 121,870</b>	<b>\$ 119,968</b>	<b>\$ 129,320</b>	<b>\$ 119,960</b>
<u>Capital Improvement Sales Tax</u>				
Economic Development Projects	\$ 505,326	\$ 668,362	\$ 540,000	\$ 590,000
<b>Total</b>	<b>\$ 505,326</b>	<b>\$ 668,362</b>	<b>\$ 540,000</b>	<b>\$ 590,000</b>
<u>CDBG Grants</u>				
Business Park Infrastructure	\$ 4,087	\$ (51,651)	\$ -	\$ -
<b>Total</b>	<b>\$ 4,087</b>	<b>\$ (51,651)</b>	<b>\$ -</b>	<b>\$ -</b>

SPECIAL PROJECTS

	2015-16 <u>ACTUAL</u>	2016-17 <u>ACTUAL</u>	2017-18 <u>BUDGETED</u>	2018-19 <u>PROPOSED</u>
<u>Housing Development Grants</u>				
HUD-Neighborhood Stabilization Program	\$ 6,176	\$ 4,968	\$ -	\$ -
Federal Home Loan Bank Grant	134,822	123,576	-	152,010
	<u>\$ 140,998</u>	<u>\$ 128,544</u>	<u>\$ -</u>	<u>\$ 152,010</u>
<u>Health</u>				
County Health Department	\$ 21,150	\$ 21,150	\$ 21,150	\$ 21,150
Human Society	57,498	59,298	59,300	61,100
Special Animal Control Project	1,371	789	2,000	2,000
First Responder	26,524	25,482	27,000	27,000
	<u>\$ 106,544</u>	<u>\$ 106,719</u>	<u>\$ 109,450</u>	<u>\$ 111,250</u>
<u>Casino Revenue Projects</u>				
Riverfront Economic Development	\$ 125,216	\$ 108,714	\$ 96,000	\$ 93,000
Old Towne Cape	111,000	118,500	117,000	117,000
	<u>\$ 236,216</u>	<u>\$ 227,214</u>	<u>\$ 213,000</u>	<u>\$ 210,000</u>
<u>Sewer Projects</u>				
Sewer Treatment Maint. Project	\$ 127,898	\$ 218,023	\$ 18,000	\$ 18,000
	<u>\$ 127,898</u>	<u>\$ 218,023</u>	<u>\$ 18,000</u>	<u>\$ 18,000</u>
<u>Water Projects</u>				
Meter Replacement Program	\$ 371,925	\$ 353,349	\$ -	\$ -
	<u>\$ 371,925</u>	<u>\$ 353,349</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Solid Waste Projects</u>				
Leaf Collection	\$ 25,168	\$ 22,086	\$ 38,000	\$ 38,000
Public Education	59,925	5,447	30,000	40,000
Storm Damage	-	4,384	-	-
Flooding Costs	36	-	-	-
	<u>\$ 85,129</u>	<u>\$ 31,918</u>	<u>\$ 68,000</u>	<u>\$ 78,000</u>
<u>Golf Projects</u>				
Special Events	\$ 2,971	\$ 3,965	\$ 10,000	\$ 5,000
	<u>\$ 2,971</u>	<u>\$ 3,965</u>	<u>\$ 10,000</u>	<u>\$ 5,000</u>
<u>Indoor Sports Complex Projects</u>				
League costs	\$ -	\$ -	\$ 14,036	\$ 12,700
Class costs	-	158	600	11,500
Special event costs	-	1,707	11,800	7,610
	<u>\$ -</u>	<u>\$ 1,865</u>	<u>\$ 26,436</u>	<u>\$ 31,810</u>

SPECIAL PROJECTS

	<u>2015-16 ACTUAL</u>	<u>2016-17 ACTUAL</u>	<u>2017-18 BUDGETED</u>	<u>2018-19 PROPOSED</u>
<u>Softball Complex Projects</u>				
League costs	\$ 71,015	\$ 68,940	\$ 72,437	\$ 78,230
Storm Damage	-	37,739	-	-
Tournaments	<u>12,916</u>	<u>4,667</u>	<u>4,800</u>	<u>4,800</u>
Total	<u>\$ 83,931</u>	<u>\$ 111,345</u>	<u>\$ 77,237</u>	<u>\$ 83,030</u>
<u>Fleet Management Fund</u>				
Storm Damage	<u>\$ -</u>	<u>\$ 52,848</u>	<u>\$ -</u>	<u>\$ -</u>
Total	<u>\$ -</u>	<u>\$ 52,848</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Employee Benefits Fund</u>				
Federal Taxes	<u>\$ 934</u>	<u>\$ 19,683</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
Total	<u>\$ 934</u>	<u>\$ 19,683</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
<b>TOTAL SPECIAL PROJECTS</b>	<u><u>\$ 2,437,891</u></u>	<u><u>\$ 2,516,425</u></u>	<u><u>\$ 1,624,023</u></u>	<u><u>\$ 2,232,593</u></u>



CAPITAL PROJECTS

	<u>2015-16</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2018-19</u> <u>PROPOSED</u>
<u>General Fund</u>				
Upgrade Limb & Leaf Disposal Area	\$ 19,110	\$ -	\$ -	\$ -
Fencing at Park Maintenance Area	<u>19,520</u>	<u>1,280</u>	<u>-</u>	<u>-</u>
	\$ 38,630	\$ 1,280	\$ -	\$ -
<u>Airport</u>				
Runway 2/20 Overlay & Rehab	\$ -	\$ 65,056	\$ -	\$ -
Runway 10/28 Lighting Rehab	<u>69,503</u>	<u>683,012</u>	<u>-</u>	<u>-</u>
	\$ 69,503	\$ 748,068	\$ -	\$ -
<u>Convention and Tourism</u>				
Water Park Improvements	<u>\$ 35,075</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	\$ 35,075	\$ -	\$ -	\$ -
<u>General Capital Imp. Projects</u>				
Police Station	\$ 34,753	\$ 11,194,658	\$ -	\$ -
Fire Station #4	3,001,138	513,534	-	-
Fire Station #1	102,255	509,024	-	-
Fire Station #2	357,856	1,528,223	-	-
Jim Drury Way	517,048	(40,591)	-	-
Indoor Sports Complex	<u>12,048,918</u>	<u>280,480</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 16,061,967</u>	<u>\$ 13,985,327</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Street Capital Improvement</u>				
Sprigg Street Bridge	<u>\$ 583,141</u>	<u>\$ 5,117,258</u>	<u>\$ -</u>	<u>\$ -</u>
Total	<u>\$ 583,141</u>	<u>\$ 5,117,258</u>	<u>\$ -</u>	<u>\$ -</u>
<u>STP-U Projects</u>				
Independence/Gordonville Intersection Improvements	<u>\$ 10,338</u>	<u>\$ 823,203</u>	<u>\$ -</u>	<u>\$ -</u>
Total	<u>\$ 10,338</u>	<u>\$ 823,203</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Park Improvements</u>				
Mississippi Riverwalk IV	<u>\$ 118,379</u>	<u>\$ 5,250</u>	<u>\$ -</u>	<u>\$ -</u>
Total	<u>\$ 118,379</u>	<u>\$ 5,250</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Casino Revenue Fund</u>				
Fort D	\$ 200	\$ -	\$ -	\$ -
Walking Trail Lighting/Widening	32,000	3,499	-	-
Sidewalk-Storey's to Janet	51,947	722	-	-
Air Traffic Control Tower-Red Iron Phase II	-	-	-	60,000
Capaha Field Improvements	-	727,686	-	-
Cape Public Art - Fountain Street	-	70,523	-	-
Business Park Sanitary Sewer Improvement	<u>1,921</u>	<u>-</u>	<u>-</u>	<u>-</u>
	\$ 86,068	\$ 802,431	\$ -	\$ 60,000

**CAPITAL PROJECTS**

	<u>2015-16 ACTUAL</u>	<u>2016-17 ACTUAL</u>	<u>2017-18 BUDGET</u>	<u>2018-19 PROPOSED</u>
<u>Riverfront Region Economic Development Fund</u>				
Riverfront Projects	\$ -	\$ -	\$ 250,000	\$ 270,160
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 250,000</u>	<u>\$ 270,160</u>
<u>Enterprise Funds Projects</u>				
I/I Program	\$ 860,396	\$ (118,193)	\$ -	\$ 100,000
Other Sewer Projects	154,672	70,479	100,000	125,000
Broadway Stormwater Relief Sewer	2,284	-	-	-
Main Extensions for Development	69,929	82,768	125,000	125,000
2" Water Main Replacement	32,796	-	125,000	125,000
Wastewater Treatment Plant Replacement	2,980,169	1,212,603	-	-
Scada Upgrades	312,891	170,329	-	-
Lift Station Upgrades	-	263,000	-	-
Pump Upgrades	-	49,891	-	-
Water Distribution Improvements	238	40,874	100,000	100,000
Meadowbrook Pressure Zone Improvements	(21,880)	-	-	-
Distribution Main-Co Rd 618 & Ballwin & Veterans Memorial Drive	89,215	6,232	-	-
Plant 1 Residuals	-	-	1,000,000	-
Plant #1 Upgrades	-	-	-	1,486,000
LaSalle Tank	1,116,875	21,905	-	-
LaSalle Booset Pump Station, Generator, and Water Main	954,355	97,827	-	-
Boutin Drive & LaSalle Tank Water Main	170,204	5,517	-	-
Whitner Detention Basin	5,704	30,317	-	-
Cape Rock/Perryville BPS and Generator	616,961	(11,695)	-	-
Aquasmi Force Main	8,322	46,396	-	-
Gordonville Booster Pump	-	-	865,300	-
Boutin Transmission	-	-	-	650,000
Transfer Station	3,748,650	(114,111)	-	-
Dalhousie Lift Station Upgrade	-	-	210,000	-
Gordonville Tank Painting	13,994	83,290	-	-
Water Plant #1 Filter/Secondary Basin	-	267,000	-	-
Gordonville Tank Construction	-	-	1,100,000	-
IPS Automatic Course Screen Phase 1	-	-	-	200,000
Riverfront Force Main Repairs	-	-	165,000	165,000
Total	<u>\$ 11,115,776</u>	<u>\$ 2,204,430</u>	<u>\$ 3,790,300</u>	<u>\$ 3,076,000</u>

CAPITAL PROJECTS

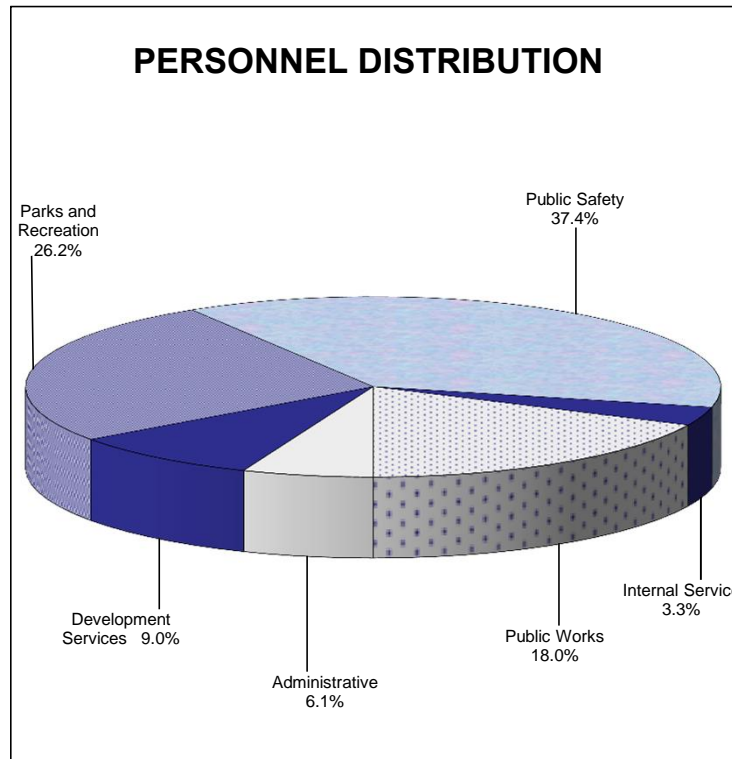
	<u>2015-16 ACTUAL</u>	<u>2016-17 ACTUAL</u>	<u>2017-18 BUDGET</u>	<u>2018-19 PROPOSED</u>
<u>Transportation Sales Tax</u>				
Street, Curb, Gutter Program	\$ (1,193)	\$ -	\$ -	\$ -
Existing Street Paving Program	355,848	1,084,886	700,000	700,000
Downtown Sidewalk Replacement and Riverfront Lighting Upgrade	131,940	1,495,385	-	-
Bloomfield Rd-Benton Hill- White Oaks	125,174	3,169,893	-	-
Walnut St.-Sprigg to West End Blvd	53,949	65,193	-	-
Veterans Memorial Dr.-Ph V	1,946,740	320,041	-	-
West End Blvd-Linden to Jefferson Ave.	(30)	-	-	-
Safe Routes to Schools-Sidewalk Gap Program	33,531	-	-	-
Arena Parking Lot	19,656	56,004	-	-
Sprigg St. Sidewalk Improv.	678	118,665	-	-
Lexington-Sherwood & W. Cape Rock	-	59,960	-	-
Independence Sidewalk	-	24,875	-	-
Water Plant #1 Filter/Secondary Basin	-	1,582	-	-
Sloan Creek Bridge Super Structure	-	173,267	-	-
Concrete Street Repair	-	702,212	850,000	850,000
West End-Rose to Bertling	-	-	3,150,000	-
CIP Independence-Gordonville to Caruthers	-	-	3,500,000	-
Sprigg, William to Broadway	-	-	-	1,700,000
Upgrade Street Lights to LED Bulbs	-	-	115,000	115,000
Mustang Drive Project	-	-	-	75,000
Neighborhood Street Repair	1,208,973	1,953,990	-	-
Total	<u>\$ 3,875,265</u>	<u>\$ 9,225,952</u>	<u>\$ 8,315,000</u>	<u>\$ 3,440,000</u>
 TOTAL CAPITAL PROJECTS	 <u><u>\$ 31,994,143</u></u>	 <u><u>\$ 32,913,199</u></u>	 <u><u>\$ 12,355,300</u></u>	 <u><u>\$ 6,846,160</u></u>

AUTHORIZED POSITIONS SUMMARY  
Full Time Equivalents (FTE's)

	Actual <u>2012-13</u>	Actual <u>2013-14</u>	Actual <u>2014-15</u>	Actual <u>2015-16</u>	Actual <u>2016-17</u>	Actual <u>2017-18</u>	Proposed <u>2018-19</u>
<u>Administrative</u>							
City Manager	3.35	3.35	3.40	3.40	4.40	4.40	4.40
City Attorney	3.38	3.38	3.50	3.50	3.50	3.50	3.50
Human Resources	3.30	3.30	3.50	3.50	3.50	3.50	4.10
Finance	7.43	7.43	6.88	6.88	6.88	7.85	7.85
Facility Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Municipal Court	5.00	5.00	5.00	5.00	5.00	5.50	5.00
Public Awareness	2.00	2.00	2.15	2.15	2.15	2.15	2.15
Interdepartmental	-	-	-	-	-	1.30	-
TOTAL	<u>27.46</u>	<u>27.46</u>	<u>27.43</u>	<u>27.43</u>	<u>28.43</u>	<u>31.20</u>	<u>30.00</u>
<u>Development Services</u>							
Planning	6.30	6.30	4.30	4.30	4.33	5.03	4.00
Inspection	8.30	7.30	7.30	8.30	8.33	8.59	8.40
Engineering	<u>16.32</u>	<u>16.32</u>	<u>16.32</u>	<u>17.02</u>	<u>17.05</u>	<u>16.05</u>	<u>16.05</u>
<u>Airport</u>							
Operations	8.62	8.62	8.66	8.66	9.02	9.02	9.02
FBO Operations	<u>6.60</u>	<u>6.60</u>	<u>6.60</u>	<u>6.60</u>	<u>6.99</u>	<u>6.99</u>	<u>6.99</u>
Airport Total	<u>15.22</u>	<u>15.22</u>	<u>15.26</u>	<u>15.26</u>	<u>16.01</u>	<u>16.01</u>	<u>16.01</u>
TOTAL	<u>46.14</u>	<u>45.14</u>	<u>43.18</u>	<u>44.88</u>	<u>45.72</u>	<u>45.68</u>	<u>44.47</u>
<u>Parks and Recreation</u>							
Park Maintenance	23.29	23.29	23.56	24.25	24.25	24.25	24.17
Cemetery	4.07	3.98	3.98	3.98	3.98	3.98	3.83
Arena Building Maintenance	3.92	3.93	3.93	3.93	3.90	3.90	3.90
Central Pool	9.19	9.23	9.23	9.26	9.26	8.39	8.88
Family Aquatic Center	16.76	15.97	17.02	17.14	17.75	17.65	18.18
Recreation	11.85	11.59	11.31	11.33	11.42	9.70	11.32
Osage Park	10.78	11.49	11.70	11.67	12.48	12.67	13.24
Shawnee Park Comm. Ctr.	6.58	6.09	5.38	5.13	4.85	5.00	4.68
Golf Course	11.29	11.67	11.45	10.95	11.06	10.53	10.48
Indoor Sports Complex	-	-	-	-	-	14.96	13.26
Softball Complex	<u>18.49</u>	<u>17.83</u>	<u>17.64</u>	<u>17.56</u>	<u>17.93</u>	<u>17.73</u>	<u>17.58</u>
TOTAL	<u>116.22</u>	<u>115.07</u>	<u>115.20</u>	<u>115.20</u>	<u>116.88</u>	<u>128.76</u>	<u>129.52</u>
<u>Public Safety</u>							
Health	3.52	3.52	3.52	3.52	3.50	3.50	3.50
Police	89.50	91.00	104.46	109.46	112.44	113.44	116.44
Fire	<u>74.96</u>	<u>78.96</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>
TOTAL	<u>167.98</u>	<u>173.48</u>	<u>172.98</u>	<u>177.98</u>	<u>180.94</u>	<u>181.94</u>	<u>184.94</u>
<u>Internal Service</u>							
Information Technology	3.50	3.50	3.65	3.65	3.65	3.65	4.15
Fleet	<u>12.58</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>
TOTAL	<u>16.08</u>	<u>15.95</u>	<u>16.10</u>	<u>16.10</u>	<u>16.10</u>	<u>16.10</u>	<u>16.60</u>

**AUTHORIZED POSITIONS SUMMARY**  
Full Time Equivalents (FTE's)

	<u>Actual 2012-13</u>	<u>Actual 2013-14</u>	<u>Actual 2014-15</u>	<u>Actual 2015-16</u>	<u>Actual 2016-17</u>	<u>Actual 2017-18</u>	<u>Proposed 2018-19</u>
<b>Public Works</b>							
Street	22.92	22.80	22.80	22.81	22.81	22.92	22.92
Sewer							
Stormwater	6.94	6.88	6.88	6.38	6.38	6.38	6.38
Main Street Levees	0.84	0.84	0.84	0.84	0.84	0.84	0.72
Sludge	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Wastewater Operations	11.70	11.92	11.92	11.92	11.92	11.92	11.92
Line Maintenance	13.18	13.18	13.18	13.18	13.18	13.18	13.18
Sewer Total	<u>35.66</u>	<u>35.82</u>	<u>35.82</u>	<u>35.32</u>	<u>35.32</u>	<u>35.32</u>	<u>35.20</u>
Water	5.72	5.72	5.72	5.72	5.72	5.72	6.72
Solid Waste							
Transfer Station	3.50	3.38	3.38	3.38	3.38	3.38	5.38
Residential	13.34	13.09	13.09	13.09	12.09	12.09	12.09
Commercial							
Landfill							
Recycling	6.88	6.63	6.63	6.63	6.63	6.63	6.63
Solid Waste Total	<u>23.72</u>	<u>23.10</u>	<u>23.10</u>	<u>23.10</u>	<u>22.10</u>	<u>22.10</u>	<u>24.10</u>
<b>TOTAL</b>	<u>88.02</u>	<u>87.44</u>	<u>87.44</u>	<u>86.95</u>	<u>85.95</u>	<u>86.06</u>	<u>88.94</u>
<b>TOTAL FTE'S</b>	<u>461.90</u>	<u>464.54</u>	<u>462.33</u>	<u>468.54</u>	<u>474.02</u>	<u>489.74</u>	<u>494.47</u>



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## GRADE/SALARY RANGE SCHEDULE

<u>Grade</u>	<u>Minimum</u>	<u>Midpoint</u>	<u>Maximum</u>
X	90,582	113,939	137,296
W	81,765	103,210	123,926
V	74,339	93,475	112,653
U	67,330	84,698	102,066
T	61,006	76,752	92,456
S	55,266	69,514	83,762
R	50,066	63,003	75,899
Q	45,344	57,054	68,744
P	41,080	51,688	62,275
O	39,125	49,213	59,301
N	37,232	46,842	56,430
M	35,422	44,574	53,706
L	33,717	42,432	51,126
K	32,094	40,373	48,651
J	30,555	38,438	46,301
I	29,078	36,566	44,075
H	27,664	34,819	41,954
G	26,354	33,155	39,936
F	25,085	31,533	38,022
E	23,858	30,014	36,171
D	22,714	28,579	33,445
C	21,632	27,206	32,781
B	20,592	25,875	31,179
A	19,269	24,236	29,203
<b>Public Safety</b>			
LL	78,374	98,571	118,768
KK	70,990	89,294	107,578
JJ	64,314	80,870	97,448
II	58,240	73,266	88,292
HH	52,765	66,394	79,993
GG	47,786	60,162	72,480
FF	43,331	54,484	65,666
EE	41,234	51,863	62,592
DD	39,254	49,358	59,493
CC	37,332	46,971	56,580
BB	35,526	44,728	53,785
AA	33,837	42,544	51,280

TAX RATE ANALYSIS\*

Fiscal Year	General Fund	Library Fund	Health Fund	65 Airport	Parks & Recreation	1984 Bldg. Bonds	Total Lev	Business District
1963-64	0.8700	0.1300	0.0700	0.06	0.17		1.3000	
1964-65	0.8700	0.1400	0.0600	0.05	0.17		1.2900	
1965-66	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1966-67	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1967-68	0.8700	0.2000	0.0600	0.19	0.13		1.4500	
1968-69	0.9600	0.2000	0.0600	0.19			1.4100	
1969-70	0.9600	0.2000	0.0600	0.19			1.4100	
1970-71	0.5000	0.2000	0.0600	0.19			0.9500	
1971-72	0.5000	0.2000	0.0600	0.09			0.8500	
1972-73	0.5000	0.2000	0.0600	0.09			0.8500	
1973-74	0.5000	0.2000	0.0600	0.08			0.8400	
1974-75	0.4400	0.1800	0.0500	0.07			0.7400	
1975-76	0.4400	0.2000	0.0500	0.07			0.7600	
1976-77	0.4300	0.2000	0.0600	0.05			0.7400	
1977-78	0.4200	0.2000	0.0700	0.05			0.7400	
1978-79	0.4200	0.2000	0.0700	0.05			0.7400	
1979-80	0.4200	0.2000	0.0700	0.05			0.7400	
1980-81	0.4200	0.2000	0.0700	0.05			0.7400	
1981-82	0.4200	0.2000	0.0500	0.05			0.7200	
1982-83	0.4200	0.2000	0.0500	0.05			0.7200	
1983-84	0.4200	0.2000	0.0500	0.05			0.7200	
1984-85	0.4200	0.2000	0.0500	0.05			0.7200	0.8500
1985-86	0.3000	0.1400	0.0400				0.4800	0.8500
1986-87	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1987-88	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1988-89	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1989-90	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1990-91	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1991-92	0.3000	0.1400	0.0400			0.10	0.5800	0.8000
1992-93	0.3100	0.1500	0.0400			0.10	0.6000	0.8000
1993-94	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1994-95	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1995-96	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1996-97	0.3300	0.1700	0.0600			0.10	0.6600	0.8000
1997-98	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1998-99	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1999-00	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2000-01	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2001-02	0.3128	0.1664	0.0586			0.10	0.6378	0.7838
2002-03	0.3135	0.1665	0.0587			0.10	0.6387	0.7793
2003-04	0.3135	0.1665	0.0587			0.10	0.6387	0.7605
2004-05	0.3135	0.1665	0.0587				0.5387	0.7576
2005-06	0.3135	0.1665	0.0587				0.5387	0.7576
2006-07	0.3135	0.1665	0.0587				0.5387	0.7576
2007-08	0.2991	0.3090	0.0560				0.6641	0.6763
2008-09	0.3030	0.3118	0.0567				0.6715	0.6763
2009-10	0.3004	0.3095	0.0562				0.6661	0.6708
2010-11	0.3018	0.3112	0.0565				0.6695	0.6708
2011-12	0.3018	0.3112	0.0565				0.6695	0.6708
2012-13	0.3027	0.3132	0.0567				0.6726	0.6734
2013-14	0.3027	0.3132	0.0567				0.6726	0.6738
2014-15	0.3027	0.3132	0.0567				0.6726	0.6869
2015-16	0.3027	0.3132	0.0567				0.6726	0.6866
2016-17	0.3037	0.3141	0.0569				0.6747	0.6699
2017-18	0.3033	0.3141	0.0568				0.6742	0.7076

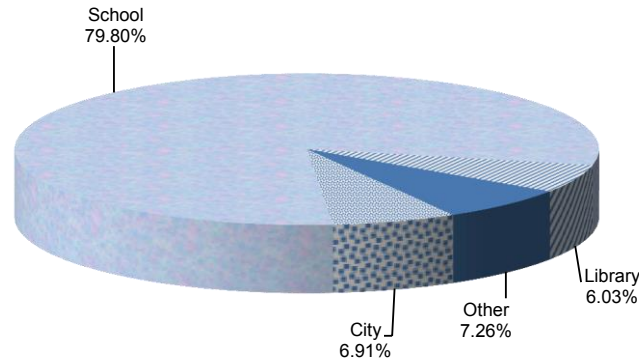
\* All tax rates are presented per \$100 of assessed valuation.



ASSESSED VALUE OF TAXABLE PROPERTY

Fiscal Year	Real Estate	Personal Property	Merchants & Manufacturing	R. R. & Utilities	Total	Percent of Change
1964-65	\$32,223,860	\$6,202,220	\$3,505,020	\$1,392,456	\$43,323,556	
1965-66	34,412,340	6,649,080	3,640,340	1,505,642	46,207,402	6.7%
1966-67	35,604,340	7,332,440	3,715,960	1,753,515	48,406,255	4.8%
1967-68	38,355,900	8,082,200	3,832,540	2,031,867	52,302,507	8.0%
1968-69	42,186,000	8,237,220	4,198,580	2,224,729	56,846,529	8.7%
1969-70	43,981,400	8,668,680	4,102,600	2,441,012	59,193,692	4.1%
1970-71	45,439,880	8,863,100	4,274,420	2,626,754	61,204,154	3.4%
1971-72	47,000,480	9,786,720	4,345,800	2,783,860	63,916,860	4.4%
1972-73	50,059,300	9,764,480	4,619,500	2,930,205	67,373,485	5.4%
1973-74	54,712,920	10,686,700	5,286,160	3,110,970	73,796,750	9.5%
1974-75	63,400,200	11,756,920	5,874,980	3,474,335	84,506,435	14.5%
1975-76	65,330,200	11,923,720	6,057,040	4,068,333	87,379,293	3.4%
1976-77	68,883,290	11,810,410	6,305,540	4,235,363	91,234,603	4.4%
1977-78	73,046,700	10,338,290	6,491,940	4,340,871	94,217,801	3.3%
1978-79	78,801,900	12,395,315	6,679,400	5,006,308	102,882,923	9.2%
1979-80	80,342,400	13,123,035	6,684,900	4,880,684	105,031,019	2.1%
1980-81	84,762,810	13,660,940	6,651,520	5,412,522	110,487,792	5.2%
1981-82	98,001,550	13,749,508	6,764,940	5,330,614	123,846,612	12.1%
1982-83	98,615,210	13,389,800	12,915,080	5,421,885	130,341,975	5.2%
1983-84	100,419,370	14,837,940	12,608,280	4,198,382	132,063,972	1.3%
1984-85	99,992,640	13,586,410	13,048,370	13,844,701	140,472,121	6.4%
1985-86	156,607,540	28,628,085		19,026,515	204,262,140	45.4%
1986-87	161,046,740	29,644,440		20,464,762	211,155,942	3.4%
1987-88	165,181,180	29,852,921		20,611,933	215,646,034	2.1%
1988-89	169,915,310	30,499,772		20,331,289	220,746,371	2.4%
1989-90	177,974,550	32,833,840		20,697,281	231,505,671	4.9%
1990-91	181,481,140	32,995,384		20,683,803	235,160,327	1.6%
1991-92	184,638,910	40,378,970		21,491,906	246,509,786	4.8%
1992-93	188,852,960	42,109,675		22,146,745	253,109,380	2.7%
1993-94	195,809,200	45,126,875		17,950,900	258,886,975	2.3%
1994-95	203,600,210	51,733,340		19,113,775	274,447,325	6.0%
1995-96	208,809,260	61,421,730		18,527,925	288,758,915	5.2%
1996-97	215,300,380	69,259,255		19,044,414	303,604,049	5.1%
1997-98	245,894,550	72,237,580		19,406,348	337,538,478	11.2%
1998-99	251,356,660	74,549,645		19,905,580	345,811,885	2.5%
1999-00	260,802,360	77,883,292		20,345,362	359,031,014	3.8%
2000-01	269,016,020	85,006,163		21,291,449	375,313,632	4.5%
2001-02	296,023,850	87,066,979		22,577,736	405,668,565	8.1%
2002-03	302,459,240	86,673,333		21,998,931	411,131,504	1.3%
2003-04	314,074,280	82,030,473		21,820,611	417,925,364	1.7%
2004-05	321,044,100	80,569,040		23,284,355	424,897,495	1.7%
2005-06	346,656,300	85,331,600		15,302,627	447,290,527	5.3%
2006-07	361,998,920	94,755,320		15,006,408	471,760,648	5.5%
2007-08	408,385,280	97,850,863		15,766,380	522,002,523	10.6%
2008-09	421,542,710	90,205,672		15,241,138	526,989,520	1.0%
2009-10	432,056,440	90,443,151		16,382,003	538,881,594	2.3%
2010-11	436,383,490	88,756,143		17,016,310	542,155,943	0.6%
2011-12	441,787,760	86,786,204		18,075,415	546,649,379	0.8%
2012-13	444,515,940	89,254,739		18,277,472	552,048,151	1.0%
2013-14	464,088,030	104,466,758		18,422,026	586,976,814	6.3%
2014-15	473,052,490	109,377,874		19,401,222	601,831,586	2.5%
2015-16	478,128,650	118,311,608		20,657,421	617,097,679	2.5%
2016-17	484,614,340	115,659,020		20,561,356	620,834,716	0.6%
2017-18	503,024,280	116,243,334		20,867,505	640,135,119	3.1%
				Average Change		5.4%
				5 Year Average Change		3.0%

# What Does a City Property Owner Pay?



<u>Year</u>	<u>City</u>	<u>Road/Bridge</u>	<u>School</u>	<u>Library</u>	<u>Other</u>	<u>Total</u>
1984	0.5200	0.3500	3.3200	0.2000	0.2300	4.6200
1985	0.3400	0.2500	2.3400	0.1400	0.1700	3.2400
1986	0.4400	0.2500	2.3600	0.1400	0.2700	3.4600
1987	0.4400	0.2500	2.4600	0.1400	0.2700	3.5600
1988	0.4400	0.2500	2.9200	0.1400	0.2700	4.0200
1989	0.4400	0.2500	2.8400	0.1400	0.2700	3.9400
1990	0.4400	0.2500	2.8300	0.1400	0.2700	3.9300
1991	0.4400	0.2600	2.8500	0.1400	0.3200	4.0100
1992	0.4500	0.2600	2.8700	0.1500	0.3200	4.0500
1993	0.4700	0.2700	2.8700	0.1600	0.3200	4.0900
1994	0.4700	0.2700	2.8600	0.1600	0.3200	4.0800
1995	0.4700	0.2800	2.8800	0.1600	0.3400	4.1300
1996	0.4900	0.2800	2.8800	0.1700	0.3400	4.1600
1997	0.4800	0.2700	3.3800	0.1700	0.3400	4.6400
1998	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
1999	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2000	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2001	0.4714	0.2639	3.9900	0.1664	0.3345	5.2262
2002	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2003	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2004	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2005	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2006	0.3722	0.2681	4.1567	0.1665	0.3410	5.3045
2007	0.3551	0.0000	4.0284	0.3090	0.3287	5.0212
2008	0.3597	0.0000	4.1567	0.3118	0.3299	5.1581
2009	0.3566	0.0000	4.1567	0.3095	0.3275	5.1503
2010	0.3583	0.0000	4.1567	0.3112	0.3275	5.1537
2011	0.3583	0.0000	4.1567	0.3112	0.2890	5.1152
2012	0.3594	0.0000	4.1567	0.3132	0.3662	5.1955
2013	0.3594	0.0000	4.1567	0.3132	0.3729	5.2022
2014	0.3594	0.0000	4.1567	0.3132	0.3891	5.2184
2015	0.3594	0.0000	4.1567	0.3132	0.3631	5.1924
2016	0.3606	0.0000	4.1567	0.3141	0.3569	5.1883
2017	0.3601	0.0000	4.1567	0.3141	0.3782	5.2091

The reduction in tax rates in 1985 is a direct result of reassessment. At the present, the County assesses residential property at 19% of its actual value (as determined by Missouri statutes.) In 2016, the City's tax levy was .3606 per \$100 of assessed valuation. An individual who owns a home with an actual value of \$100,000 will pay the following tax to the City:

$$\begin{aligned}
 & \$100,000 \times 19\% = \$19,000 \text{ Assessed Valuation} \\
 & \$19,000/100 = 190 \times .3601 = \$68.42 \text{ (City Property Tax)}
 \end{aligned}$$

CITY OF CAPE GIRARDEAU  
Debt Statement

	Outstanding Principal <u>Balance</u>	Debt Service <u>Reserves</u>	Net Debt <u>Outstanding</u>	Authorized <u>By</u>
State Revolving Fund Bonds				
1996D Sewer SRF Bonds	965,000		965,000	Public Vote
2000B Sewer SRF Bonds	4,865,000		4,865,000	Public Vote
2012 SRF Sewer Revenue Direct Loan	27,137,000		27,137,000	Public Vote
2013A SRF Sewer Revenue Direct Loan	2,839,000		2,839,000	Public Vote
2013B SRF Sewer Revenue Direct Loan	31,229,000		31,229,000	Public Vote
	<u>67,035,000</u>		<u>67,035,000</u>	
Revenue Bonds				
2010 MO Waterworks System Revenue Bonds	665,900		665,900	Public Vote
2012 Water System Refunding Revenue Bonds	10,510,000		10,510,000	Public Vote
	<u>11,175,900</u>		<u>11,175,900</u>	
Annual Appropriation Debt				
2013 Direct Loan	3,618,447		3,618,447	Council Election
2015A Special Obligation Bonds	8,090,000		8,090,000	Public Vote
2016 Special Obligation Bonds	20,900,000		20,900,000	Public Vote
	<u>32,608,447</u>		<u>32,608,447</u>	
<b>TOTAL CURRENT OUTSTANDING OBLIGATIONS</b>	<u><b>\$110,819,347</b></u>		<u><b>\$110,819,347</b></u>	

Computation of Legal Debt Margin

Assessed Value	<u>\$640,135,119</u>
Legal Debt Margin:	
Legal Debt Margin -Debt limitation - 20 percent of total assessed value	<u>\$128,027,024</u> 1)

1) No General Obligation debt currently outstanding.

CITY OF CAPE GIRARDEAU  
Total Debt Service Outstanding By Bond Type  
July 1, 2018

	State Revolving Fund Bonds	Revenue Bonds	Leasehold Revenue Bonds	Special Obligation Bonds	TOTAL
06-30-19	\$7,376,356	\$1,433,081	\$58,641	\$3,648,504	\$12,516,582
06-30-20	6,331,451	1,429,931	59,108	2,233,178	10,053,668
06-30-21	6,197,350	1,430,131	59,357	2,399,778	10,086,616
06-30-22	4,523,717	1,430,781	59,792	2,517,254	8,531,544
06-30-23	4,522,867	1,430,831	60,208	2,601,478	8,615,384
06-30-24	4,521,103	1,430,281	60,607	2,623,128	8,635,119
06-30-25	4,519,400	1,428,250	60,987	2,651,616	8,660,253
06-30-26	4,518,710	1,429,688	61,450	2,251,616	8,261,464
06-30-27	4,517,961	1,429,375	61,892	2,267,516	8,276,744
06-30-28	4,514,117	972,250	62,416	2,285,336	7,834,119
06-30-29	4,514,164	973,069	62,818	2,312,742	7,862,793
06-30-30	4,512,009	972,800	63,301	2,330,880	7,878,990
06-30-31	4,509,613	968,200		1,714,884	7,192,697
06-30-32	4,506,941	972,401		892,034	6,371,376
06-30-33	4,505,945			897,060	5,403,005
06-30-34	4,503,529			901,134	5,404,663
06-30-35	2,245,715			794,260	3,039,975
06-30-36				474,954	474,954
	<u>\$80,840,948</u>	<u>\$17,731,069</u>	<u>\$730,577</u>	<u>\$35,797,352</u>	<u>\$135,099,946</u>

CITY OF CAPE GIRARDEAU  
 Total Debt Service Outstanding by Repayment Source  
 July 1, 2018

	<u>User Fees</u>	<u>Taxes</u>	<u>General Fund Revenues</u>	<u>State Subsidy (SRF)</u>	<u>Debt Reserves</u>	<u>Total</u>
06-30-19	\$1,260,837	\$11,070,292		\$185,453		\$12,516,582
06-30-20	1,259,654	8,700,075		93,939		10,053,668
06-30-21	1,261,478	8,793,953		31,185		10,086,616
06-30-22	1,263,813	7,267,731				8,531,544
06-30-23	1,260,404	7,354,980				8,615,384
06-30-24	1,261,378	7,373,741				8,635,119
06-30-25	1,260,327	7,399,926				8,660,253
06-30-26	1,262,278	6,999,186				8,261,464
06-30-27	1,262,307	7,014,437				8,276,744
06-30-28	1,265,456	6,568,663				7,834,119
06-30-29	1,266,052	6,596,741				7,862,793
06-30-30	1,265,254	6,613,736				7,878,990
06-30-31	1,200,987	5,991,710				7,192,697
06-30-32	1,203,438	5,167,938				6,371,376
06-30-33	228,862	5,174,143				5,403,005
06-30-34	226,513	5,178,150				5,404,663
06-30-35	113,988	2,925,987				3,039,975
06-30-36	-	474,954				474,954
	<u>\$18,123,026</u>	<u>\$116,666,343</u>	<u>\$ -</u>	<u>\$310,577</u>	<u>\$ -</u>	<u>\$135,099,946</u>

DEBT SERVICE  
 Schedule of Requirements  
 STATE REVOLVING FUND  
 Issue 1996 (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07-01-18			26,353	26,353
01-01-19	5.90%	965,000	21,178	986,178
	5.90%	\$965,000	\$47,531	\$1,012,531

Weighted Average Life = 6 Months

(1) 70% of gross interest is paid by state subsidy

(2) Gross interest before subsidy. January payments includes .5% administrative fee.

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND  
2000B Issue (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07/01/18	5.400%	1,590,000	156,904	1,746,904
01/01/19			89,649	89,649
07/01/19	5.450%	1,655,000	106,024	1,761,024
01/01/20			44,550	44,550
07/01/20	5.500%	1,620,000	52,650	1,672,650
	5.483%	\$4,865,000	\$449,777	\$5,314,777

Weighted Average Life = 12.1 Months

(1) 70% of gross interest is paid by state subsidy

(2) Gross interest before subsidy. January payments includes .5% administrative fee.

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND DIRECT LOAN  
Issue 2012

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-18	1.430%	672,000	329,715	1,001,715
01-01-19	1.430%	680,000	321,550	1,001,550
07-01-19	1.430%	688,000	313,288	1,001,288
01-01-20	1.430%	697,000	304,929	1,001,929
07-01-20	1.430%	705,000	296,460	1,001,460
01-01-21	1.430%	714,000	287,894	1,001,894
07-01-21	1.430%	723,000	279,219	1,002,219
01-01-22	1.430%	732,000	270,435	1,002,435
07-01-22	1.430%	741,000	261,541	1,002,541
01-01-23	1.430%	750,000	252,538	1,002,538
07-01-23	1.430%	759,000	243,425	1,002,425
01-01-24	1.430%	768,000	234,203	1,002,203
07-01-24	1.430%	778,000	224,872	1,002,872
01-01-25	1.430%	787,000	215,420	1,002,420
07-01-25	1.430%	797,000	205,857	1,002,857
01-01-26	1.430%	807,000	196,174	1,003,174
07-01-26	1.430%	817,000	186,369	1,003,369
01-01-27	1.430%	827,000	176,442	1,003,442
07-01-27	1.430%	837,000	166,394	1,003,394
01-01-28	1.430%	847,000	156,225	1,003,225
07-01-28	1.430%	858,000	145,934	1,003,934
01-01-29	1.430%	868,000	135,509	1,003,509
07-01-29	1.430%	879,000	124,963	1,003,963
01-01-30	1.430%	890,000	114,283	1,004,283
07-01-30	1.430%	901,000	103,469	1,004,469
01-01-31	1.430%	912,000	92,522	1,004,522
07-01-31	1.430%	923,000	81,441	1,004,441
01-01-32	1.430%	934,000	70,227	1,004,227
07-01-32	1.430%	946,000	58,879	1,004,879
01-01-33	1.430%	958,000	47,385	1,005,385
07-01-33	1.430%	969,000	35,745	1,004,745
01-01-34	1.430%	981,000	23,972	1,004,972
07-01-34	1.430%	992,000	12,053	1,004,053
	1.430%	\$27,137,000	\$5,969,331	\$33,106,331

Weighted Average Life = 102.63 Months

1) Includes 1% Administrative fee



DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND DIRECT LOAN  
Issue 2013A

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-18	1.390%	71,000	33,926	104,926
01-01-19	1.390%	72,000	33,078	105,078
07-01-19	1.390%	73,000	32,217	105,217
01-01-20	1.390%	74,000	31,345	105,345
07-01-20	1.390%	75,000	30,461	105,461
01-01-21	1.390%	75,000	29,564	104,564
07-01-21	1.390%	76,000	28,668	104,668
01-01-22	1.390%	77,000	27,760	104,760
07-01-22	1.390%	78,000	26,840	104,840
01-01-23	1.390%	79,000	25,908	104,908
07-01-23	1.390%	80,000	24,964	104,964
01-01-24	1.390%	81,000	24,008	105,008
07-01-24	1.390%	82,000	23,040	105,040
01-01-25	1.390%	83,000	22,060	105,060
07-01-25	1.390%	84,000	21,068	105,068
01-01-26	1.390%	85,000	20,064	105,064
07-01-26	1.390%	86,000	19,048	105,048
01-01-27	1.390%	87,000	18,021	105,021
07-01-27	1.390%	88,000	16,981	104,981
01-01-28	1.390%	89,000	15,929	104,929
07-01-28	1.390%	90,000	14,866	104,866
01-01-29	1.390%	91,000	13,790	104,790
07-01-29	1.390%	92,000	12,703	104,703
01-01-30	1.390%	93,000	11,603	104,603
07-01-30	1.390%	94,000	10,492	104,492
01-01-31	1.390%	95,000	9,369	104,369
07-01-31	1.390%	96,000	8,234	104,234
01-01-32	1.390%	97,000	7,086	104,086
07-01-32	1.390%	98,000	5,927	103,927
01-01-33	1.390%	99,000	4,756	103,756
07-01-33	1.390%	100,000	3,573	103,573
01-01-34	1.390%	102,000	2,378	104,378
07-01-34	1.390%	97,000	1,159	98,159
	1.390%	\$2,839,000	\$610,884	\$3,449,884

Weighted Average Life = 102.04 Months

1) Includes 1% Administrative fee

DEBT SERVICE  
Schedule of Requirements  
STATE REVOLVING FUND DIRECT LOAN  
Issue 2013B

Period Ending	Interest Rate	Principal Due (2)	Interest Due (1)	Total Payments
07-01-18	1.390%	784,000	373,187	1,157,187
01-01-19	1.390%	793,000	363,818	1,156,818
07-01-19	1.390%	802,000	354,341	1,156,341
01-01-20	1.390%	811,000	344,758	1,155,758
07-01-20	1.390%	821,000	335,066	1,156,066
01-01-21	1.390%	830,000	325,255	1,155,255
07-01-21	1.390%	840,000	315,337	1,155,337
01-01-22	1.390%	849,000	305,299	1,154,299
07-01-22	1.390%	859,000	295,153	1,154,153
01-01-23	1.390%	869,000	284,888	1,153,888
07-01-23	1.390%	879,000	274,503	1,153,503
01-01-24	1.390%	889,000	263,999	1,152,999
07-01-24	1.390%	899,000	253,376	1,152,376
01-01-25	1.390%	909,000	242,633	1,151,633
07-01-25	1.390%	920,000	231,770	1,151,770
01-01-26	1.390%	930,000	220,776	1,150,776
07-01-26	1.390%	941,000	209,663	1,150,663
01-01-27	1.390%	952,000	198,418	1,150,418
07-01-27	1.390%	962,000	187,041	1,149,041
01-01-28	1.390%	973,000	175,547	1,148,547
07-01-28	1.390%	985,000	163,918	1,148,918
01-01-29	1.390%	996,000	152,147	1,148,147
07-01-29	1.390%	1,007,000	140,245	1,147,245
01-01-30	1.390%	1,019,000	128,212	1,147,212
07-01-30	1.390%	1,030,000	116,035	1,146,035
01-01-31	1.390%	1,042,000	103,726	1,145,726
07-01-31	1.390%	1,054,000	91,274	1,145,274
01-01-32	1.390%	1,066,000	78,679	1,144,679
07-01-32	1.390%	1,078,000	65,940	1,143,940
01-01-33	1.390%	1,091,000	53,058	1,144,058
07-01-33	1.390%	1,103,000	40,021	1,143,021
01-01-34	1.390%	1,116,000	26,840	1,142,840
07-01-34	1.390%	1,130,000	13,504	1,143,504
	1.390%	\$31,229,000	\$6,728,425	\$37,957,425

Weighted Average Life = 102.18 Months

1) Includes 1% Administrative fee

2) Through June 25, 2015 only \$28,374,137 of this loan has been disbursed.

DEBT SERVICE  
Schedule of Requirements  
MISSOURI WATERWORKS SYSTEM REVENUE BONDS  
2010 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
07-01-18	1.490%	24,300	4,961	29,261
01-01-19	1.490%	24,600	4,780	29,380
07-01-19	1.490%	24,900	4,597	29,497
01-01-20	1.490%	25,200	4,411	29,611
07-01-20	1.490%	25,400	4,223	29,623
01-01-21	1.490%	25,700	4,034	29,734
07-01-21	1.490%	26,000	3,843	29,843
01-01-22	1.490%	26,300	3,649	29,949
07-01-22	1.490%	26,600	3,453	30,053
01-01-23	1.490%	26,900	3,255	30,155
07-01-23	1.490%	27,200	3,055	30,255
01-01-24	1.490%	27,500	2,852	30,352
07-01-24	1.490%	27,800	2,647	30,447
01-01-25	1.490%	28,100	2,440	30,540
07-01-25	1.490%	28,400	2,231	30,631
01-01-26	1.490%	28,800	2,019	30,819
07-01-26	1.490%	29,100	1,804	30,904
01-01-27	1.490%	29,400	1,588	30,988
07-01-27	1.490%	29,800	1,369	31,169
01-01-28	1.490%	30,100	1,147	31,247
07-01-28	1.490%	30,400	922	31,322
01-01-29	1.490%	30,800	696	31,496
07-01-29	1.490%	31,100	466	31,566
01-01-30	1.490%	31,500	235	31,735
	1.490%	\$665,900	\$64,677	\$730,577

Weighted Average Life= 72.221 Months

DEBT SERVICE  
Schedule of Requirements  
WATER SYSTEM REFUNDING REVENUE BONDS  
Issue 2012

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07-01-18			184,041	184,041
01-01-19	3.000%	605,000	184,041	789,041
07-01-19			174,966	174,966
01-01-20	4.000%	620,000	174,966	794,966
07-01-20			162,566	162,566
01-01-21	3.000%	645,000	162,566	807,566
07-01-21			152,891	152,891
01-01-22	3.000%	665,000	152,891	817,891
07-01-22			142,916	142,916
01-01-23	3.000%	685,000	142,916	827,916
07-01-23			132,641	132,641
01-01-24	3.125%	705,000	132,641	837,641
07-01-24			121,625	121,625
01-01-25	3.250%	725,000	121,625	846,625
07-01-25			109,844	109,844
01-01-26	3.375%	750,000	109,844	859,844
07-01-26			97,188	97,188
01-01-27	3.500%	775,000	97,188	872,188
07-01-27			83,625	83,625
01-01-28	3.625%	805,000	83,625	888,625
07-01-28			69,034	69,034
01-01-29	3.625%	835,000	69,034	904,034
07-01-29			53,900	53,900
01-01-30	4.000%	865,000	53,900	918,900
07-01-30			36,600	36,600
01-01-31	4.000%	895,000	36,600	931,600
07-01-31			18,700	18,700
01-01-32	4.000%	935,000	18,700	953,700
	3.656%	\$10,510,000	\$3,081,069	\$13,591,069

Weighted Average Life = 90.46 Months

DEBT SERVICE  
Schedule of Requirements  
SOUTHEAST MISSOURI STATE UNIVERSITY DIRECT LOAN  
Issue 2013

Period Ending	Interest Rate (1)	Principal Due	Interest Due (1)	Total Payments
02-04-19	2.77%	379,926	80,074	460,000
02-04-20	2.77%	390,450	69,550	460,000
02-04-21	2.77%	401,104	58,896	460,000
02-04-22	2.77%	412,376	47,624	460,000
02-04-23	2.77%	423,799	36,201	460,000
02-04-24	2.77%	435,538	24,462	460,000
02-04-25	2.77%	447,568	12,432	460,000
02-04-26	2.77%	280,504 2)	179,496	460,000
02-04-27	2.77%	447,182 2)	12,818	460,000
	2.770%	\$3,618,447	\$521,553	\$4,140,000

Weighted Average Life = 55.18 Months

- 1) Direct loan included no provision for interest. Imputed interest rate was based on true interest cost of twelve years level debt service on annual appropriate bond as of the date of closing
- 2) Direct Loan was extended by two years for Capaha Field Improvements and Fountain Street Sculpture.

DEBT SERVICE  
Schedule of Requirements  
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS  
2015A Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-18			118,543	118,543
06-01-19	2.500%	565,000	118,543	683,543
12-01-19			111,480	111,480
06-01-20	2.500%	600,000	111,480	711,480
12-01-20			103,980	103,980
06-01-21	2.500%	625,000	103,980	728,980
12-01-21			96,168	96,168
06-01-22	2.500%	655,000	96,168	751,168
12-01-22			87,980	87,980
06-01-23	2.500%	670,000	87,980	757,980
12-01-23			79,605	79,605
06-01-24	2.750%	695,000	79,605	774,605
12-01-24			70,049	70,049
06-01-25	3.000%	720,000	70,049	790,049
12-01-25			59,249	59,249
06-01-26	3.000%	330,000	59,249	389,249
12-01-26			54,299	54,299
06-01-27	3.000%	340,000	54,299	394,299
12-01-27			49,199	49,199
06-01-28	3.125%	355,000	49,199	404,199
12-01-28			43,652	43,652
06-01-29	3.250%	365,000	43,652	408,652
12-01-29			37,721	37,721
06-01-30	3.350%	370,000	37,721	407,721
12-01-30			31,523	31,523
06-01-31	3.375%	360,000	31,523	391,523
12-01-31			25,448	25,448
06-01-32	3.500%	345,000	25,448	370,448
12-01-32			19,411	19,411
06-01-33	3.500%	355,000	19,411	374,411
12-01-33			13,198	13,198
06-01-34	3.500%	365,000	13,198	378,198
12-01-34			6,811	6,811
06-01-35	3.625%	265,000	6,811	271,811
12-01-35			2,008	2,008
06-01-36	3.650%	110,000	2,008	112,008
	3.175%	\$8,090,000	\$2,020,648	\$10,110,648

Weighted Average Life= 93.465 Months

DEBT SERVICE  
Schedule of Requirements  
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS  
2016 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-18			268,209	268,209
06-01-19	2.000%	2,310,000	268,209	2,578,209
12-01-19			245,109	245,109
06-01-20	2.000%	920,000	245,109	1,165,109
12-01-20			235,909	235,909
06-01-21	2.000%	1,095,000	235,909	1,330,909
12-01-21			224,959	224,959
06-01-22	2.000%	1,220,000	224,959	1,444,959
12-01-22			212,759	212,759
06-01-23	2.000%	1,330,000	212,759	1,542,759
12-01-23			199,459	199,459
06-01-24	2.000%	1,370,000	199,459	1,569,459
12-01-24			185,759	185,759
06-01-25	2.000%	1,420,000	185,759	1,605,759
12-01-25			171,559	171,559
06-01-26	2.000%	1,460,000	171,559	1,631,559
12-01-26			156,959	156,959
06-01-27	2.125%	1,505,000	156,959	1,661,959
12-01-27			140,969	140,969
06-01-28	3.000%	1,550,000	140,969	1,690,969
12-01-28			117,719	117,719
06-01-29	4.000%	1,625,000	117,719	1,742,719
12-01-29			85,219	85,219
06-01-30	4.000%	1,715,000	85,219	1,800,219
12-01-30			50,919	50,919
06-01-31	3.000%	1,190,000	50,919	1,240,919
12-01-31			33,069	33,069
06-01-32	3.000%	430,000	33,069	463,069
12-01-32			26,619	26,619
06-01-33	3.000%	450,000	26,619	476,619
12-01-33			19,869	19,869
06-01-34	3.000%	470,000	19,869	489,869
12-01-34			12,819	12,819
06-01-35	3.000%	490,000	12,819	502,819
12-01-35			5,469	5,469
06-01-36	3.125%	350,000	5,469	355,469
	2.875%	\$20,900,000	\$4,786,704	\$25,686,704

Weighted Average Life= 94.71 Months

**FEE SCHEDULE***Effective July 1, 2018*

*Fees are non-refundable, unless an application is canceled by the City or the applicant. Upon receipt of written notification of cancelling an application, the applicant will receive a refund of any amount paid which exceeds the cost incurred by the City in processing and reviewing the application to date.*

**APPLICATION FEES**

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**ADMINISTRATIVE RELIEF - Planning Services Division**

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\$75.00 application fee per section

**CBD DESIGN STANDARDS APPROVAL - Planning Services Division**

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*No fee*

**CERTIFICATE OF APPROPRIATENESS - Planning Services Division**

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*No fee*

**EXCEPTION – Planning Services Division**

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\$75.00 application fee per section

**LOCAL HISTORIC DISTRICT DESIGNATION - Planning Services Division**

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\$126.00 application fee

**LOCAL HISTORIC LANDMARK DESIGNATION - Planning Services Division**

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\$126.00 application fee

**REZONING / SPECIAL USE PERMIT - Planning Services Division**

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\$135.00 application fee + \$80.00 if rezoning to Planned Development (PD)

**VARIANCE - Planning Services Division**

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\$75.00 application fee per section

**BOARD OF APPEALS – Inspection Services Division**

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\$150.00 application fee

**LICENSE AND INDEMNITY – Engineering Division**

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\$50.00 application fee

**VACATION OF RIGHT-OF-WAY OR EASEMENT – Engineering Division**

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\$150.00 application fee

**ENVELOPES – Planning Services Division**

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\$2.60 per adjacent property owner if not included with Application. This applies to Administrative Relief, Exception, Rezoning, Special Use Permit and Variance.



## INSPECTION FEES

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### INFRASTRUCTURE IMPROVEMENTS / RELOCATIONS / MODIFICATIONS (STREETS, WATER, SANITARY SEWER, AND PUBLIC STORM WATER) - Engineering Division

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*Actual inspection costs*

## LICENSE FEES

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### RESIDENTIAL RENTAL LICENSE - Inspection Services Division

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One (1) - five (5) units	=	\$ 50.00 (renewable annually)
Six (6) or more units	=	\$100.00 (renewable annually)
Re-inspection fee	=	\$ 65.00
Missed inspection fee	=	\$ 65.00

#### License Renewal Late Fees

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\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

### TRADE LICENSES - Inspection Services Division

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Building trade licenses	=	\$45.00 (renewable annually)
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#### License Renewal Late Fees

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\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

## PERMIT FEES

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### BUILDING PERMITS - Inspection Services Division

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#### Demolition

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\$75.00 (flat fee)

#### New Construction and Additions

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0 - 1,000 sq ft	=	\$ .13 per sq ft ( <b>\$80.00 minimum</b> )
1,000 sq ft ó 2,500 sq ft	=	\$125.00 + \$.13 per sq ft for area over 1,000 sq ft
2,501 sq ft ó 10,000 sq ft	=	\$250.00 + \$.13 per sq ft over 2,500 sq ft
Over 10,000 sq ft	=	\$462.50 + \$.13 per sq ft for area over 10,000 sq ft

#### Re-Inspection Fees

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\$30.00 per inspection after the first two (2) inspections

#### Remodeling

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\$0 - \$3,000	=	\$ 80.00
\$3,001 - \$10,000	=	\$ 130.00 + \$3.50 each additional \$1,000 (next \$7,000)
\$10,001 - \$50,000	=	\$ 155.00 + \$2.50 each additional \$1,000 (next \$40,000)
\$50,001 - \$100,000	=	\$210 + \$1.50 each additional \$1,000 (next \$50,000)
Over \$100,000	=	\$255 + \$1.00 each additional \$1,000 (over \$100,000)

#### Signs and Billboards

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Sign	=	\$ 65.00
Billboard	=	\$ 50.00

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**Miscellaneous**

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Commercial driveway	=	\$ 75.00
Residential driveway	=	\$65.00
Driveway with culvert	=	\$100.00
Fence	=	\$75.00
Mobile home re-inspection	=	\$ 30.00
Retaining wall	=	\$75.00
Sidewalk	=	\$65.00

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**ELECTRICAL PERMITS - Inspection Services Division**

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\$ 3.00 per circuit  
\$ 30.00 per service  
**\$35.00 minimum** permit charge

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**EXCAVATION - Inspection Services Division**

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Excavation with no pavement cut: \$55.00  
Excavation with pavement cut: \$100.00

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**FLOODPLAIN DEVELOPMENT - Engineering Division**

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Development in the floodplain: \$50.00  
Development in the floodway: \$50.00

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**MECHANICAL PERMITS - Inspection Services Division**

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\$ 0.20 per 1,000 BTU input of appliances  
\$ 2.00 per 10 feet of pipe or portion thereof  
\$20.00 to move meter  
**\$40.00 minimum** permit charge

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**PLUMBING PERMITS - Inspection Services Division**

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**\$40.00 minimum** permit charge + \$2.00 per fixture  
\$30.00 cut wye into sewer main  
\$30.00 septic tank installation

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**SANITARY SEWER PERMITS - Inspection Services Division**

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**Private Sewage Disposal System**

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Single family: \$30.00  
Multifamily, commercial, and industrial: \$50.00

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**Sewer Connection for Parcel Outside the Boundaries of a Sewer District**

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\$250.00 per building served

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**Sewer Main Connection**

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\$500.00 (*flat fee*)

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**Sewer Service if Producing Industrial Wastes**

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Residential or commercial building sewer permit: \$30.00  
Industrial building sewer permit: \$35.00

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# CITY of CAPE GIRARDEAU

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## DEVELOPMENT SERVICES

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### Sewer Tap Fees

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¾" water tap	=	\$ 750.00
1"	=	\$1,460.00
1 ½"	=	\$2,640.00
2"	=	\$3,820.00
3"	=	\$9,010.00
4" & larger	=	\$ 0.373 per est. gallon/day of volume for new connector

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### WATER PERMITS - Inspection Services Division

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#### Water Main Connection

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\$500.00 (flat fee)

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#### Water Service Installation Fees

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¾" service line	=	\$ 674.46
1"	=	\$ 901.00
1 ½"	=	\$2,059.02
2"	=	\$2,593.92
OVER 2"	=	\$2,593.92 DEPOSIT ó adjustments to reflect actual cost will be made after completion of work

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### PLAN REVIEW FEES

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\$80 plan review deposit due at the time building plans are submitted for review.

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### COMMERCIAL BUILDING - Inspection Services Division

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New construction & additions: \$80.00 + \$.04 per sq ft

Remodels: \$ 80.00 + 0.2% of the cost of construction

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### RESIDENTIAL BUILDING – Inspection Services Division

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New construction & additions: \$80.00 + \$ 0.04 per sq ft

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### SUBDIVISION PLAT - Planning Services Division

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Single-family or two-family residential: \$20.00 per lot (**\$100.00 minimum**) + recording fee

Multifamily residential: \$20 per dwelling unit (**\$100.00 minimum**) + recording fee

Non-residential: \$20 per acre (**\$100.00 minimum**) + recording fee

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### Recording Fees\*

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18" x 24" = \$44.00

24" x 36" = \$69.00

\* Recording fees are set by the Cape Girardeau County Recorder of Deeds Office and are subject to change.

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### STORMWATER MANAGEMENT (INCLUDING FILL / GRADING) - Engineering Division

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Grading/fill permit: \$100.00

Stormwater permit: \$200.00

# CITY of CAPE GIRARDEAU

## PARKS AND RECREATION DEPARTMENT

### AQUATICS (CAPE SPLASH) DIVISION FEES & PROPOSED INCREASES 2018-2019 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
Concession price increase of 10%	\$181,003.29	<b>\$199,103.62</b>	10%	Took 16-17 Actual to get \$ amount
Beach Bash	\$6.00	<b>\$7.00</b>	17%	
Half Day Rental of Pavilion	New Option	<b>\$100.00</b>		Rent Lap Pool Pavilion
Full Day Rental of Pavilion	New Option	<b>\$150.00</b>		to large groups

### AQUATICS (CENTRAL MUNICIPAL POOL) DIVISION FEES & PROPOSED INCREASES 2018-2019 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
Concession price increase of 10%	\$1,496.00	<b>\$1,645.60</b>	10%	Took 16-17 Actual to get \$ amount
Increase all Birthday Party Packages by \$10	\$40.00	<b>\$50.00</b>	25%	Parties have not been increased
	\$60.00	<b>\$70.00</b>	17%	several years.-cover min wage
	\$80.00	<b>\$90.00</b>	13%	increase.
	\$100.00	<b>\$110.00</b>	10%	

# CITY of CAPE GIRARDEAU

## PARKS AND RECREATION DEPARTMENT

### SHAWNEE PARK SPORTS COMPLEX DIVISION FEES & PROPOSED INCREASES 2018-2019 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
<b>ARENA PARK - FIELD RENTALS - INCLUDES LIGHTS</b>				
2HRS/FIELD	\$15.00	<b>\$16.00</b>	7%	Market Value & Increase personnel e
4HRS/FIELD	\$30.00	<b>\$32.00</b>	7%	Market Value & Increase personnel e
6HRS/FIELD	\$45.00	<b>\$48.00</b>	7%	Market Value & Increase personnel e
DRAGING/LINING PER FIELD	\$20.00	<b>\$21.00</b>	5%	Market Value & Increase personnel e
SOCCER/FOOTBALL FIELD PAINTING	\$35/FIELD	<b>\$37/FIELD</b>	6%	Market Value & Increase personnel e
FIELD DRY / BAG	\$11.00	<b>\$12.00</b>	9%	Increased Material costs
<b>SHAWNEE PARK - FIELD RENTALS - INCLUDES LIGHTS</b>				
2HRS/FIELD	\$25.00	<b>\$26.00</b>	4%	Market Value & Increase personnel e
4HRS/FIELD	\$50.00	<b>\$52.00</b>	4%	Market Value & Increase personnel e
6HRS/FIELD	\$75.00	<b>\$78.00</b>	4%	Market Value & Increase personnel e
PER HOUR AFTER 6HRS	\$8.00	<b>\$9.00</b>	13%	Market Value & Increase personnel e
DRAGING/LINING	\$20.00	<b>\$21.00</b>	5%	Market Value & Increase personnel e
EMPLOYEE CLEAN UP FEE (MINIMUM OF 6 HRS)	\$13.00	<b>\$20.00</b>	54%	Market Value & Increase personnel e
SOCCER/FOOTBALL FIELD PAINTING	\$35/FIELD	<b>\$37/FIELD</b>	6%	Market Value & Increase personnel e
FIELD DRY / BAG	\$11.00	<b>\$12.00</b>	9%	Increased Material costs
VENDOR BUYOUT	15%	<b>\$50/DAY</b>	N/A	To allow improved collection procedu

# CITY of CAPE GIRARDEAU

## PARKS AND RECREATION DEPARTMENT

### SHAWNEE PARK SPORTS COMPLEX DIVISION FEES & PROPOSED INCREASES 2018-2019 BUDGET

<b>CAPAHA FIELD - FIELD RENTALS</b>				
1 GAME - 3HRS	\$50.00	<b>\$100.00</b>	100%	Market Value & Increase personnel e
2 GAME - 6HRS	\$100.00	<b>\$200.00</b>	100%	Market Value & Increase personnel e
PER HOUR AFTER 6HRS	\$25/HR	<b>\$50/HR</b>	100%	Market Value & Increase personnel e
EMPLOYEE CLEAN UP FEE (MINIMUM OF 6 HRS)	\$13.00	<b>\$20.00</b>	54%	Market Value & Increase personnel e

### LEAGUE FEES

	Current Fee	Proposed Fee	Increased %	Justification
SUMMER ADULT SOFTBALL TEAM (MEN'S)	\$595.00	<b>\$625.00</b>	5%	Market Value & Increase personnel e
SUMMER ADULT SOFTBALL TEAM (COED)	\$555.00	<b>\$575.00</b>	4%	Market Value & Increase personnel e
RECREATION BOY'S BASEBALL 5-8	\$55.00	<b>\$60.00</b>	9%	Market Value & Increase personnel e
RECREATION BOY'S BASEBALL 5-8 (LATE FEE)	\$65.00	<b>\$70.00</b>	8%	Market Value & Increase personnel e
RECREATION BOY'S BASEBALL 9-12	\$65.00	<b>\$70.00</b>	8%	Market Value & Increase personnel e
RECREATION BOY'S BASEBALL 9-12 (LATE FEE)	\$75.00	<b>\$80.00</b>	7%	Market Value & Increase personnel e
RECREATION GIRL'S SOFTBALL	\$50.00	<b>\$55.00</b>	10%	Market Value & Increase personnel e
RECREATION GIRL'S SOFTBALL (LATE FEE)	\$60.00	<b>\$65.00</b>	8%	Market Value & Increase personnel e
SOCCER LEAGUE K-8TH	\$40.00	<b>\$45.00</b>	13%	Market Value & Increase personnel e
SOCCER LEAGUE K-8TH (LATE FEE)	\$50.00	<b>\$55.00</b>	10%	Market Value & Increase personnel e
SOCCER LEAGUE PRE-K	\$25.00	<b>\$30.00</b>	20%	Market Value & Increase personnel e
SOCCER LEAGUE PRE-K (LATE FEE)	\$35.00	<b>\$40.00</b>	14%	Market Value & Increase personnel e

# CITY of CAPE GIRARDEAU

## PARKS AND RECREATION DEPARTMENT

### RECREATION DIVISION FEES & PROPOSED INCREASES 2018-2019 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
<b>RECREATION PROGRAM FEES</b>				
Home School Fee Spring and Gall	\$22.00	\$30.00	36%	
Jr Chef Winter, Spring, Summer, and Fall	\$25.00	\$30.00	20%	
Start Smart Baseball, Tennis, Soccer, Bball	\$30.00	\$35.00	17%	
Day Camp Session 1,2,and 3	\$70.00	\$70.00	0%	
Pee Wee Sports	\$25.00	\$30.00	25%	
<b>Recreation League Fees</b>				
Girls Youth Basketball League	\$400.00	\$400.00	0%	
Mens Basketball League	\$350.00	\$375.00	7%	
Youth Track Club	\$50.00	\$55.00	10%	
6 on 6 Volleyball	\$175.00	\$175.00	0%	
4 on 4 Volleyball	\$150.00	\$150.00	0%	
Adult Flag Football	\$250.00	\$250.00	0%	
NFL Flag Football	\$65.00	\$65.00	0%	
Indoor/Outdoor Volleyball	\$200.00	\$200.00	0%	
Boys Youth Basketball	\$400.00	\$400.00	0%	

# CITY of CAPE GIRARDEAU

## PARKS AND RECREATION DEPARTMENT

### RECREATION DIVISION FEES & PROPOSED INCREASES 2018-2019 BUDGET

<b>RECREATION SPECIAL EVENTS</b>					
Garage Sales	\$15.00	\$15.00	0%		
Father/Daughter Dance	\$25.00	\$25.00	0%		
Super Kids Race Day	\$10.00	\$10.00	0%		
Valen-teen Dance	\$5.00	\$5.00	0%		
Cardinals Trips	\$45.00	\$45.00	0%		
Capaha Classic	\$15.00	\$15.00	0%		
Triathlons	\$50.00	\$50.00	0%		
Corporate Games	\$310.00	\$310.00	0%		
Halloween Hoopla	\$4.00	\$4.00	0%		
Haunted Hall of Horror	\$7.00	\$8.00	14%		
Fall Family Festival	\$3.00	\$3.00	0%		
Flashlight Candy Cane Hunt	\$3.00	\$5.00	67%		
Fox Trip	\$60.00	\$60.00	0%		
Memphis Trip	\$70.00	\$70.00	0%		
Pattis Trip	\$60.00	\$60.00	0%		
Monthly Dances	\$4.00	\$4.00	0%		
Blues Trip	\$70.00	\$70.00	0%		



# CITY of CAPE GIRARDEAU

## PARKS AND RECREATION DEPARTMENT

### SHAWNEE PARK CENTER DIVISION FEES & PROPOSED INCREASES 2018-2019 BUDGET

	Current Fee	Proposed Fee	Increased % *	Justification
4 HOUR - MR 1, MR 2, Activity Room	\$100 + \$1/person	\$125.00	25%	This fee is changing to remove the food surcharge per person. By increasing the fee, we will not have to charge per
8 HOUR - MR 1, MR 2, Activity Room	\$160 + \$1/person	\$185.00	16%	
12 HOUR - MR 1, MR 2, Activity Room	\$180 + \$1/person	\$205.00	14%	
4 HOUR - Meeting Room 1/2	\$160 + \$1/person	\$210.00	31%	
8 HOUR - Meeting Room 1/2	\$240 + \$1/person	\$290.00	21%	
12 HOUR - Meeting Room 1/2	\$252 + \$1/person	\$302.00	20%	
Set-up Fee (optional)	\$17.00	\$20.00	18%	Average overtime rate. Same rate as Arena
Clean-up Fee (8 hour minimum)	\$17.00	\$20.00	18%	

\*This percentage is based on no one participating in the rental. This percentage for the meeting rooms and activity room will fluctuate from increased to decreased depending on how many people are involved in the meeting.

# CITY of CAPE GIRARDEAU

## PARKS AND RECREATION DEPARTMENT

### CAPE GIRARDEAU SPORTSPLEX FEES & PROPOSED INCREASES 2018-2019 BUDGET

PROGRAMS	Current Fee	Proposed Fee	Increased %	Justification
SMASH VOLLEYBALL	\$50.00	<b>\$60.00</b>	20%	Increase to cost more than Fall Youth Volleyball League (\$55). SMASH receives a shirt and volleyball.
SMASH SELECT VOLLEYBALL	\$450.00	<b>\$500.00</b>	11%	Match the individual cost for SMASH Volleyball
BOYS SUMMER BASKETBALL LEAGUE	\$250.00	<b>\$275.00</b>	10%	Based on current market and cover payroll/contracted worker increases
GIRLS SUMMER BASKETBALL LEAGUE	\$250.00	<b>\$275.00</b>	10%	Based on current market and cover payroll/contracted worker increases
SUMMER VOLLEYBALL LEAGUE	\$175.00	<b>\$200.00</b>	6%	Based on current market and cover payroll/contracted worker increases